

VILLAGE OF ESSEX JUNCTION TRUSTEES TOWN OF ESSEX SELECTBOARD SPECIAL MEETING AGENDA

2 Lincoln Street Essex Junction, VT 05452

Tuesday, November 26, 2019

7:15 PM (or immediately following Village Trustees Meeting)

E-mail: manager@essex.org

www.essexjunction.org www.essex.org Phone: (802) 878-1341

The Selectboard and Trustees meet together to discuss and act on joint business. Each board votes separately on action items.

1. <u>CALL TO ORDER</u> [7:15 PM]

- 2. AGENDA ADDITIONS/CHANGES
- 3. APPROVE AGENDA
- 4. **PUBLIC TO BE HEARD**
 - a. Comments from Public on Items Not on Agenda
- 5. **BUSINESS ITEMS**
 - a. Annual presentation, Essex C.H.I.P.S.—David Voegele
 - b. Annual presentation, Channel 17—Lauren Glenn-Davitian and Meghan O'Rourke
 - c. Adopt Town of Essex and Village of Essex Junction Housing Needs Assessment and Action Plan Darren Schibler & Robin Pierce
 - d. Discussion of whether to pursue local option tax—Greg Duggan
 - e. Update from Subcommittee on Governance
 - f. Approve revised January meeting schedule Greg Duggan
 - g. *Evaluation of public officer Evan Teich

6. **CONSENT ITEMS**

a. Approve minutes: October 29, 2019 – Joint Meeting (Trustees only)

7. **READING FILE**

- a. Board Member Comments
- b. Memo from Jerry Firkey and Sharon Kelley re: Inform the Essex Selectboard regarding Revisions to the State Rental Housing Health Codes

8. **EXECUTIVE SESSION**

a. *An executive session is anticipated to discuss the evaluation of a public officer

9. ADJOURN

Members of the public are encouraged to speak during the Public to Be Heard agenda item, during a Public Hearing, or, when recognized by the Chair or President, during consideration of a specific agenda item. The public will not be permitted to participate when a motion is being discussed except when specifically requested by the Chair or President. This agenda is available in alternative formats upon request. Meetings, like all programs and activities of the Village of Essex Junction and the Town of Essex, are accessible to people with disabilities. For information on accessibility or this agenda, call the Unified Manager's office at 878-1341.

Certification:	11/22/2019	Metchell

The QYD Project

Youth-designed...Evidence-inspired...Community-driven



A Community Certification Opportunity

The QYD Project is a new credentialing process that measures the achievement of 10 Benchmarks by a village/town/city/region in order for it to become certified as a "QYD Community". Achievement of this credential will demonstrate that a community is actively promoting youth engagement and youth empowerment – which have proven to be essential elements of any effective positive youth development strategy.

QYD is an acronym for "Quality Youth Development", which is defined here as "substantive, measurable, and sustainable community actions that support, engage, inspire, and empower youth". The attainment of this credential will become <u>the quality standard</u> that other communities will seek to achieve in order <u>to retain youth</u> in their communities, and <u>to attract</u> residents, businesses, and employees.

Inspired by, and aligned with, the **Search Institute's 40 Developmental Assets** model, this will be the first credentialing effort in the United States that promotes, measures, and acknowledges a community's commitment to youth in this manner. Although designed by Essex CHIPS, the QYD operations and credentialing process will be managed by the newly formed **Quality Youth Development, Inc.**

The 10 Benchmarks a village/town/city/region needs to achieve in order to receive the QYD Community certification are based upon a community's commitment to:

- I. *Welcoming, inclusive, and accessible space* in the community for any youth to gather safely when out of school.
- II. Funding by the community in support of youth programs.
- III. A professional youth-mentoring program serving the community.
- IV. *An elected community youth council*, consisting of high school age students that will advise the community on issues directly and indirectly related to youth and encourage youth to serve the community.
- V. "Youth Are Welcome!" messaging posters displayed by downtown businesses.
- VI. **The engagement of youth** as members of the Board of Directors of local non-profits providing services to youth.
- VII. Youth access to social services and resources outside of a school setting.
- VIII. *An annual youth conference* or legislative forum for middle and high school students.
 - IX. Effective recruitment of young people for local community-wide committees.
 - X. *Creation of internship/employment opportunities* for youth in local government and businesses.

For further information contact David Voegele (QYD Project Director) at 802-878-6982 (x101) or at david@essexchips.org

Memorandum

To: Board of Trustees; Selectboard; Evan Teich, Unified Manager

Cc: Sarah Macy, Finance Director/Assistant Manager

From: Greg Duggan, Deputy Manager (50)

Re: Channel 17 presentation **Date:** November 22, 2019

Issue

The issue is to inform the Trustees and Selectboard that Channel 17 will present materials at the boards' meeting on November 26.

Discussion

Representatives from Channel 17 will attend Tuesday's joint meeting of the Trustees and Selectboard. Materials will be presented at the meeting.

Cost

N/A

Recommendation

This memo is for informational purposes.

Memorandum

To: Essex Selectboard; Essex Junction Board of Trustees; Evan Teich, Unified

Manager

Copy: Greg Duggan, Deputy Manager; Terry Hass, Village Assistant Zoning

Administrator; Sharon Kelley, Town Zoning Administrator

From: Darren Schibler, Essex Town Planner; Robin Pierce, Essex Junction

Community Development Director

Date: November 22, 2019

Subject: Adoption of the Town of Essex and Village of Essex Junction Housing Needs

Assessment and Action Plan

Issue

The issue is whether the Selectboard/Board of Trustees will adopt the Housing Needs Assessment and Action Plan ("the report").

Discussion

The Town Selectboard and Village Board of Trustees accepted the report on June 3 and June 25, 2019, respectively. Elements of the report were incorporated into the 2019 Essex Junction Comprehensive Plan, which was adopted on August 13, 2019.

After a presentation by staff at the joint meeting on June 3, the boards indicated that they wished to have a more robust and in-depth conversation about the report's findings and recommendations, including the idea of creating a housing trust fund. Staff are ready to discuss the report and answer any questions from the boards.

Assuming the boards support the findings and general recommendations in the report, the first and most important step towards implementation is the formation of a joint Housing Commission. The Commission would continue to study the community's housing needs and research the other recommendations in the report, such as the creation of a housing trust fund. Several members of the community have already indicated interest in joining a Housing Commission.

Cost

There is no cost to adopt the report. Further study of the implementation steps, possibly by a Housing Commission, would include analysis of potential costs and benefits to the community, which would be presented to the boards for consideration.

Recommendation

Town and Village Community Development staff recommend that the Selectboard and Board of Trustees adopt the *Town of Essex and Village of Essex Junction Housing Needs Assessment and Action Plan*.

Town of Essex and Village of Essex Junction Housing Needs Assessment and Action Plan

Adopted ______, 2019

by the Essex Selectboard and the Essex Junction Board of Trustees











Prepared by the Essex and Essex Junction Community Development Departments

With assistance from: Vermont Housing Finance Agency Chittenden County Regional Planning Commission

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Cover photos, clockwise from top right:

- Highland Village Apartments, 61-69 Pearl Street, Essex Jct. Photo credit Patty Benoit.
- 603 Dalton Drive, condos formerly part of Fort Ethan Allen Officers' Row, Essex. Photo credit Sharon Kelley.
- Thoughtful Growth in Action Working Group. Photo by Greg Duggan.
- Plans for Essex Residences, 5 Freeman Woods. Designed by BlackRock Construction, O'Leary Burke Civil Engineers, and Wiemann-Lamphere Architects.
- 57 Park Street, Essex Jct., by Green Mountain Habitat for Humanity. Photo credit Kyle St. Peter.

1 Executive Summary

The availability of adequate and affordable homes is an important goal for members of the Essex Community (i.e., the entire Town of Essex, including the Village of Essex Junction). However, in recent years, the stock of available homes has not kept up with increases in population and changing demographics at a regional scale. Compared to previous decades, households are becoming smaller and composed of young individuals and couples or seniors. Those households' needs and budgets are mismatched to the homes available in the area, which are often larger and located further from popular destinations. On top of this, household incomes in Essex and Essex Junction suffered a sharp decline around the 2008 recession and have only just recovered, but housing costs have risen during the same time period.

These conditions have resulted in a constricted housing market, where intense competition for homes has inflated rents and sale prices beyond what most households can afford without cutting back on other areas of their budget. Many households feel paralyzed paying high rents for apartments that do not meet their needs, or are not able to save enough for a down payment on a home. Their challenge is compounded by the trend of households aging in place rather than downsizing to condominiums or apartments, further limiting the number of available homes. Households in need of subsidized housing may face long wait lists or limited rent assistance. There is also a shortage of supportive housing for those in need of social services, such as those fleeing domestic violence, struggling with substance abuse, or living with a mental or physical handicap, including those in need of assisted living and/or memory care.

The impacts of the region's housing shortage are not limited to individual household economics – the lack of financial stability and reliable living situations can limit local spending power, discourage investment in the area, and impact public health. In addition, many households have settled in homes further from the nexus of jobs and destinations in the Burlington metro area. This has not only increased traffic congestion and household commuting expenses, it has also contributed to urban sprawl and a lack of community connections.

Though local governments have limited ability to influence larger economic trends, there are several strategies Essex and Essex Junction can use to improve housing options. Public-private partnerships and changes to zoning can encourage a wider range of home sizes or types as well as incentivize development in concentrated urban centers to utilize land more efficiently

Recommended Actions

- Form a Housing Committee or Commission
- Promote wider range of home sizes and types in growth centers
- Consider inclusionary zoning
- Reduce development fees for affordable housing projects
- Establish a housing trust fund
- Explore public-private partnerships

and better serve the needs of today's households. This could be taken further through inclusionary zoning, which would require that a portion of new homes be made available at rents or prices affordable to specific income levels. However, inclusionary zoning generally works only when there is a sufficient offset to the lost revenue from units sold or rented below market rate. These offsets can include reduced development fees, public investment in certain infrastructure improvements, or grants from a local affordable housing trust fund. All of these strategies would be most effective if overseen by an affordable housing committee or community advocacy group, ideally working jointly at the Town and Village level in coordination with other housing advocates.

2 Introduction

Housing is a basic need shared by every member of any community, and generally accounts for a large portion of a household's expenses. 24 V.S.A. §4302(c)(11) mandates that regional and municipal plans "ensure the availability of safe and affordable housing for all Vermonters."

In recent years, the lack of affordable housing has become a major issue in Chittenden County, as noted in the 2018 ECOS Regional Plan. This is reflected in Essex as well, where rents and sale prices are higher than ever, but household earnings have not kept pace. There is a pervasive sense that many citizens struggle to afford homes that meet their needs. This has led to discussion of forming a housing committee. The 2016 Essex Town Plan calls for a study of the community's housing needs within the regional scope of housing that identifies strategies to reduce rising cost burdens for all residents.

This document undertakes a detailed analysis of current and projected trends in home availability and affordability in Essex. Based on that information, it then identifies existing barriers to the provision of affordable homes and provides an action plan with specific measures that the municipality can take to address the identified barriers and meet the goals of 24 V.S.A. §4302(c)(11) and the 2016 Town Plan.

2.1 Goals

It is difficult, if not impossible, for a municipality to control the housing market to meet each citizen's needs, as there are so many variables – construction costs, environmental constraints, financing complexities, income disparities, labor shortages, and demographic changes – that transcend local influence. Essex and Essex Junction cannot solve all of the issues surrounding housing and affordability within their borders. However, municipal programs and actions can make a significant difference in home availability for those in the most need. The Town of Essex and the Village of Essex Junction aspire to ensure that any resident (or aspiring resident) of Essex has access to a home that:

- Is affordable (no more than 30% of household income is spent on housing);
- Is a desirable type and size for their household;
- Is located with easy access to basic needs (jobs, schools, food, health care, and cultural experiences) via walking, biking, or public transit;
- Is of sufficient quality to ensure the health, safety, and enjoyment of its residents;
- Meets special needs, including senior care, ADA-accessibility, recovery housing, chronically homeless, impoverished, etc.
- Is made available regardless of race, religion, sex, sexual orientation, gender identity, age, national origin, pregnancy, disability, or status of citizenship, family, and military service

2.2 Driving Questions

Knowledge of the current conditions and major issues in the housing market is essential to understand how to meet the goals stated above. The Vermont Housing Finance Agency (VHFA) recently updated its HousingData.org website, which hosts data and resources on housing at the state, county, and municipal level. Generally, the housing market can be divided into two types: owner-occupied and rental housing. The following driving questions serve as a guide throughout the report to help navigate the wealth of information:

- **(A) Housing quantity:** Are there enough homes available in Essex to meet the current and future needs of its population?
- **(B) Housing affordability:** Do the home prices or monthly rents match the income levels of the current (and future) population?
- (C) Housing quality: Are there adequate, safe, and efficient facilities in the available homes?
- **(D) Municipal impact:** What effects may current housing problems have on the tax base / municipal budget? What impact would solving those problems have?
- **(E) Barriers and Actions:** What barriers currently exist to solving the housing problems in Essex? What actions could be taken to improve the quantity, affordability, and quality of homes in Essex?

