



**CITY OF ESSEX JUNCTION
CITY COUNCIL
REGULAR MEETING AGENDA**

*Online & 2 Lincoln St.
Essex Junction, VT 05452
Wednesday, December 17, 2025
6:30 PM*

E-mail: admin@essexjunction.org

www.essexjunction.org

Phone: (802) 878-6944

This meeting will be in-person at the Municipal Offices located at 2 Lincoln Street and available remotely.

Options to watch or join the meeting remotely:

- **WATCH:** the meeting will be live streamed on [Town Meeting TV](#)
- **JOIN ONLINE:** [Join Zoom Meeting](#)
- **JOIN CALLING:** (*toll free audio only*): (888) 788-0099 | Meeting ID: 944 6429 7825; Passcode: 635787

1. **CALL TO ORDER** [6:30 PM]
2. **AGENDA ADDITIONS/CHANGES**
3. **APPROVE AGENDA**
4. **PUBLIC TO BE HEARD**
 - a. Comments from the Public
5. **BUSINESS ITEMS**
 - a. Annual Green Mountain Transit Presentation and Discussion and Consideration of Green Mountain Transit's Request to Approve Amendment to Formula for Apportionment for ADA Paratransit Service
 - b. Discussion and Consideration of the Connect the Junction Transit-Oriented Development Master Plan
 - c. Discussion and Consideration of the Proposed Traffic Calming Manual
 - d. Discussion and Consideration of the Rebranding Identity Feedback
 - e. Discussion and Consideration of Updated annual Meeting Schedule
6. **CONSENT ITEMS**
 - a. Approve Meeting Minutes: 12/05/25
7. **COUNCIL MEMBER COMMENTS & CITY MANAGER REPORT**
8. **READING FILE**
 - a. Check Warrant # 24101 12/12/25
 - b. November Financial Reports
 - c. Recreation Advisory Committee Minutes 12/03/25
 - d. Planning Commission Minutes 12/04/25
 - e. Governance Committee Minutes 12/04/25
 - f. Tree Farm Management Group Minutes 12/08/25
9. **ADJOURN**

Members of the public are encouraged to speak during the Public to Be Heard agenda item, during a Public Hearing, or, when recognized by the President, during consideration of a specific agenda item. The public will not be permitted to participate when a motion is being discussed except when specifically requested by the President. Regarding zoom participants, if individuals interrupt, they will be muted; and if they interrupt a second time they will be removed. This agenda is available in alternative formats upon request. Meetings of the City Council, like all programs and activities of the City of Essex Junction, are accessible to people with disabilities. For information on accessibility or this agenda, call the City Manager's office at 802-878-6944 TTY: 7-1-1 or (800) 253-0191.

**City Council Rules for Public Participation
City of Essex Junction**

Vermont's Open Meeting Law protects the public's right to attend and participate in meetings of local public bodies, but the purpose and function of these meetings is for the public body to do the work of the public; they are not meetings of the public (i.e., public forums). Consequently, these rules are necessary to manage the public's participation to ensure an environment in which the public feels safe to express their views on matters considered by the public body while minimizing disruptions so that the public body can get its work done. The full City Council Rules of Procedures for Meetings can be found here: www.essexjunction.org/codes/policies.

1. Please raise your hand to speak, whether in person or attending virtually.
2. You may only speak after you have been recognized by the president.
3. Before speaking, please state your name and address for the record.
4. All remarks must be addressed to the president.
5. Comments must be germane to the agenda item being addressed.
6. Comments under "Public to be Heard" must pertain to the business of the public body.
7. Repetitive and irrelevant comments are not allowed.
8. Please wait your turn; do not interrupt others.
9. Each person will be limited to two minutes of comment. This time may be extended only by permission of the president. The balance of time not used by each person will expire and cannot be reserved or yielded to another.
10. Each person may only speak once on the same agenda item, time permitting, with the consent of the president.
11. Those yet to be heard will be given priority over those who have already spoken.
12. You do not have the right to vote on agenda items.
13. Please obey orders and rulings of the president.
14. Keep your cool. Disruptive people will be asked to leave and removed if necessary.
15. Listen well, pay attention, and participate.