2.3 Methods and Data Accuracy

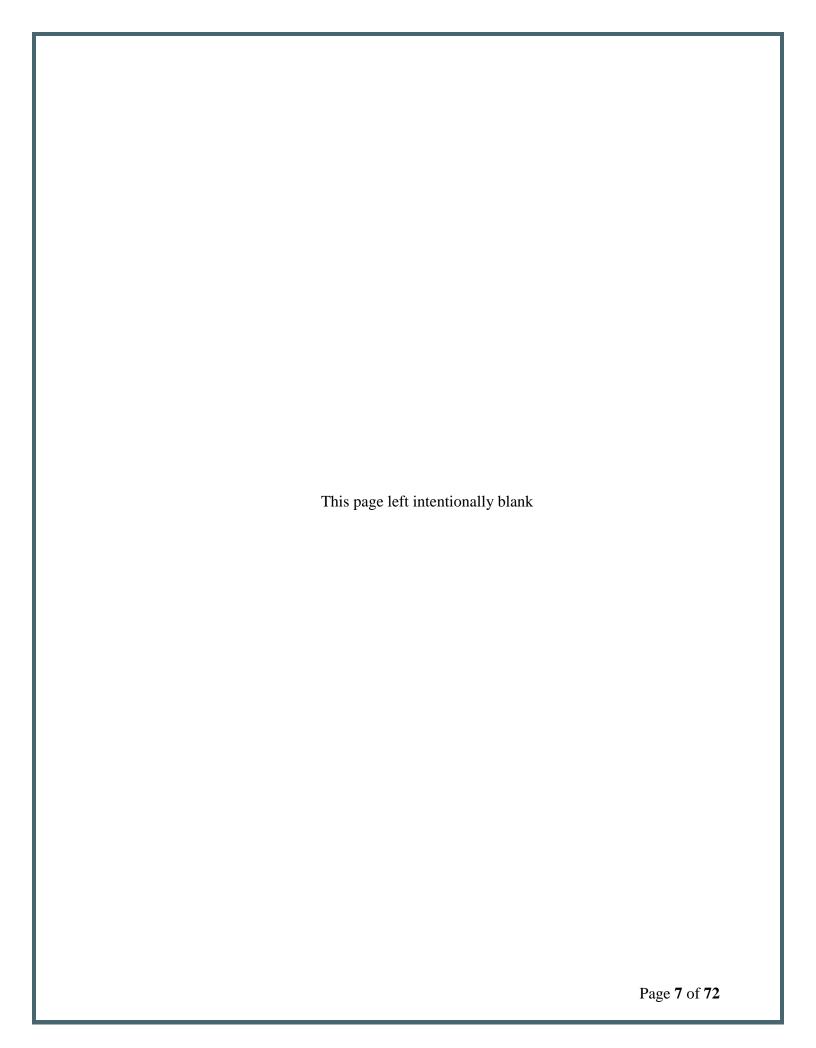
This report generally follows the format of the VHFA's guide to housing needs assessments. Except where noted, data for this report was sourced from American Fact Finder – a clearinghouse for U.S. Census and American Community Survey (ACS) data – as well as from HousingData.org, a website maintained by VHFA that displays selected Census/ACS data for Vermont as well as other datasets not maintained by the Census Bureau. Appendix A contains a list of the Census/ACS table code used to source each dataset.

The Census is a complete count of population, housing, and jobs conducted every ten years. In contrast, the ACS is a survey of a portion (or "sample") of the population averaged over a one-, three-, or five-year survey period to reduce sampling error (at the municipal level in rural areas, 5-year averages are the most common). Because ACS data is an estimate, rather than an actual count like the Census, a margin of error (MOE) is reported with every ACS figure to denote the possible variation in the reported number due to sampling error. The MOE for Census and ACS data is reported at the 90% confidence interval, meaning that there is a 90% chance that the true figure for a given dataset falls within the reported margin of error.

Census, ACS, and VHFA data for the Town of Essex includes the Village of Essex Junction (collectively referred to "the Essex Community"), but in some cases counts the Village separately. This report generally presents the data at progressively larger geographic levels: Village of Essex Junction, Town of Essex (including the Village), and Chittenden County (which includes the Town of Essex and Village of Essex Junction as well as other municipalities).

This report analyzes data from the 2000 Census, the 2010 Census, and the 5-year ACS estimates as of 2010 and 2017 (the most recent available) to understand both long-term and recent trends. Though data for Essex and Essex Junction are generally reliable, accurate data may not be available for some sub-populations due to small sample size. Such instances are noted in the text. .

Some figures presented in this report are derived from ACS estimates, such as vacancy rate or percent of households that are renters vs. owners. All derived estimates, as well as comparisons between Census and ACS data presented in this report, have been tested for statistical validity using methods approved by the U.S. Census Bureau. When data reliability is suspect, it is noted in the text. Appendix B contains full documentation of statistical testing performed for this report.



3 Population, Demographic, and Housing Stock Trends

Within a community, home availability is a balance between supply (housing stock) and demand (population, specifically number of households competing for housing). Generally, housing costs are high when there is not enough supply to meet demand, and vice versa, though housing cost is also strongly related to household incomes. It is also important to consider the regional context of the housing market, since there are other options for housing outside the municipality's borders.

3.1 Population

The 2018 ECOS Plan, a regional plan for Chittenden County, reports that the county's population grew by 3% over the five years from 2010 to 2015; this is higher than the growth of the overall state (0.01%) but lower than the nation (4%) over the same time period. The ECOS Plan estimates that the county's population will increase to 172,596 by 2030, a 7.2% increase over 13 years, or 0.54% per year.

The population of Essex has grown steadily over the last 15 years at a slightly higher rate than the county as a whole. More than half of the new growth has been within the Village of Essex Junction, which has grown significantly faster than the county average. Assuming the population s grow at the same rate, by 2030 Essex would add 1,925 people for a total of 22,826; Essex Junction would grow by 1,362 people for a total of 11,494.

Note that these projections, while computed with reliable methods, are still only estimates; actual growth rates may differ due to a variety of factors.

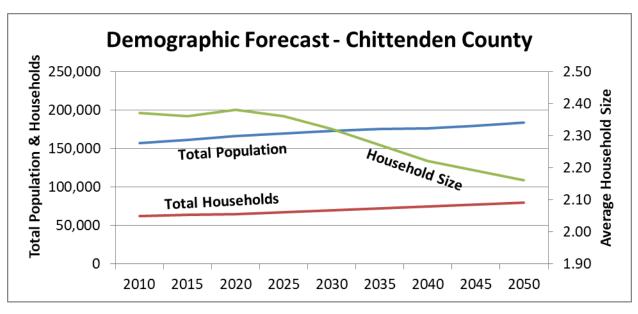
Population	2000	2010	2017	2017	Avg. Annual	% Change
Topulation	2000	2010	2017	MOE	Change from 2000	per Year
Chittenden County	145,571	156,545	160,985	N/A	907	0.59%
Essex	18,626	19,587	20,901	+/- 31	134	0.68%
Essex Junction Village	8,591	9,271	10,132	+/- 32	91	0.98%

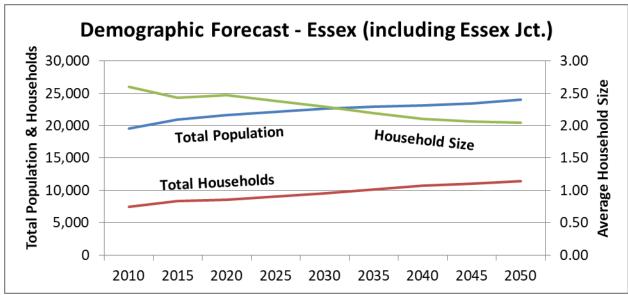
3.2 Households

The demand for homes created by this population increase is evident from an increase in the number of households (groups of people, not necessarily related, who occupy the same dwelling). Again in this metric, growth is higher in Essex, particularly Essex Junction, compared to the county as a whole. Assuming household growth continues at the same rates, the number of Chittenden County households would increase by 7,309 to approximately 72,215 by 2030. In Essex, this growth rate would result in an additional 1,547 households (total of 10,236), of which 852 (more than half) of which would be in Essex Junction for a total of 5,167.

3.3 Household Size

In some communities, an increase in the number of households may be due in part to shrinking household size (the average number of people in a household, including children and dependents). Since 2000, household size in the Village has declined much more significantly than in the county or the Town. Note that the MOE for 2017 data was too high to confirm statistical difference for all geographic areas, but comparisons were valid for 2016 for the county and Town of Essex, so those are used here.





Number of Households	2000	2010	2017	2017 MOE	Avg. Annual Change from 2000	% Change per Year
Chittenden County	56,452	61,827	64,906	+/- 552	497	0.82%
Essex	7,013	7,887	8,689	+/- 233	99	1.27%
Essex Junction	3,409	3,875	4,315	+/- 200	53	1.40%

Average Household Size	2000	2010	2016*	2016 MOE	Avg. Annual Change from 2000	% Change per Year
Chittenden County	2.47	2.37	2.35	+/- 0.02	-0.01	-0.30%
Essex	2.62	2.48	2.44	+/- 0.07	-0.01	-0.43%
Essex Junction	2.48	2.39	2.38**	+/- 0.11	-0.01	-0.25%

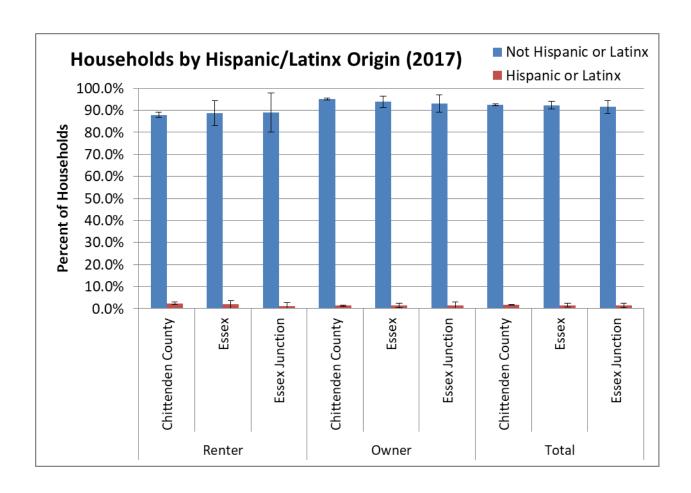
^{*2016} data were used because 2017 MOEs are too high to confirm a statistical difference for each of the three geographies

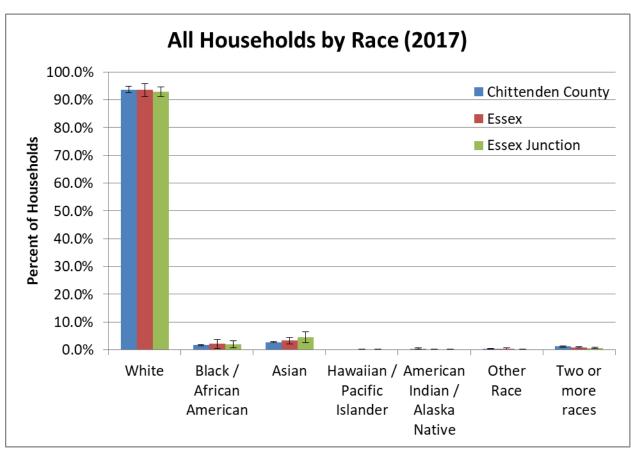
^{**}MOE is too high to confirm a statistical difference between 2016 and earlier years in Essex Junction

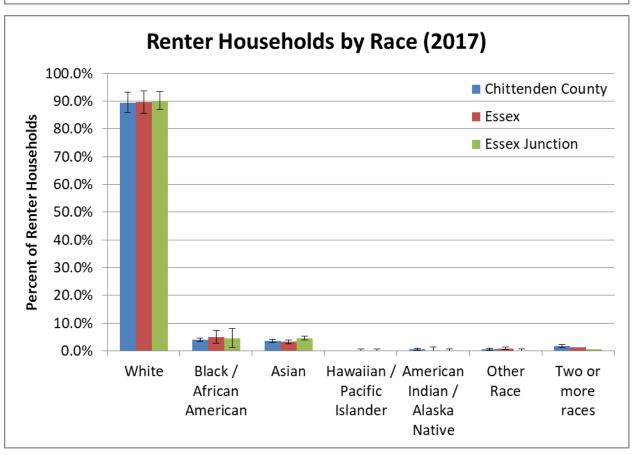
3.4 Race of Householder

Vermont's overall racial and ethnic diversity is quite low compared to most other states — in 2017, 96.3% of Vermont householders were white, with all other races making up the remaining 3.7%. Ethnic diversity is slightly higher in Chittenden County, Essex, and Essex Junction, with non-white races making up about 10% of all householders, primarily composed of people of black / African American or Asian descent (the 2018 ECOS Plan notes that racial and ethnic diversity is growing in the county). However, the proportion of non-white households is slightly higher among renters than homeowners, which may be an indication of lower affluence among those groups.

The Census and ACS collect information on self-identified race separately from those who identify as Hispanic or Latino / Latina ("Latinx" is used as a collective, gender-neutral term); for example, an individual may identify as both black / African American and Hispanic / Latinx. The latter terms attempt to encompass both those from Spanish-speaking countries across the world ("Hispanic") as well as those specifically from Latin American countries ("Latinx"). In Chittenden County, Essex, and Essex Junction, those who identify as Hispanic or Latinx account for about 8-9% of all households, but again account for a higher proportion of renting households.



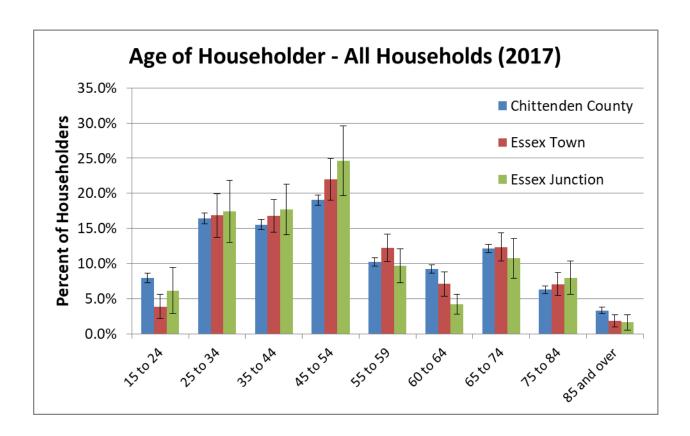


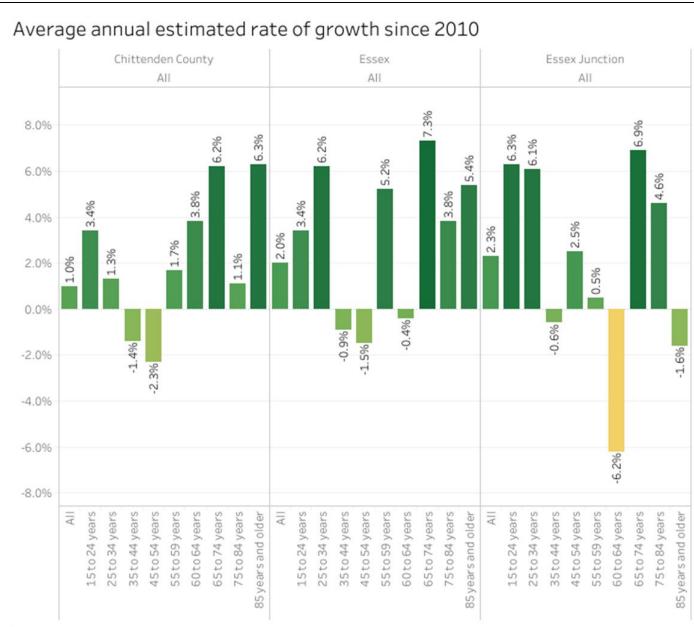


3.5 Age of Householder

The trends in household size may be explained in part by significant shifts in the age of householders since 2010. As the children of "baby boomers" (those born between the late 1940s and early 1960s) have grown up and moved out, they not only reduce the size of the household they leave but also form smaller households of their own. This also indicates why significant there has been significant growth in both young adult and senior households.

Though there has been a slight decrease in the number of middle-aged householders, the predominant household age group in the county, Town, and Village is still 45-54, and over half of all householders are between the ages of 25 and 54. As this cohort continues to age, there will be increasing demand for homes suitable for seniors, including those with lower maintenance obligations, greater accessibility, and greater on-site healthcare support.





Source:

U.S. Census Bureau: American Community Survey 5-year estimates, 2013-2017 (Table B01003); U.S. Decennial Census (for 2010 data)

Description:

The average annual estimated rate of growth in the number of households is based entirely on the difference between the 2010 Decennial Census count and the most recent 5-year estimate available from the American Community Survey. A household includes all the people who occupy a housing unit as their usual place of residence. A housing unit is defined as owner occupied if the owner or co-owner lives in the unit, even if it is mortgaged or not fully paid for. All occupied units which are not owner occupied, whether they are rented for cash rent or occupied without payment of cash rent, are classified as renter occupied. The ages of household is based on the ages of the householders surveyed. The householder refers to one of the people in whose name the housing unit is owned or rented or, if there is no such person, any adult member, excluding roomers, boarders, or paid employees. If the house is owned or rented jointly by a married couple, the householder may be either partner. Since there is only one householder per household, the number of householders is equal to the number of total households.

Chart designed by Vermont Housing Finance Agency, used with permission

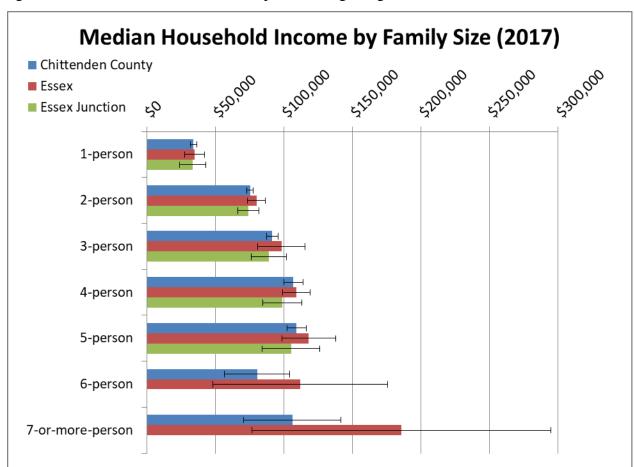
3.6 Median Household Income

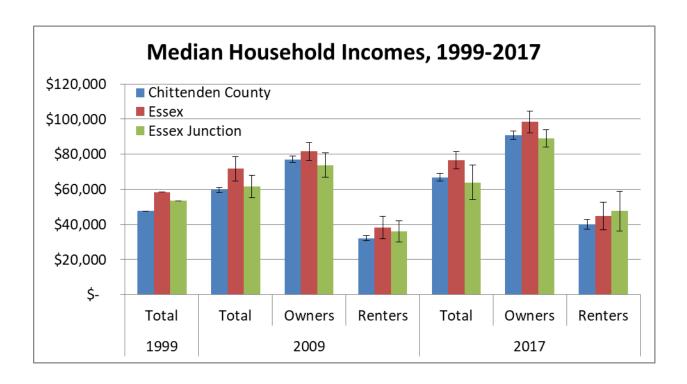
The most common indicator for incomes is household income, the total amount earned annually by all members of a household. Household income is typically reported using the median of all households or families, the value at the middle of all incomes arranged in order.

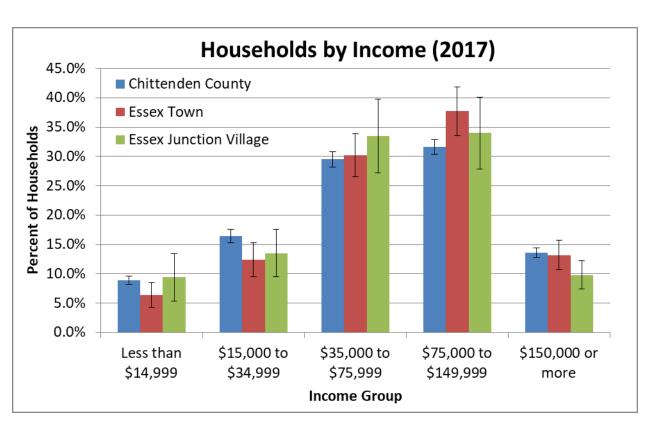
In 1999 (the closest year to 2000 that data was available), median household income was much higher in the Town and Village compared to the county overall. Since then, the county median household income has risen by 40%, while in the Town and Village, it has risen only 14% and 20%, respectively, so that in 2017, median income was fairly consistent across county, Town, and Village. Since 2009, overall household income has not changed significantly, but it has increased among owner households while renter household incomes have stayed stagnant in Essex and Essex Junction.

In 2017 one- and two-family households generally had lower median incomes than larger households. The smaller, lower-income households were likely associated with single householders with only one income earner, or pairs of young adults starting their careers in lower-wage jobs. These contrast with middle-aged, mid-career householders with higher incomes and retirees with lower incomes but potentially significant savings.

When broken down by income group, it appears that the majority of household incomes across county, Town, and Village fell just below or above the median income in 2017, though a significant number of households were spread among categories below the median income.







3.7 Family Income

Family income is a similar measure to household income, but it only includes households where two or more individuals are related by birth, marriage, or adoption. This Census definition of family therefore excludes single-person households; for example, in Essex, there were 8,689 households but only 5,762 families in 2017. Median family income (MFI) is the threshold used to determine eligibility for federal rent subsidies (with adjustments based on family size). The MFI for a family of 4 was \$84,000 in 2016 for the Burlington-South Burlington Metropolitan Statistical Area (MSA).

In comparison to households, family incomes were generally higher – only 10-20% had incomes below \$35,000, and between a third and half of families earned more than \$100,000. This is likely because most families had two wage earners, possibly in career jobs with moderate to high incomes.

3.8 Income by Age Group

Incomes also vary by the age of the householder. Accurate data for income by age group is only available for the county level, but it shows that middle-aged householders comprise most of the median and higher income groups, while age is more evenly distributed among lower-income householders. This reflects the general age distribution of the population, and also the fact that middle-aged householders likely have progressed more in their career and earnings than younger households. It is also likely that retirees have reduced incomes, but may still have significant savings.

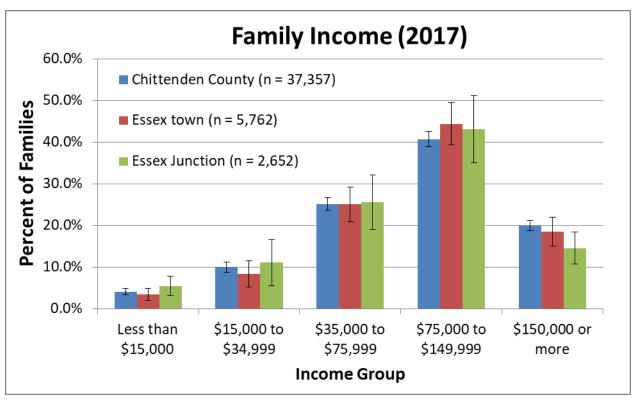
3.9 Poverty

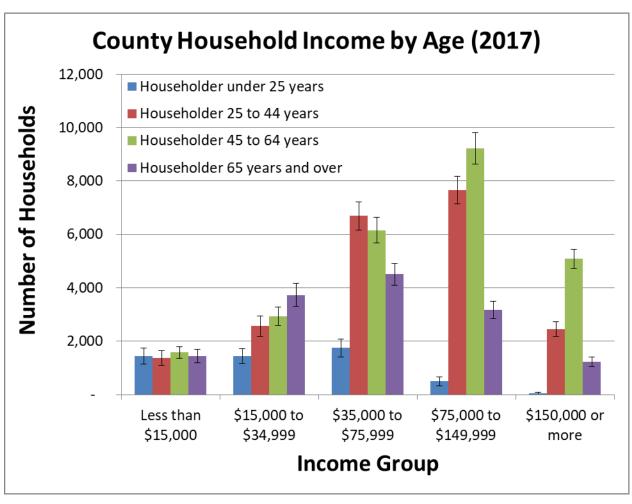
The federal poverty level is the income below which a household is considered to be "in poverty," and is determined annually on a complex formula that takes household size into account, but not geographic area. Poverty has increased significantly in the county, Town, and Village over the last 16 years. Within Essex and Essex Junction combined, there are between 727 and 1,527 people (one out of every twenty to one out of every ten) with incomes below the poverty line today.

Population in Poverty*	2000	2010**	2010	2017	2017	Avg. Annual
1 opulation in 1 overty	2000	2010	MOE	2017	MOE	Change
Chittenden County	12,267	15,789	1,174	17,057	1,078	299
% in poverty	8.8%	10.8%	+/- 0.8%	11.5%	+/- 0.7%	0.17%
Essex	484	869	316	1,127	400	40
% in poverty	2.6%	4.5%	+/- 1.6%	6.9%	+/- 1.4%	0.27%
Essex Junction	248	482	215	654	197	25
% in poverty	2.9%	5.3%	+/- 2.4%	7.9%	+/- 1.9%	0.31%

^{*}Poverty calculations exclude those living in group quarters; percentages reported are of those counted

^{**}Poverty was not counted in the 2010 Census, but is captured by 2010 5-year ACS estimates





3.10 Unemployment (Labor Force)

Unemployment is the number of people looking for work compared to the total available labor force (military and institutionalized workers are not included). The Vermont Department of Labor (VT DOL) tracks this data on a monthly basis, averaged annually. VT DOL only began tracking data in Chittenden County starting in 1990, and in Essex starting in 2016. VT DOL does not currently track unemployment within Essex Junction exclusively.

In general, unemployment has changed at very similar rates between the county and the state. It was at a low of 1.9% in 2000; between 2000 and 2010, there were two spikes in culminating at 5.6% 2009 (the height of the recession). Since then, unemployment has dropped steadily nearly back to 2000 levels (2.5%). In 2017, the 12,229 workers in the Essex community accounted for 13.08% of the county's total workers, and the unemployment rate in Essex (2.2%) was nearly the same as the county (2.3%) but lower than the State (3.0%).