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9 **CITY OF ESSEX JUNCTION**
10 **CITY COUNCIL**
11 **REGULAR MEETING**
12 **MINUTES OF MEETING**
13 **December 17, 2025**
14 **Approved January 14, 2026**

15 **COUNCILORS PRESENT:** Amber Thibeault, President; Marcus Certa, Vice President; Tim Miller, Clerk;
16 Elaine Haney, Brian Shelden.

17 **ADMINISTRATION:** Regina Mahony, City Manager; Ashley Snellenberger, Communications &
18 Strategic Initiatives Director; Chris Yuen, Community Development Director.

19 **OTHERS PRESENT:** David Achee, Rev Baker, Clayton Clark (GMT), Finn Hamilton, Jeffrey
20 Kershner, Deb McAdoo, Elijah Massey, Bridget Meyer, John O'Brien, Kirstie
21 Paschall, Lauren Philbrook, Dennis Thibeault, Resa.

22 1. **CALL TO ORDER**

23 City Council President Thibeault called the meeting to order at 6:30 P.M.

24 2. **AGENDA ADDITIONS/CHANGES**

25 City Manager Mahony noted that amendments to the minutes are required.

26 3. **APPROVE AGENDA**

27 **Councilor Haney made a motion, seconded by Councilor Certa, to make the minutes of the December
28 5, 2025 meeting Business Item #5f. The motion passed 5-0.**

29 4. **PUBLIC TO BE HEARD**

30 a. Comments from Public

31 Briget Meyer said she is working to put together a community dinner for Essex Junction residents on
32 January 31, 2026, and is here before the Council seeking funding for that dinner. She said that the cafeteria
33 at the Essex Westford High School is available and that EJRP will set up games for the children in the gym,
34 and they are thinking about having board games in the lobby or other fun offerings for adults and children.
35 She said that the event would begin at 4:00 P.M., with dinner served at 5:30 or 6:00, and that they are hoping
36 to have around 300 attendees. She said that the cost would be \$3,000 for the dinner itself. City Council
37 President Thibeault said that this is a discussion topic that the Council would like to have at one of their
38 meetings in January, so they would like to discuss it then.

39 John O'Brien spoke in favor of the City's Traffic Calming Policy, saying that the proposed changes would
40 benefit the public walking and bicycling infrastructure of the City, and would bring the City in line with other
41 bike- and- pedestrian-friendly municipalities in the area.

42 Rev Baker noted that he has seen several Patriot Front stickers in the City, noting that this is a white
43 supremacist organization, and said he wanted to bring this to the City Council's attention.

44 5. **BUSINESS ITEMS**

45 a. Annual Green Mountain Transit Presentation and Discussion and Consideration of Green Mountain
46 Transit's Request to Approve Amendment to Formula for Apportionment for ADA Paratransit Service
47 Clayton Clark, General Manager of Green Mountain Transit (GMT), spoke on this agenda item. He said that
48 this annual presentation also includes an amendment to GMT's paratransit assessment methodology, which
49 needs to be retroactively approved by 75% of the 8 municipalities served by GMT. He noted that the Fiscal
50 Year 2027 assessment for Essex Junction is \$315,000, which is a \$30,000 increase from the previous year.
51 He acknowledged that a 10% increase over one year is substantial and acknowledged that GMT's funding
52 pressures is adding to the funding pressures of its municipal membership. He said the biggest component of
53 that increase is an increase in the fixed route assessment. He said that the entirety of GMT's FY27 budget
54 is showing a deficit of \$840,000 but noted that GMT has some plans of action to lower that deficit to under
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\$400,000 but that those plans are still in development. He noted that they are anticipating a future funding gap for FY28 of around \$2 million, which could unfortunately mean another round of service reductions. He noted that though this is generally negative news, the Number 2 bus service (which is one of the Junction's primary bus routes) is the most protected route in the GMT system. He then noted, however, that the Number 4 route (the Essex Circulated route) is one of the most vulnerable routes in the system, which could end unless GMT identifies an additional revenue source in FY27. Mr. Clark then spoke about GMT's general reorganization efforts, noting that they are working with VTTrans, the legislature, and other rural transit providers in the state to concentrate GMT's activities more heavily in the state's urban areas and transfer rural services back to rural transportation providers. He said that GMT's service in Franklin and Grand Isle County will transfer to rural community transportation beginning in 2026, and service in Washington County will transfer on July 1, 2026, and the seasonal ski mountain services at Sugarbush and Stowe will transfer in 2027. He said that GMT is also in the midst of reviewing its assessment methodology in tandem with identifying additional revenue sources, noting that the methodology has not been revised in 20 years. He said the goal of revising it to give municipalities a greater understanding of how their money is being used and making it easier for municipalities to tailor services to their individual needs. He noted that GMT has worked to change its tax status in order to be eligible for more nonprofit-related grant funding from the federal government, which could help provide longer-term relief. Mr. Clark then spoke about the ADA assessment methodology amendments, which have been proposed in order to decrease the volatility in ADA assessments seen by municipalities. He noted that the new methodology includes an access fee component that is tied to a municipality's fixed route service and a trip fee component that is based on the number of ADA trip origins and destinations in that municipality during the most recently completed fiscal year. He noted that as implemented, these amendments reduce Essex Junction's ADA assessment costs by around 9% compared to the prior methodology. He said that this change has been implemented and apologized for seeking retroactive approval back to July 1, 2024, rather than seeking approval prior to implementing the change. Councilor Shelden noted that the new methodology is based on a study conducted in 2023 (pre-separation of the Town and City), and asked if GMT has a good methodology for separating the Town and City for these assessment purposes. Mr. Clark said he could provide further detail on how the Town versus City data is broken out, but that he is confident that the methodology is sound. Councilor Shelden also asked if this retroactive approval is legally sound, and City Manager Mahony said she would follow up with the City Attorney to confirm. Councilor Certa thanked Mr. Clark for his work on advocating for individuals who need public transportation.