Though low unemployment is generally a sign of a strong economy, it is possible that a local shortage of qualified workers (particularly in certain sectors) may have contributed to low unemployment rates, despite the fact that the total labor force has increased throughout this time. The worker shortage may in turn be due to a lack of available housing. Either way, the data indicate that, despite periodic instability in the labor market, the area has sustained steady job growth, which likely will continue in the near future. Those workers will create additional demand for homes in the county or nearby.

3.11 Employees by Location

The Census and ACS also track employment down to the Village level, but these figures tend to be far lower than those produced by the Vermont Department of Labor. Nevertheless, the Census and ACS figures can provide a glimpse at employment trends at the hyper-local level. These indicate that Essex Junction accounts for just over half of the employment of the Town as a whole, which is reflective of the population. The figures also indicate that employment trends between the Town and Village are very closely tied.



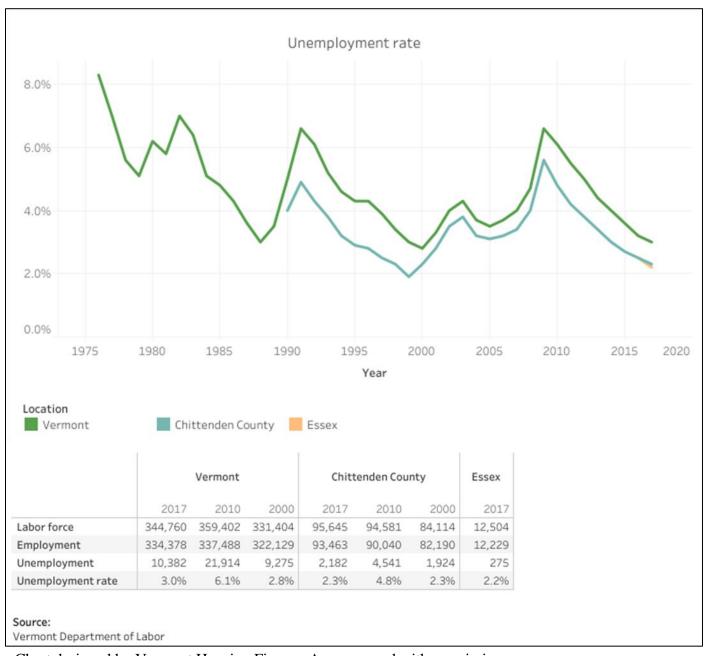


Chart designed by Vermont Housing Finance Agency, used with permission

3.12 Labor Force Wages and Earnings

Employment rates give a general sense of the labor market and the economic health of the area, but actual wages and earnings provide more insight about individuals' incomes. The following data from the Vermont Department of Labor is reported by employers, as opposed to employees and households, and serves as a different lens to examine incomes. Employer-reported wages and earnings are reported as an average annual wage – the total earnings by all workers divided by average annual employment – and therefore do not correspond to an individual's hourly or annual earnings, which vary widely. The data are reported by location of the employer (Village-level data are not available) and cover only hourly, salaried, and commission workers, but not workers who work for railroads, small agricultural enterprises, or are self-employed.

Prior to the recession, county wages were between 15% and 19% higher than the state as a whole in a given year, and Essex employees earned 21-27% more than the county average. Increases in earnings tracked closely among the three areas at about 3.5% per year for the State and county, and 2.7% per year in Essex. However, after the recession hit Vermont in 2009, earnings in Essex dropped sharply and have only just recovered to their pre-recession levels. As of 2017 the average annual wage in Essex was \$54,884, which is still 4.8% higher than the county and 19.0% higher than the State, but this difference is the lowest it has been since 2000.

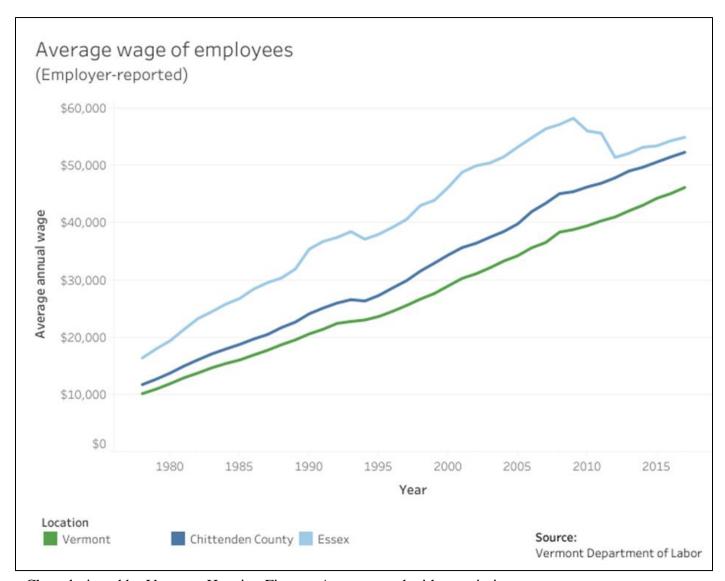


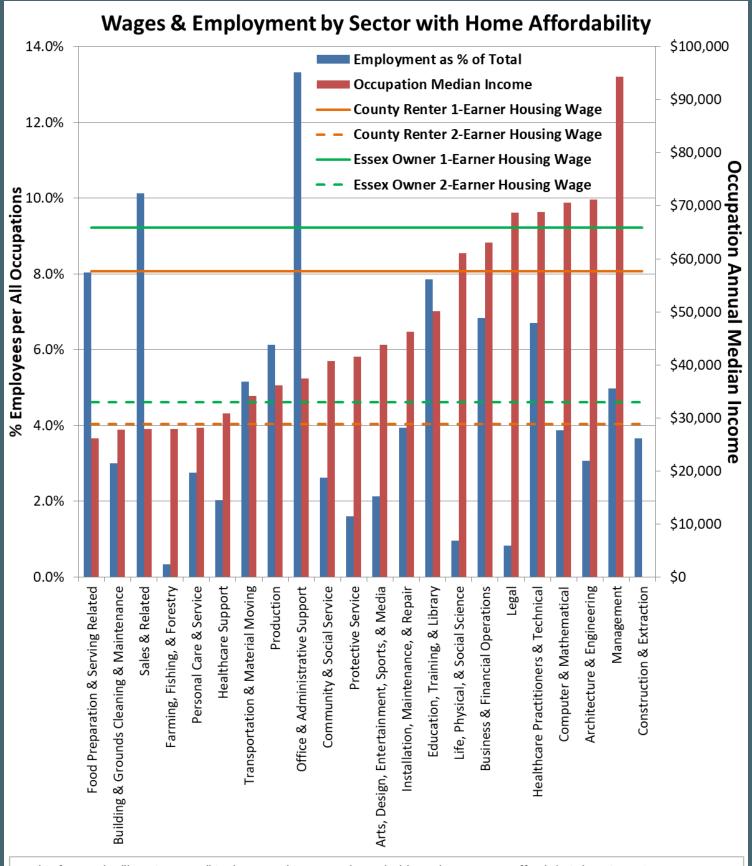
Chart designed by Vermont Housing Finance Agency, used with permission

3.13 Wages by Employment Sector

The Vermont Department of Labor tracks employment levels and incomes by occupation for the Burlington/South Burlington New England City and Town Area (NECTA). This is similar to the area covered by the Burlington-South Burlington Metropolitan Statistical Area (MSA) defined by the U.S. Census to include the greater Burlington area. The graph above shows the percent of employees in each sector relative to the total employees on one axis (blue bars), and the median income for each sector on the other axis (red bars). From this, it appears that a few sectors, such as office and administrative support, sales, and food preparation, account for a significant number of employees (31.5%), but wages for those jobs are relatively low.

The county's housing wage – the income needed to afford a 2-bedroom apartment at Fair Market Rent using no more than 30% of one's household income – is shown as a solid horizontal orange line (\$57,680 for FY2018). Households earning less than this probably struggle to afford rental housing. Over two out of three employees (70.9%) earn incomes below the housing wage, meaning that most would be unable to afford a typical 2-bedroom apartment in the area on their own. However, a 2-bedroom apartment will likely be occupied by two wage earners, who would each need to earn \$28,840 to meet the housing wage; this two-earner wage is shown as a dashed orange line. Still, 26.1% of employees earn less than this; unless they are paired in a household with a higher-salary employee, most apartments will be out of their reach, and they will seek a rent below the Fair Market Rent (the 40th percentile rent in the area).

Looking at homeownership in Essex through this lens, the salary needed to afford the median home sale price while paying no more than 30% of household income is \$65,854 (solid green line), or \$32,927 each (dashed green line) for two wage earners. This assumes a 5% down payment and average mortgage, insurance, and property tax rates. Only 21.3% of county workers can afford such a house on their own, but 71.9% could afford it with two incomes; again, the remaining 28.1% of workers will struggle to afford a median-priced home and will likely seek cheaper options. However, it is important to note that not all households in the area have two incomes, and not all workers in the county live in town or even in the county. Furthermore, many households have student loan debt that consumes significant portions of their income, requiring them to allocate less than 30% of their income to housing costs.

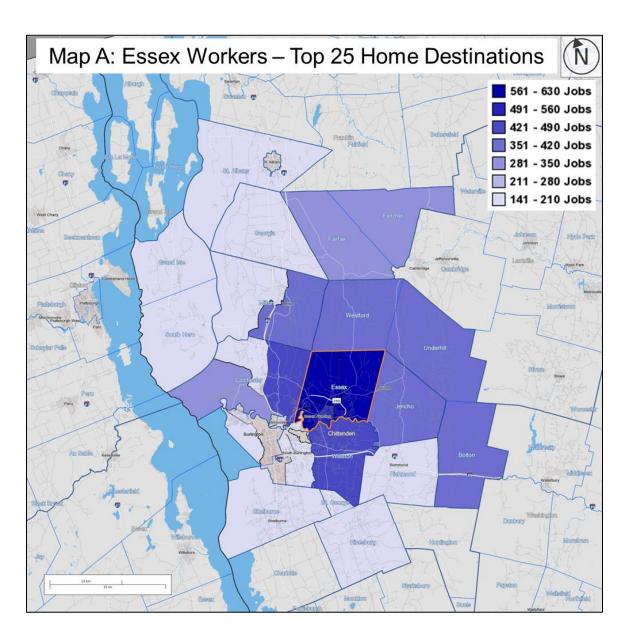


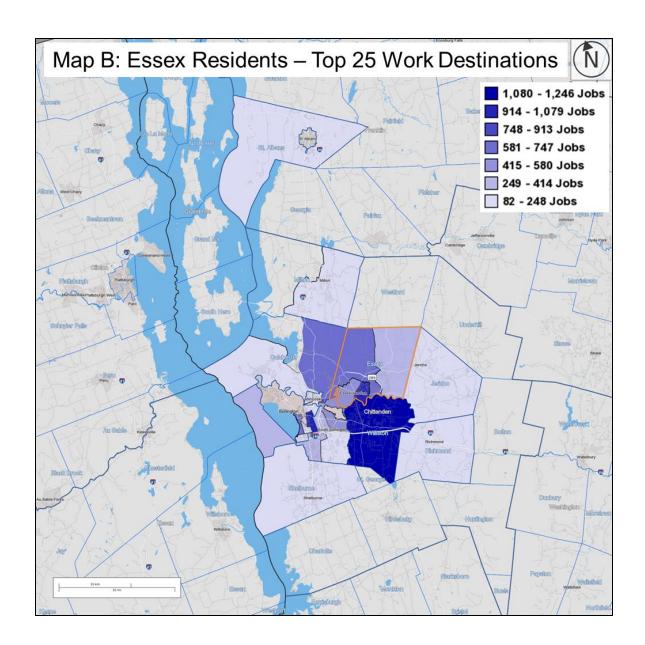
In this figure, the "housing wage" is the annual income a household needs to earn to afford their housing using no more than 30% of their income. For 2-earner households, the income each person would need is half the 1-earner income.

3.14 Commute to Work / Home

Commuting patterns can also provide insights into housing pressures, showing whether those who work in the municipality also live there, and vice versa. The Longitudinal Employer-Household Dynamics (LEHD) program combines Census data with state and federal labor data to determine commuting patterns down to the Census tract level. Map A below show the top 25 home origins of people who work in Essex (i.e., where are Essex workers commuting from); Map B shows the top 25 work destinations of people who live in Essex (i.e., where Essex commute).

One in five people who live in Essex commute to work within Essex; one in six commute to the University of Vermont; and one in ten people commute to Williston. The rest are dispersed throughout Essex and nearby towns.