Councilor Shelden made a motion, seconded by Councilor Certa, to table the decision on the GMT funding and ADA assessment methodology amendments, until the Council receives requested data and advice from the City Attorney. The motion passed 5-0.

b. Discussion and Consideration of the Connect the Junction Transit-Oriented Development Master Plan
Community Development Director Yuen said that this item relates to updating the City Council on progress since the last time this was discussed at City Council, as well as outlining the Planning Commission's recommendations on this topic. He noted that the City Council and Planning Commission held a joint meeting on this topic in November and that no action was taken at this time. He said that since then, the Planning Commission had an in-depth discussion related to the regulation of height limits along the Pearl Street corridor and future configuration of the Five Corners intersection. He said that if this plan is adopted, the next step will be to work with consultants on a set of form-based code recommendations and implementing an d enforcing those through zoning. He reviewed and summarized topics and recommendations from the Planning Commission, including around the relationship between building height limits and municipal housing targets, affordable housing bonus, inclusionary zoning, and unit type incentives, height limits in specific areas, form-based code considerations, changes to traffic operations at the Five Corners intersection, and any known errors that need to be corrected. He noted that for the relationship between building height limits and municipal housing targets, the Planning Commission believes that the updated analysis supports allowing heights above 8 stories. He said that related to affordable housing bonus, inclusionary zoning, and unit type incentives, the Planning Commission did not recommend pursuing mandatory inclusionary zoning requirements, but recommended aligning with the State's existing affordability bonuses, but also suggested a supplemental bonus for projects that include 2-bedroom or larger units, in order to support larger households. He said that for height limits in specific areas, the Planning Commission recommended a height

limit for the Pearl Street Corridor of 9+1 (9 stories plus the 1-story bonus), a height limit of 4+1 in the historic portion of the Village Center District, a height limit of 9+1 in the Village Center District in the area between Park Street and Maple Street, and allow a 7+1 height limit in the remainder of the Village Center District. He said that for form-based code considerations, the Planning Commission recommended that the code consider transitions to lower-scale residential areas, design standards to temper the visual impact of height, and multimodal transportation improvements. He said that related to changes in traffic operations at the Five Corners intersection, the Planning Commission recommended removing proposed permanent closure of Memorial Way from further consideration, but allow for temporary closures for special events. He also spoke about technical corrections to documentation related to the draft plan.

Councilor Haney asked why the Planning Commission felt that the plus-one bonus floor would be preferable to pursuing inclusionary zoning. Director Yuen noted that inclusionary zoning requires a portion of new housing developments to be permanently or long-term affordable. He said that the Planning Commission felt that there are some risks to that all-or-nothing approach, given the current market conditions for construction, which could lead to fewer homes constructed overall. He said that they felt that a height bonus was less risky in that if developers couldn't afford the extra story, they wouldn't be compelled to construct it. Elijah Massey, Chair of the Planning Commission, agreed with this summary, and said that part of the Planning Commission's discussion was informed by its past rental registry work. He also noted other work the City is doing outside of the Transit-Oriented Development plan discussion to address missing middle housing and other housing needs in the City. Councilor Haney expressed support for the bonus for larger units. Councilor Certa expressed concern about the lack of inclusionary zoning in the plan, given that the Council has said one of its priorities is having more opportunities for low-income individuals to find housing in Essex Junction. He said he is generally supportive of increasing the height limits, recognizing that the only direction that Essex Junction can be developed is up. He said he looks forward to seeing more 3-dimensional renderings of how these increased heights could be visualized down Pearl Street and into the Village Center. Director Yuen said that it is difficult to develop a public framework for some of these issues without public funding, as it puts the onus and risk on developers to subsidize the affordable units with the market rate units. Councilor Certa said he would rather partner with developers than force policies on them. He asked if Burlington's inclusionary zoning has been successful in adding low-income housing into developments. Director Yuen replied that he does not believe Burlington's policies have been a failure. Mr. Massey also noted that having clear communication around this master plan and its contents will be key in engaging the public. Councilor Shelden expressed support for increasing height limits, saying that the best way to solve the housing crisis is to increase supply. Councilor Haney noted that the Junction's village designation allows developers some flexibilities in terms of Act 250 permitting and first priority for available state loans. Councilor Haney asked about plans for more in-depth communication with the community about the particulars of this plan, such as the height requirement changes. City Manager Mahony replied that once the City receives approval for the Connect the Junction plan, it will need to be implemented, in part, through amending the City's Land Development Code. She said that this amendment process would have the standard public engagement and public hearing steps, which is one mechanism for public engagement. Councilor Haney said she would like a summarized narrative of this specific topic to post in public forums in order to raise public awareness of these changes as much as possible. City Council President Thibeault asked how the unit type bonus would work, given that developers have stated that they are building what is demanded (which are typically smaller units). Director Yuen said that this incentive attempts to incentivize building more than just studio apartments and one-bedroom units. City Council President Thibeault agreed that having more explicit and detailed agendas for meetings could help raise awareness of particular sub-topics within agenda items (such as noting the building height proposals as part of the Transit Oriented Development discussion, for example).

The following public comments were received:

- Resa said that the more the Council can involve people early and often, the better, especially on complex topics such as development and urban planning. She expressed concern about expanding the limit on building height to 9 stories. She also emphasized the importance of ensuring that developers follow the LDC and that code is enforced.

167 **Councilor Certa made a motion, seconded by Councilor Haney, that the City Council adopt the**
168 **Connect the Junction Transit-Oriented Development Master Plan, as discussed. The motion passed**
169 **5-0.**

170 c. Discussion and Consideration of the Proposed Traffic Calming Manual

171 Director Yuen said that this item was previously introduced and discussed by the City Council at its August
172 13, 2025 meeting, noting that City staff have worked to refine the proposed Traffic Calming Policy in response
173 to that feedback, and that the amended policy is generally supported by the Essex Police Department, Public
174 Works Department, and City Engineer. He said that the new policy generally allows for more types of traffic
175 calming than the City currently has. He said that the existing policy currently poses challenges for residents
176 to petition and have a traffic study conducted, and the new policy would remove that barrier and instead rely
177 on a set of criteria and scoring rubric to determine whether traffic calming interventions are needed in a
178 certain area. He said that based on feedback from the City Council's August 13 meeting, the scoring rubric
179 includes a local support factor that elevates the priority of locations with strong resident backing. He noted
180 that this could still lead to a single complainant in a high-scoring location to lead to implementation, and he
181 proposed adopting an approach similar to South Burlington's, where applicants must provide five or more
182 signatures from proximate households or businesses to support the request. He said the current policy also
183 only allows residents of Essex Junction to request a speed study, but that the amended policy expands
184 participation to allow any interested party to submit a complaint and initiate the process. He noted that this
185 approach could result in residents feeling that decisions about their streets are being influenced by non-
186 residents, but said that the majority of speeding-related complaints in the City come from local residents and
187 the risk of this changing is low. Councilor Shelden asked about the City's capacity to implement traffic calming
188 measures, if it has limited funding in its budget to do so and enforcement still remains a problem. City Council
189 President Thibeault noted that the Police Department is aware of the importance of enforcement (in addition
190 to traffic calming) and is working to curb infractions through enforcement mechanisms. Councilors agreed
191 to maintain the current proposed draft language around local support in the rubric, to align with current Capital
192 Committee processes. Councilors agreed with the proposal to expand participation to allow any interested
193 party to submit an initial complaint.