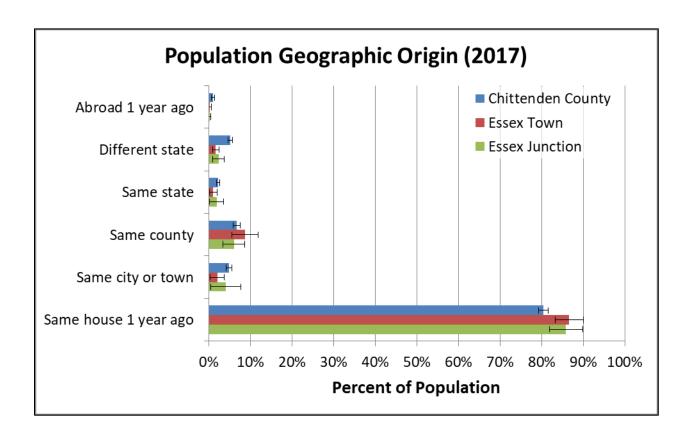
3.15 Length of Tenure

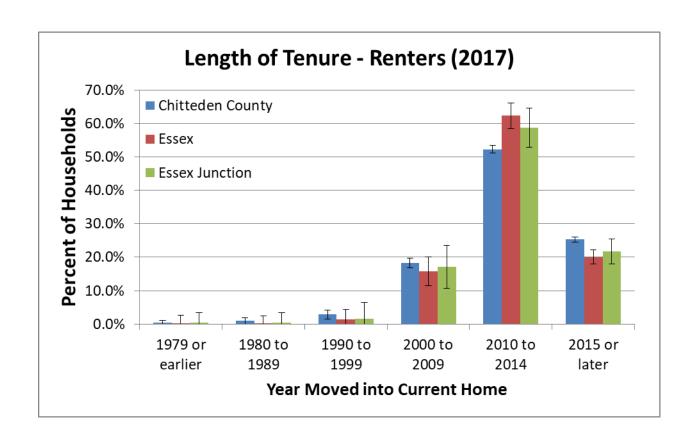
The length of time households have occupied their homes (owned or rented) indicates how much turnover there is in the housing market and how much the community may be in transition. Note that this does not indicate when a home was built – rather, how long the most recent occupant has lived in it. It also does not indicate when a resident moved to the area, only when they moved into their most recent home.

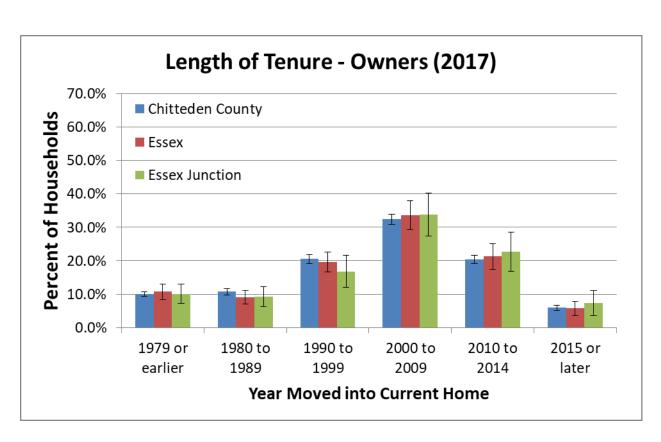
Length of tenure is relatively consistent across the county, Town, and Village. Most homeowners bought their home between 2000 and 2009 (in the lead-up to the recession), with most of the remainder just after or before that time. Nearly all renters began their leases in the last 6 years, and most of the remainder started after 2000. These patterns reflect state and national averages.

3.16 Movership

The U.S. Census tracks the origin of people who have moved to the area within the last year, providing a picture of "movership" or geographic mobility. Over 80% of county residents (over 85% of those in Essex and Essex Junction) have lived in the same house for at least a year (as noted in Section 3.13 above, most have lived in the same house for at least several years). Of those who moved recently, most have moved within the same county; fewer than 10% of the county and 5% of Essex residents moved from outside the county (from Vermont, other states, or other countries). However, these trends have persisted over several years, adding a significant number of new residents and households.







3.17 Tenure Type (Rental vs. Owned)

As noted earlier, the housing market is generally divided into two parts: ownership and rental. A healthy market should offer households the choice to rent or own, since a given household may prefer one tenure type over the other, or may be trying to move between them. Generally, young households who started renting are looking to own, and some senior householders seek renting as their needs change.

The number of renting households has increased since 2000, quite dramatically in the Town and Village. This reflects the increasing number of rental units that have become available, primarily in the Village, though owner-occupied homes still dominate the market in all areas and few are being converted to rental use. The rental rate across all of Vermont has remained steady.

Owner households	2000	2010	2017	2017 MOE	Avg. Annual Change since 2000	% Change per Year
Chittenden County	37,292	40,310	40,980	+/- 628	231	0.56%
Essex	5,418	5,955	6,029	+/- 274	38	0.63%
Essex Junction	2,425	2,658	2,643	+/- 214	14	0.51%

Renter households	2000	2010	2017	2017 MOE	Avg. Annual Change since 2000	% Change per Year
Chittenden County	19,160	21,517	23,926	+/- 707	298	1.32%
Essex	1,595	1,932*	2,660	+/- 234	67	3.05%
Essex Junction	984	1,217*	1,672	+/- 204	43	3.17%

*There is no statistical difference in renter households between 2010 and 2017 in these areas.



3.18 Total Housing Stock

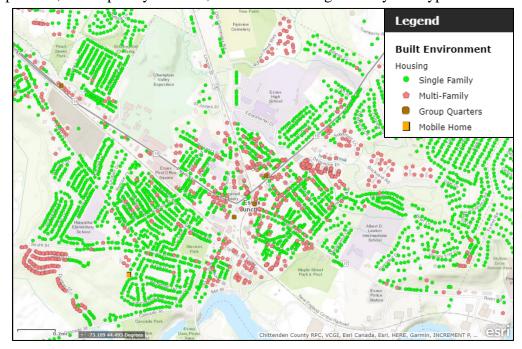
Data on certificates of occupancy ("CO's") from the Town of Essex and Village of Essex Junction reveal trends in home construction (only data pertaining to new dwelling units was analyzed, as opposed to remodels). CO's were used because they are issued when a dwelling is complete and ready to be occupied, rather than zoning permits, which are issued prior to the start of construction. Single-family dwellings refer to detached buildings on their own parcel that support one household. Multi-family dwellings include buildings with more than one dwelling (such as apartment buildings or duplexes) as well as condominiums, townhomes, or other detached buildings that share land with other buildings.

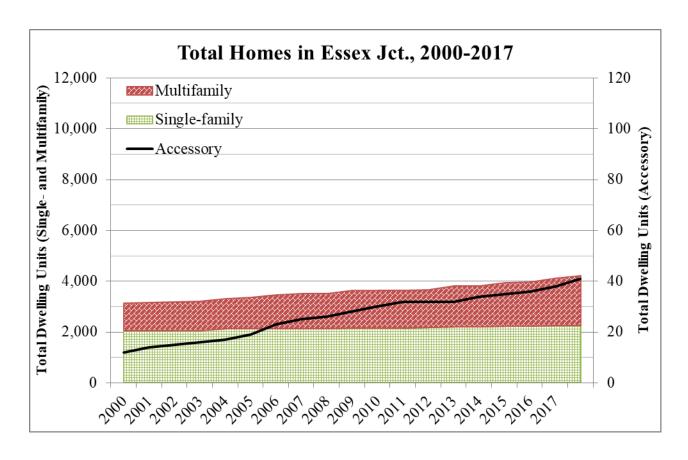
Based on local CO data, the number of newly-built homes in Essex has increased since 2000, with a slow period due to the economic downturn around 2007-2010, but a swift recovery thereafter. On average, about 100 new homes were added per year; most of those new homes were part of multi-family units, including condominiums, townhouses, and apartments, while construction of single-family homes has largely leveled off. Between all home types, there were a total of 8,870 homes as of 2017.

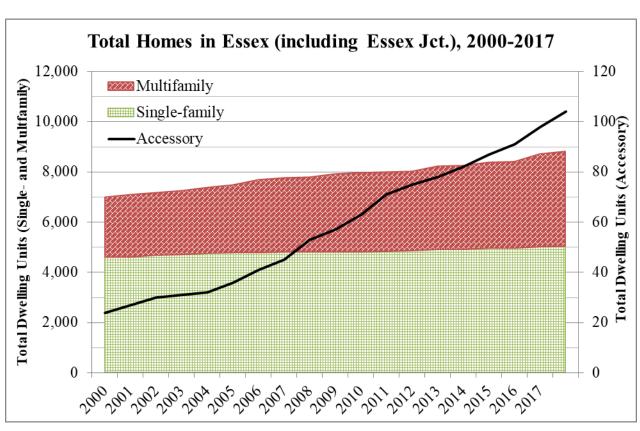
In Essex, new home development has shifted from single-family, owner-occupied homes to multi-family, renter-occupied dwellings, likely due to the gap of rental housing availability, a restricted supply of undeveloped land, and a new focus on infill development in the community. Also, conversations with permit applicants indicate that many current homeowners are downsizing and moving into units with lower property maintenance obligations.

Dwelling Units (as of 2017)	Single- family	Multi- family	Accessory	Total	Households (2017)	Households MOE
Essex	5,047	3,752	104	8,491	8,689	+/- 233
Essex Junction	2,254	1,969	41	4,290	4,315	+/- 200

The map below, developed by CCRPC, shows the housing stock by unit type in Essex Junction.





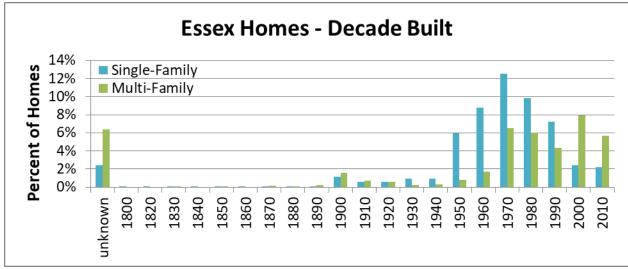


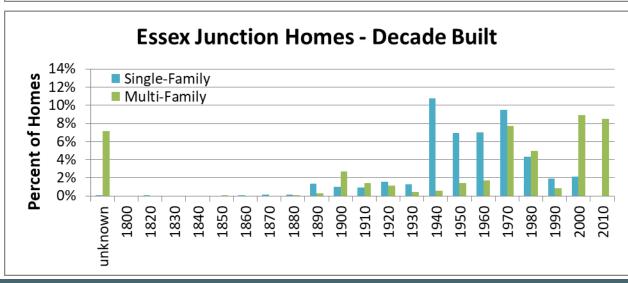
3.19 Age of Housing Stock

Older homes often are of poorer quality (unless significant renovation has been done), are less energy-efficient, and often have more lead paint and code violations. The Chittenden County Regional Planning Commission (CCRPC) maintains a database of housing structures, including year built.

The data indicate that most homes in Essex were built after World War II, though 11% homes in Essex Junction were built between 1890 and 1939, reflecting the historic development trends in each community. Notably, a vast majority of the post-war growth in the Village was in single-family homes, but since the 1980s, the majority of construction has been multi-family structures. In the Town, multi-family construction was minimal until 1970, and only since 2000 has it overtaken single-family construction. Overall, homes in Essex are much newer compared to the rest of Chittenden County.

The Town has required building permits and inspections since at least 1972, ensuring that new and renovated dwellings contain adequate plumbing, cooking, and sleeping facilities. However, it is likely that much of the older housing stock does not meet modern building codes and may have safety issues which are only discovered when the owner applies for a building permit. In addition, many older homes likely have inadequate or inefficient heating and insulation. The Essex Energy Committee supports homeowners in learning about home energy efficiency and how to make changes to greatly improve comfort and reduce utility costs.





4 Rental Housing

This section examines the current state of the rental market, including the availability and price of homes for rent as well as the specific needs of those seeking rental homes. In most housing markets, renters have lower incomes that prevent them from pursuing homeownership, and younger renters often aim to save money for a down payment. Renters also tend to occupy their homes for shorter periods of time, either due to changing job and family needs or to pursue better rents or conditions.

4.1 Rentership and Rental Housing Stock

As noted in Section 3, around a third of householders in the county, Town, and Village rent their homes, though there may be slightly more renters in Essex Junction. Though the Town and Village track the number of dwelling units built and permitted in their jurisdictions, there is no system to track whether these homes are renter- or owner-occupied. The ACS does track this, but overestimates the total number of units compared to municipal estimates shown in Section 3.15.

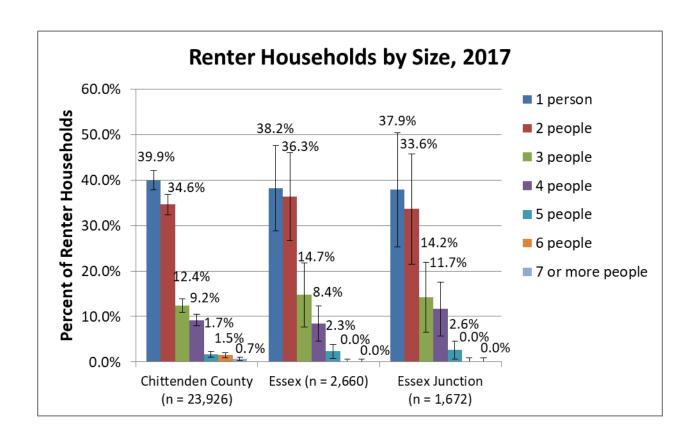
2017 Rentership	Renter Ho	ouseholds	Total Ho	useholds	% Renters	
2017 Kentership	Estimate	MOE	Estimate MOE		Estimate	MOE
Chittenden County	23,926	+/- 707	64,906	+/- 552	36.9%	+/- 1.0%
Essex	2,660	+/- 234	8,689	+/- 233	30.6%	+/- 2.6%
Essex Junction	1,672	+/- 204	4,315	+/- 200	38.7%	+/- 4.4%

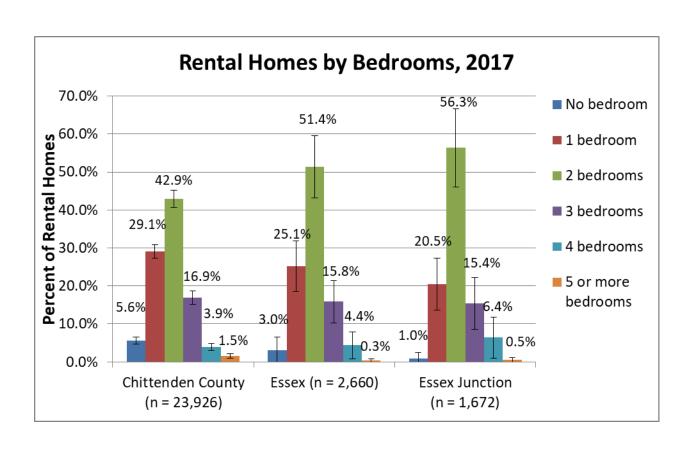
2017 Homes by	Rented	Homes	Total Homes		% Renter-Occupied	
Tenure	Estimate	MOE	Estimate	MOE	Estimate	MOE
Chittenden County	24,604	+/- 746	65,949	+/- 624	37.3%	+/- 1.1%
Essex	2,695	+/- 240	8,872	+/- 270	30.4%	+/- 2.5%
Essex Junction	1,707	+/- 211	4,373	+/- 211	39.0%	+/- 4.4%

4.2 Renter Household Size vs. Rental Home Size

Homes available for rent may not match the size of the household (for instance, a family of 2 likely would not want to pay for a three-bedroom apartment, nor could a family of 5 comfortably fit in a studio or efficiency). The size of homes is generally tied to the number of bedrooms, which is tracked by the Census and ACS; dwellings categorized as having "no bedrooms" are studio or efficiency apartments where the sleeping area is contiguous with kitchen and/or living spaces.

When compared with the distribution of household size, it is clear that there are far more 1-and 2-person households than the rental market can bear, assuming that those households generally occupy studio, 1-bedroom, or 2-bedroom apartments. Furthermore, as noted in Section 3.5 (Median Household Income), smaller households have lower incomes than larger households and are likely even more cost-burdened in a tight market. For renters seeking to buy homes, these factors severely limit their ability to save for a down payment and reduce pressure on the rental market. The proportion of small households is expected to remain steady or continue increasing into the future (see Section 3.4, Age of Householder).





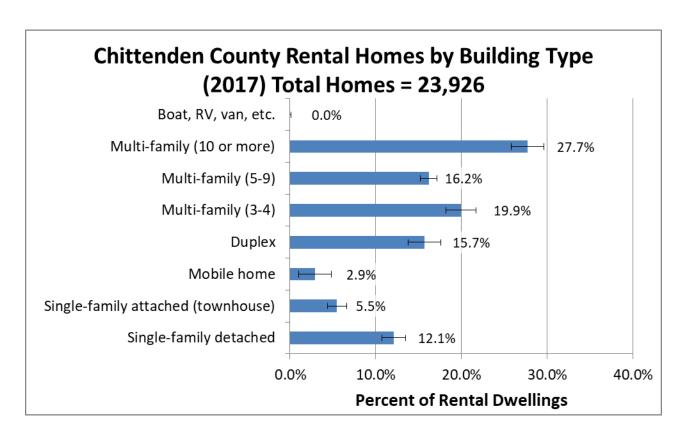
4.3 Rental Building Type

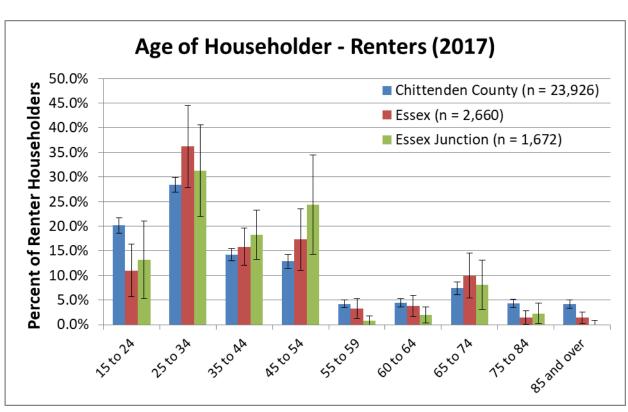
There are numerous different types of residential buildings, ranging from detached single-family homes, to townhouses, to multi-story apartment buildings. Each type can have dwelling units that are rented or owned, though smaller dwelling types without associated land such as apartments, condominiums, and mobile homes are usually less expensive and are generally rented instead of owned. Since households may prefer one building type to another, it is important to consider the mix of building types in a housing market.

Because there are relatively few rental homes in Essex and Essex Junction, when broken down by building type, the MOEs are too high to be reliable, so only county data are shown. Though most rental homes in the county are found in multi-unit apartment buildings, there are a significant number of other building types, including detached single-family homes, townhouses, and duplexes. The proportion of apartment buildings with 10-19 units is notably low. Lending practices and development laws that favor either small or very large buildings contribute to this this national trend of "missing middle" housing, which can provide sorely-needed workforce and middle-income housing.

4.4 Renter Age Distribution

Compared to the population as a whole, renting households are generally young: householders under age 35 account for nearly half of all renters, and those over age 60 account for about 20% or fewer of all renters. In the Town of Essex, there are approximately 526 renting households over the age of 55; approximately 218 of those live in the Village. These units are designed with amenities for the elderly or handicapped, but do not necessarily receive government subsidies.





4.5 Vacancy Rate

Compared to the number of renter households living in Essex and Essex Junction, at first glance there appears to be a sufficient number of rental homes overall; however, this metric does not indicate how many units are actually occupied. The rental vacancy rate (the number of unoccupied rental units as a percent of all rental units) provides data on one aspect of this.

Census data indicate that rental vacancies were low in Essex and Essex Junction compared to the county prior to the recession (5% is considered a "healthy" vacancy rate; below that, tenants struggle to find homes at a reasonable price. The inverse is true for landlords renting homes). During the recession, the inverse was true and the differences were wider, but still below the "healthy" threshold of 5%. As of 2017, ACS data indicate that vacancy rates for the county have dropped, but are still higher than prior to the recession. Vacancy rates at the municipal level have margins of error that are too high to be statistically valid, but even at the highest range of error, the vacancy rate is less than 3.5% for the Town and just over 5% for the Village. It is possible that the actual vacancy rate is lower than this, so it is reasonable to conclude that it is still a constrained market.

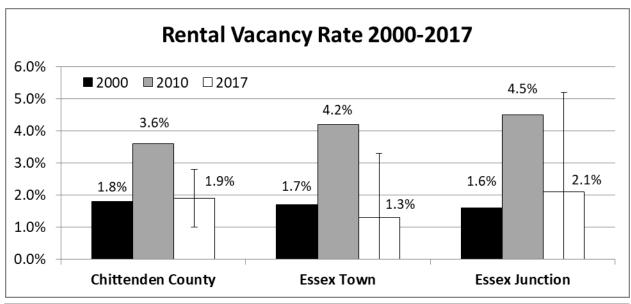
Rental Vacancy 2017	For Rent	For Rent MOE	Total Units	Total Units MOE	Vacancy Rate	Vacancy Rate MOE
Chittenden County	470	+/- 204	24,396	+/- 736	1.9%	+/- 0.9%
Essex Town	35	+/- 52	2,695	+/- 240	1.3%	+/- 2.0%
Essex Junction	35	+/- 52	1,707	+/- 211	2.1%	+/- 3.1%

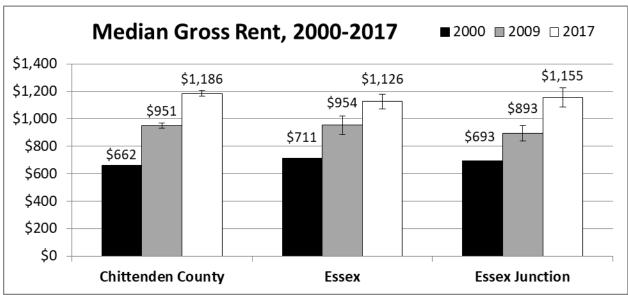
4.6 Median Gross Rent

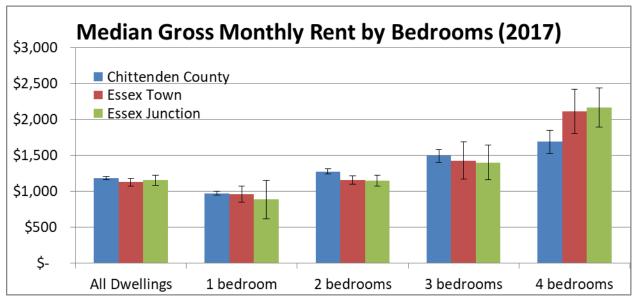
Gross rent refers to the amount that renters pay for their housing and any utilities or fuels associated with the rental. Median gross rent is the 50th percentile of gross rents across a community (with 50% paying more than the median and 50% paying less). Rents are fairly consistent across the county, Town, and Village, but all have risen significantly higher than inflation has over the last 17 years – the average annual rent increase ranges from 3.53% to 4.23%.

4.7 Median Gross Rent by Bedrooms

Median gross rent does not account for differences in price between rental homes of different sizes; the ACS provides a breakdown of median gross rent by number of bedrooms. The differences are consistent over each area. Rents are close to the median for 1 and 2-bedroom units, while larger units tend to be more expensive (though significantly less expensive on a perbedroom basis).







4.8 Renter Household Income and Rental Housing Wage

As noted in Section 3.5, median household incomes among renters are significantly lower than among owner households in the county, Town, and Village. That being said, renters in the Village have slightly higher incomes than those in the Town and the county as a whole.

The "rental housing wage" is the minimum income needed to afford a rental home at Fair Market Rent (FMR) using no more than 30% of one's income. Fair Market Rent is the 40th percentile of gross rent (including utilities) for typical, non-substandard rental units reported by recent movers. Rental housing wage can only be calculated at a regional level since the FMR applies an entire metropolitan statistical area (MSA), but the calculation can be broken down by number of bedrooms. The Burlington-South Burlington MSA includes most of Chittenden and Franklin Counties.

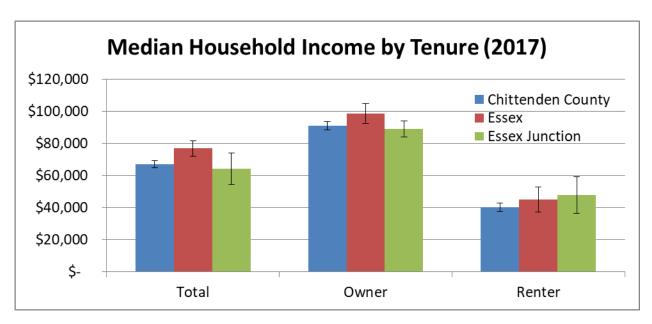
The rental housing wage for a 1-bedroom apartment in the Burlington-South Burlington MSA is over twice the minimum wage for the area. This means that two income earners at minimum wage can barely afford a rental home that meets their needs at median rent. Renting a larger dwelling, a highly likely scenario given the limited number of 1-bedroom or studio rentals, would create significant cost burden for these households.

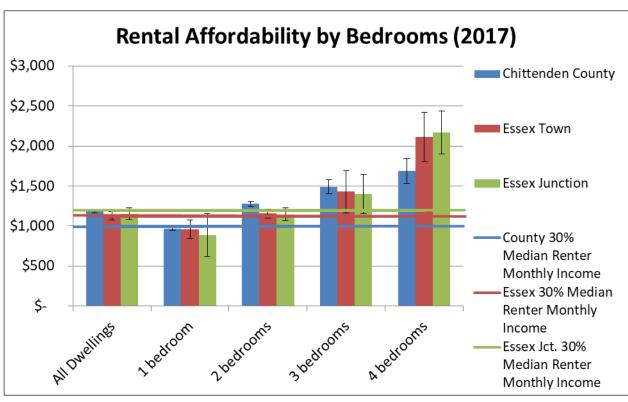
For households at median incomes, a single wage-earner at median income would pay 30% or slightly more of their income for a 1-bedroom rental home at Fair Market Rent; 3- or 4-bedroom homes would likely require two wage-earners, even for Town and Village households despite their slightly higher incomes. However, the figures here represent median incomes and

The rental housing wage for a 1-bedroom apartment is over twice the minimum wage for the area.

rents (or in the case of FMR, 40th percentile rents), and do not represent the real situations many renters face in a highly competitive market. The limited supply of lower-rent and smaller (studio and one-bedroom) rentals makes it clear why cost burden is high among over half of renters.