194 The following public comments were received:

195 • David Achee expressed support for the traffic calming policy revisions.

196 Councilor Haney asked about instances where speed studies are not feasible due to camera angles or street
197 curves. Director Yuen replied that this process should include improved coordination between departments
198 in order to ensure that data is collected accurately. He noted that the Community Development Department
199 would conduct the initial desktop analysis and help plan for the physical collection of data. Jeffrey Kershner
200 of Hamlin Engineering, spoke about how the City can move through addressing data limitations in this revised
201 traffic calming policy and process.

202 **Councilor Certa made a motion, seconded by Councilor Shelden, that the City Council adopt the**
203 **revised Traffic Calming Policy as discussed. The motion passed 5-0.**

204 d. Discussion and Consideration of the Rebranding Identity Feedback

205 Communications and Strategic Initiatives Director Snellenberger said that this is a continuation of the
206 rebranding discussion initially begun at the City Council's November 12, 2025 meeting. She said that at that
207 meeting, the Council had selected Option A and listed a number of revisions to pursue. She said that the
208 consultant made proposed changes and presented revisions to the Rebranding Committee, which reviewed
209 them and would like the Council to consider Concepts A, B, and C. Councilors expressed support for Concept
210 A. Councilors also agreed that the word "Junction" should be more prominent than the word "Essex." The
211 Council also discussed tagline options, and coalesced around tagline A (Where It All Comes Together), but
212 asked that the consultant make sure that the proposed taglines are not being used by other municipalities.

213 The following public comments were received:

214 • Rev Baker expressed support for Concept A, and provided additional feedback on layout and text
215 justification. He also expressed support for Taglines A and G.

220 • Resa expressed support for Concept A.

221 e. Discussion and Consideration of Updated Annual Meeting Schedule

222 City Manager Mahony said that the Annual Meeting Schedule has been adjusted to accommodate all
223 deadlines, and to include the informational hearing dates as decided by the Council at its December 10, 2025
224 meeting. She noted that the warning must be approved at the March 11, 2026 meeting. She said that they
225 are still contemplating holding the January 14th meeting on the budget, but would also be holding a January
226 21 meeting. Councilors expressed support for the additional meeting on January 14.

227 f. Approve Meeting Minutes – December 5, 2025

228 **Councilor Certa made a motion, seconded by Councilor Shelden, to amend the minutes to remove
229 George Tyler from the meeting attendee list and add George Dunbar to the meeting attendee list
230 and accept the minutes as amended. The motion passed 5-0.**

231 6. **CONSENT ITEMS**

232 a. Approve Meeting Minutes – December 5, 2025 **now Business Item #5f**

233 No discussion or approval needed, as there are now no consent items.

234 7. **COUNCILOR COMMENTS & CITY MANAGER REPORT:** City Manager Mahony noted that tree removal
235 will occur in the median on Pearl Street tomorrow morning, necessitating a closure in one of the
236 westbound lanes. She noted that City offices will be closed for the holidays on December 25 and 26, and
237 January 1. Councilor Haney recommended that Councilors and staff discuss the January 31 community
238 meal events via email, noting that this discussion would not violate Open Meeting Law. Councilor Certa
239 asked that any resident with budget questions reach out to the City Council or staff, so that they can work
240 to have those questions addressed. City Council President Thibeault thanked EJRP for the successful
241 and fun Train Hop event.

242 8. **READING FILE**

243 a. Check Warrant #24101 – December 12, 2025

244 b. November Financial Reports

245 c. Recreation Advisory Committee Minutes – December 3, 2025

246 d. Planning Commission Minutes – December 4, 2025

247 e. Governance Committee Minutes – December 4, 2025

248 f. Tree Farm Management Group Minutes – December 8, 2025

249 9. **EXECUTIVE SESSION**

250 a. No Executive Session is Anticipated

251 10. **ADJOURN**

252 **Councilor Certa made a motion, seconded by Councilor Shelden, to adjourn the meeting. The motion
253 passed 5-0 at 9:10 P.M.**

254 Respectfully Submitted,

255 Amy Coonradt