Renter Housing Wage, 2016	Number of Bedrooms				
Chittenden County	One	Two	Three	Four	
Hourly wage needed to afford FMR at 30% income	\$21.56	\$27.73	\$36.94	\$38.94	
VT Minimum Wage (Hourly)	\$10.50	\$10.50	\$10.50	\$10.50	
Housing Wage as % of Minimum Wage	205%	264%	352%	371%	
Median Renter Income (Hourly)	\$19.23	\$19.23	\$19.23	\$19.23	
Housing Wage as % of Median Renter Income	112%	144%	192%	203%	





4.9 Renter Cost Burden

Households that spend more than 30% of their income on housing are considered "cost-burdened." These households often have difficulty affording food, transportation, healthcare, and other necessities. Cost-burdened households also are unlikely to be able to save for the future or emergencies, support dependents, or contribute significantly to the economy with their limited disposable income.

In general, cost burden among renters in the area has risen over the last 17 years. By 2017, around half of renters paid more than 30% of their income on rent, and between a quarter and a third paid more than 50% of their income on rent.

4.10 Rental Assistance Programs

VHFA distributes federal subsidies to rental housing developments that provide units for low-income renters (project-based assistance). Most, if not all, of these affordable housing projects are restricted to tenants whose incomes are below a certain percent of the area median income (AMI), or for other qualifications specified in housing assistance programs. Though these developments represent permanent affordable housing available in the community, because there are so many households in need, the time spent on wait lists for these units ranges from several months to multiple years.

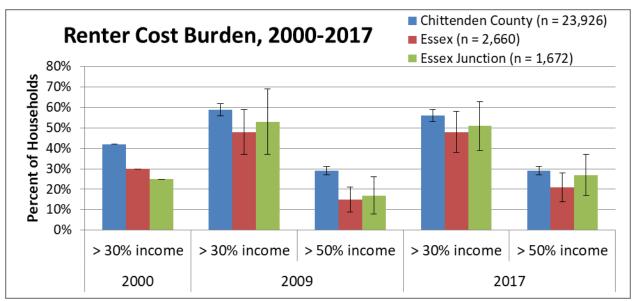
State and local housing authorities administer federal subsidies for another rental assistance program – the Housing Choice Voucher Program (Section 8), which bridges the gap between market-rate rents and what a qualifying low-income renter can afford. Households earning 60% or less of the county median income qualify for rent assistance.

Though project-based subsidies provide permanent, high-quality projects in desirable locations, the voucher program provides more funding and helps more households per dollar spent. However, there are long wait lists for the program (only one in four households in need ever receives a voucher), and it is difficult for renters to find landlords willing to accept the vouchers or who have appropriate units. Information on project-based subsidies and rent vouchers are shown for the Village and the Town including the Village, along with the specific characteristics of the renting populations served.

VHFA estimates that up two thirds of households in Essex and up to three quarters of those in Essex Junction who qualify for rent assistance are not receiving it. This severe gap in housing assistance is due to both the limited availability of funding for rent vouchers and an insufficient number of subsidized housing projects in Essex relative to the number of households in need.

This estimate is based on several major assumptions: 1) that there is an even distribution of incomes through the ACS income brackets; 2) that the distribution of rent vouchers is proportional to the population of Essex and Essex Junction; and 3) half of all voucher holders live in a home with a project-based subsidy.

VHFA estimates that due to limited funding, up to two thirds of Essex households and up to three quarters of Essex Junction households who qualify for rent assistance do not receive it.



*Note: Comparison of estimates for Essex Town between 2000 and 2009 are not statistically significant due to high MOEs.

Subsidized apartments	Essex	Essex Jct.
Number of apartment complexes	7	3
Total apartments	285	114
Units limited to senior or disabled tenants	19	19
Units limited to tenants aged 55 and older	136	64
Units limited to disabled tenants	0	0
Accessible/adaptable units	71	25
Units with permanent supportive housing for the homeless	0	0
Units with permanent supportive housing for other types of tenants	0	0

Essex Rental Assistance*	Essex	Essex Junction
Households at or below 60% AMI	1092 (+/- 287)	697 (+/- 232)
Estimated households with vouchers in market-rate homes	77	49
Apartments with site-based subsidies	285	114
Unassisted low-income renter households	730	363
Percent of unassisted households	66.9%	76.6%

^{*}Assumes 1) even distribution of household incomes in ACS data; 2) vouchers are distributed proportional to the municipality's population; and 3) half of all voucher-holders live in homes with project-based subsidies.

5 Homeownership

This section reviews owner-occupied homes, including home values and sales data, as well as the sizes and incomes of owning households, to understand the current state of homeownership in Essex and Essex Junction. In most housing markets, homeowners have higher incomes than renters, and are more likely to stay in the same home for long periods of time. Some homeowners, especially seniors or "empty-nesters," may seek rental housing that provides for special health care needs, such as senior housing, or that simply allows them to downsize.

5.1 Homeownership Rate and Owner-Occupied Housing Stock

As noted in earlier sections, around two thirds of households in the county, Town, and Village own their homes; however, ownership is somewhat higher in the Town overall than in the Village or county. Though the Town and Village track the number of dwelling units built and permitted in their jurisdictions, there is no system to track whether these homes are renter- or owner-occupied. The ACS does track this, but overestimates the total number of units compared to municipal estimates shown in Section 3.15.

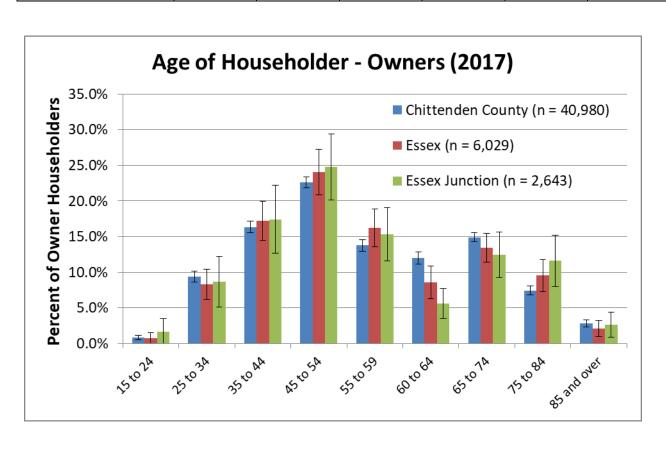
5.2 Homeowner Age

Most homeowners in the county, Town, and Village are between the ages of 35 and 59, though there are a significant number of elderly homeowners (age 65 or older) as well. Compared to the population as a whole, homeownership is skewed towards the middle of the age distribution. This is not necessarily unusual or problematic for householders aged 15 to 24, since they may not have enough savings for a down payment, or may choose not to make the long-term investment of homeownership. Most households who wish to purchase a home do so between the ages 25 to 34. However, in the county, Town, and Village, this age group, which represents about 15% of all households, accounts for less than 10% of owner households but over 25% of renter households.

Whether due to choice, financial circumstances, or limited homeownership choices, these households are staying in rental housing longer than is typical of a housing market. This can have repercussions on these households' long-term financial outlook and their ability to contribute to the local economy, not just the housing market. Though homeownership is more than a financial investment (and shouldn't be the only source of financial security), it does create equity for a household by replacing rent paid to a landlord, decreasing frequent moving expenses, and by the likely increase in home value over time. The Essex Community should encourage homeownership for those who choose to pursue it (though not at the expense of much-needed rental housing).

2017 Ownership Owner H		ouseholds	Total Households		% of Households	
2017 Ownership	Estimate	MOE	Estimate	MOE	Estimate	MOE
Chittenden County	40,980	+/- 628	64,906	+/- 552	63.1%	+/- 0.8%
Essex	6,029	+/- 274	8,689	+/- 233	69.4%	+/- 2.5%
Essex Junction	2,643	+/- 214	4,315	+/- 200	61.3%	+/- 4.1%

2017 Housing Units	Owner-o	occupied	Total Homes		% of Housing Stock	
by Tenure	Estimate	MOE	Estimate	MOE	Estimate	MOE
Chittenden County	41,345	+/- 649	41,345	+/- 649	62.7%	+/- 0.8%
Essex	6,177	+/- 301	6,177	+/- 301	69.6%	+/- 2.7%
Essex Junction	2,666	+ /-218	2,666	+ /-218	61.0%	+/- 4.0%



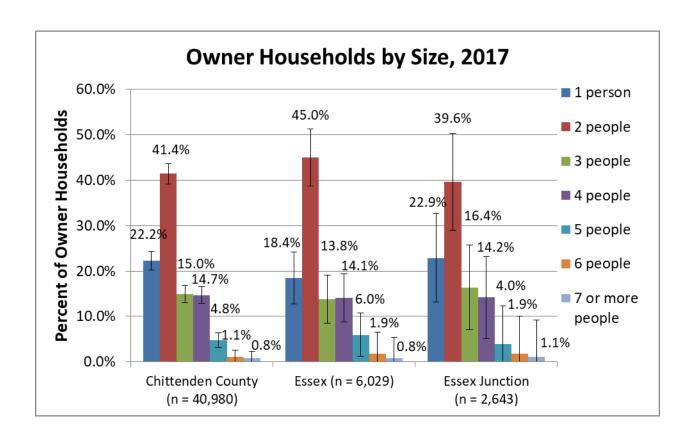
5.3 Homeowner Household Size vs. Owner-Occupied Home Size

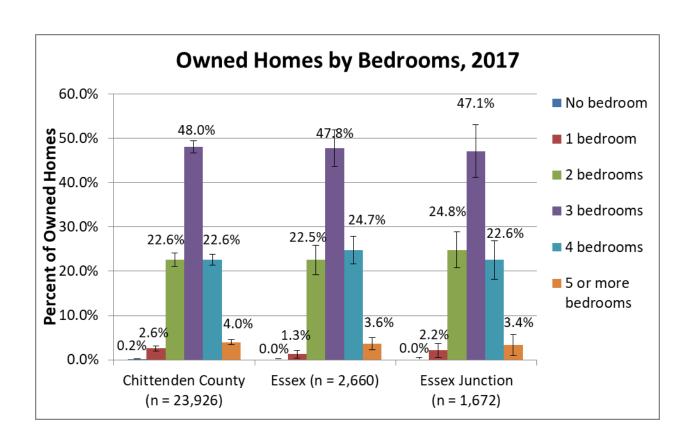
Household size among homeowners is generally higher than among renters, consisting primarily of 2-person households. There are also more 3- and 4-person households among homeowners, but still a significant number of homeowners who live alone.

The distribution of home size in terms of bedrooms is also on the larger side compared to rental homes. Most owned homes have three bedrooms, and nearly all of the rest are either 2- or 4-bedroom dwellings.

At a high-level view, home size appears well-matched to household size among homeowners, who generally won't find one extra bedroom unaffordable. Two-person households are likely comfortable in either a 2- or 3-bedroom home, assuming at least one room is shared and another is used for a child, parent, or guests. Some of these households may plan to grow or may have recently decreased in size.

However, if household size continues to decrease as it has over the last decade or so, the demand for homes with 3 or fewer bedrooms will likely increase, while demand for houses with 4 or more bedrooms will decrease. Depending on their design, these larger properties may eventually be converted to duplexes or rented out.





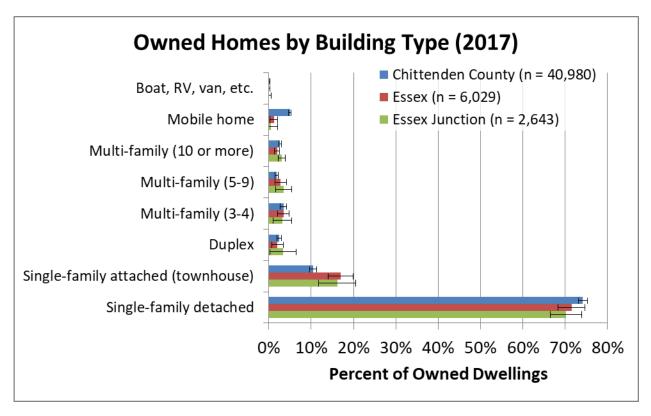
5.4 Owned Homes by Building Type

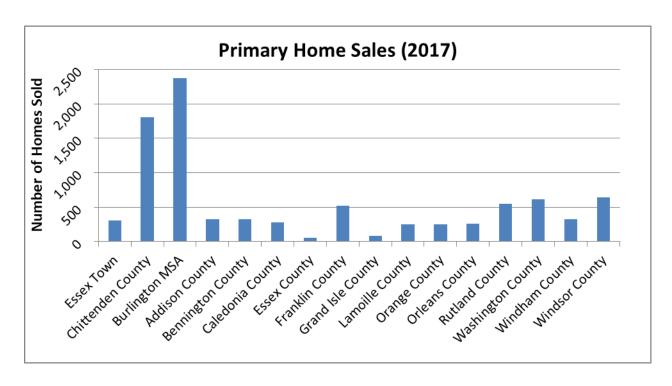
Owner-occupied homes can take on a variety of building types, from detached single-family houses to townhouse developments to multi-family apartment buildings. A vast majority (roughly 70%) of owner-occupied dwellings in the area are single-family detached houses. Most of the remainder are in the form of townhouses (individual homes with at least two floors in a building with two or more such homes), with a small number of duplexes, mobile homes, and multi-family buildings.

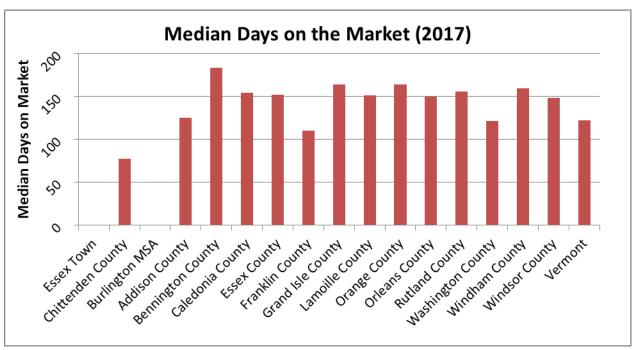
Townhouses and other multi-family homes are often less expensive because they are generally smaller and do not include the value of land surrounding them. These features better fit the needs of smaller households or those looking to downsize as well as first-time homeowners. Encouraging a greater diversity of housing types is stated as a goal in the 2016 Town Plan.

5.5 Demand for Homeownership

There it is possible to calculate a vacancy rate for owned homes (based on the number of homes listed for sale), it is a highly variable measure due to seasonal changes in the market, and the ACS data for small areas has very high margins of error. However, there are several other measures of demand for owner-occupied homes, including the number of primary home sales (not including vacation homes) and the median number of days a house is listed on the market. In a high-demand market, home sales are high and days on the market are low, and vice versa. In 2017, the number of home sales in Chittenden County and Essex Town were among the highest in Vermont by county and town, respectively. Chittenden County had the lowest number of days on the market by far. Both of these figures support the conclusion that homeownership is a highly competitive market in the area. The figures above represent an average of all building types (including single-family detached, condominium, and mobile homes).





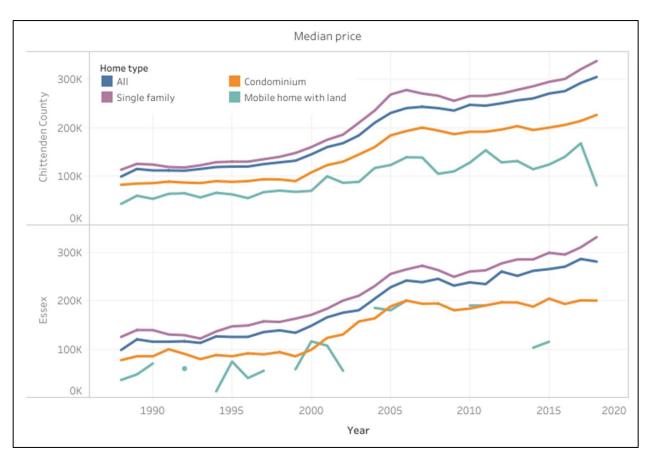


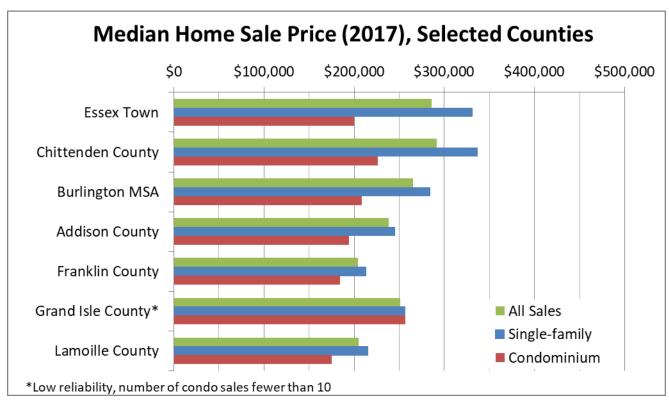
5.6 Median Home Sale Price

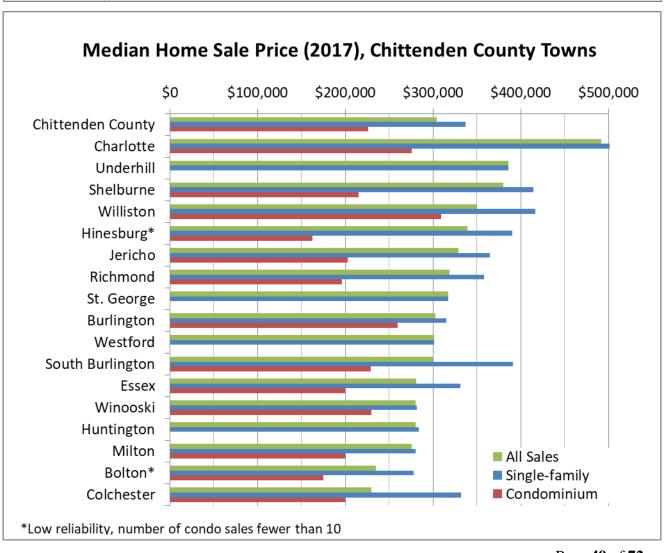
In addition to number of homes sold and days they spend on the market, demand for homeownership can be measured by the median home sale price. Home price depends on a variety of factors, including house size, type, design, location, quality, and many others. However, in general for a given home, prices are generally high in a high-demand market, and vice versa. The graphs below and to the right show data from the Vermont Property Transfer Tax records (sales data is not available at the Village level). Note that mobile homes are not always displayed due to a low number of sales (there were none in many towns), but mobile home sales are factored into the category "All Sales."

Sale prices for single-family homes in Essex and Chittenden County are currently higher than other areas of Vermont, though condominium prices are comparable to other areas. Still, the difference between single-family detached homes and condos is much higher than elsewhere in the state. Compared to other towns in Chittenden County, homes in Essex are relatively affordable, especially condos compared to single-family homes.

Overall, home prices have steadily risen in Essex and Chittenden County over the last two decades, with only a small dip during the recession with an immediate rebound. Economic forecasts predict a recession in the next year or so, but given the market trends in the last recession, it is unlikely that home prices will decrease significantly, and likely will only continue to increase. When broken down by home type, it is clear that single-family homes are mainly driving the increase in home price, while condominium sale prices are steadier, especially in Essex. There are not enough mobile home sales to provide reliable data (many mobile homes are rented rather than owned), but they have generally followed sales trends for other home types.







5.7 Assessed Home Value

Though it is a good measure of the current market conditions, home sale price only captures a small portion of the value of all homes. Furthermore, market conditions can make home sale prices more volatile compared to the assessed value, the value of a home as judged by the municipality for tax assessment purposes. Though data are not available at the county level due to the differing assessment methods by municipalities, the Essex Assessor's Office provides assessment data for the Town and Village.

As calculated here, the median assessed value of homes includes only residential properties that have declared a homestead on their taxes (as opposed to rental properties), and also removes the value of farm, business, or small rental uses on properties (this applies to a very small portion of homes in Essex). The median assessed value was \$250,500 in the Village and \$260,400 in the Town as a whole. Looking at the distribution of home values shows that most homes in Essex lie within the range of \$200,000 to \$300,000 in assessed value, and a large portion are between \$200,000 and \$260,000. The assessed values of homes in the Village are distributed similarly, though there are more in the range of \$250,000 to \$300,000.

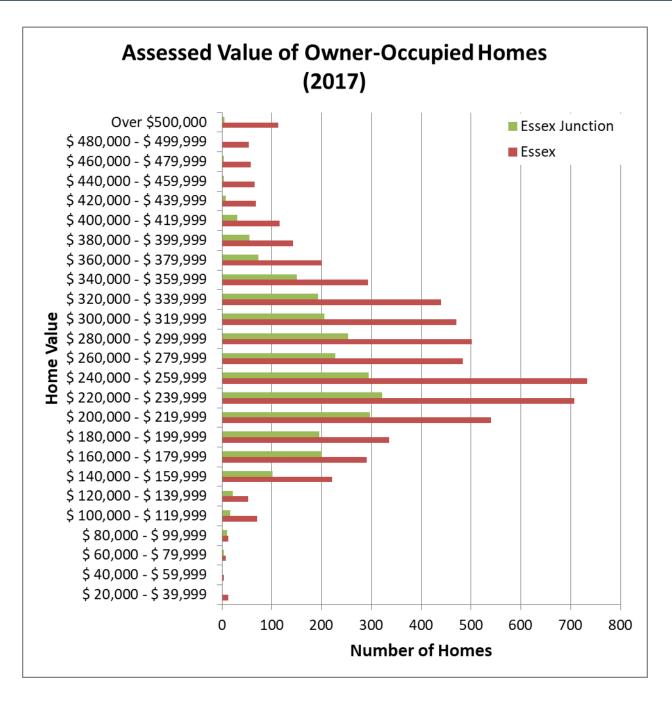
Currently, these are the ranges that households with incomes close to the median can afford. Such naturally-occurring affordable housing represents a significant asset to the Essex community because it allows citizens to build equity and avoid homes with a high cost burden, leaving more disposable income to contribute to the local economy. However, these assessed values are significantly lower than the median sale price for Essex; in other words, homes on the market generally are being sold for higher than the assessed value.

Assessed Home Value	Essex	Essex Junction
Median Assessed Value	\$260,400	\$250,500
Average Assessed Value	\$274,960	\$257,447

5.8 Price-Related Differential

Because current sale prices (or market values) often differ from assessed values, the Department of Taxes and municipalities calculate an adjustment to their assessed value for tax equalization purposes known as the Price-Related Differential (PRD). This is also useful in understanding the trends in home sales at the local level. For a given timeframe (generally a 3-year period), the PRD is calculated as the average ratio (for all sales, the average of sale price divided by assessed value for each sale) divided by the aggregate ratio (the sum of all sale prices divided by the sum of all assessed values). A PRD value greater than 1.0 (100%) means that homes are selling for more than their assessed value, an indicator of a high-demand market (the inverse is also true). PRD values presented here do not remove the value of farm, business, or small rental uses as calculated for median assessed value above.

The PRD for the Village indicates that homes are selling for just above their assessed value, but in the Town as a whole, they are selling for a fair amount higher than the assessed value. This may be due in part to the larger size of properties in the areas of the Town outside the Village (since areas of land without a house site are not factored out of these sale prices). However, it may also be due in part to recent construction of new luxury homes in areas of the Town outside the Village. A third possibility is that demand is higher in the Town outside the Village than for comparable homes in Village.



Price-Related Differential (April 2015-May 2018)	Essex	Essex Junction
Average Sale Price	\$279,984	\$272,694
Average Assessed Value	\$263,833	\$256,587
Mean Ratio	95.19%	81.13%
Aggregate Sale Price	\$321,981,122	\$142,346,108
Aggregate Assessed Value	\$303,407,700	\$133,938,200
Aggregate Ratio	94.23%	94.09%
Price-Related Differential	101.02%	100.86%

5.9 Home Price Affordability Calculator

Similarly to the rental housing wage, one can calculate the income needed to afford a home at the median sale price for a given area. The VHFA maintains a "Home Price Affordability Calculator" into which a user can enter a home price to determine the income needed to afford it, or a household income to determine what sale price a household can afford. The assumptions used in this calculation include the following:

- 5% down payment
- Average mortgage interest rates
- Average property taxes
- Average closing costs

- Average property and private mortgage insurance premiums
- Allocation of no more than 30% of household income to housing costs

The calculator shows that, for the Town and the county, the median sale price for single-family homes is far above what a median income household can afford. Though households at higher incomes may be able to afford these homes, the majority cannot, and very few renting households could purchase such a home. Condominiums are more within reach for the average household, but are still expensive to most renting households. Considering that roughly half of renting households in the area are cost-burdened, they also likely are unable to save enough cash for closing costs.

5.10 Home Price Affordability Index

The ratio of home sale price to county median household income is termed the Home Price Affordability Index (HPAI), and should be no more than 3.15 for a given area (above that, households likely spend more than 30% of their income on their home). In Chittenden County, the HPAI has hovered around 4.0 for the last 10 years; when indexed to the median income among renters, the county HPAI is 8.42 for a single-family home and 5.65 for a condominium. This means that homes for sale are already unaffordable for most households, but certainly out of reach for most renting households.

When 2017 home prices in Essex are indexed to 2017 median incomes for Essex, HPAIs were lower than for the county as a whole due to higher local incomes, but the differences are consistent across home types. Even so, most households (renter or overall) can only reasonably afford a condominium. The HPAI is not calculated at the Village level because sales data is not available at that level.

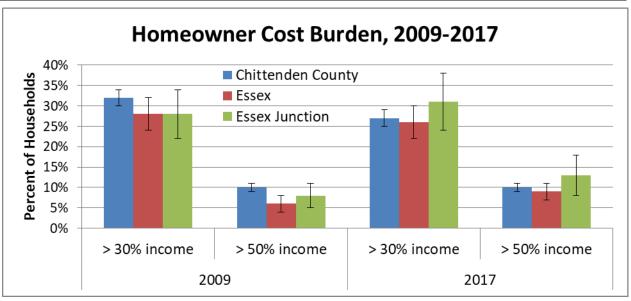
5.11 Homeowner Cost Burden

Though not as high as renter cost burden, homeowner cost burden in the area is still significant – nearly a third of homeowners in the county, Town, and Village pay more than 30% of their income on housing. Around 10% of those in the county and Town pay more than half of their income on housing, but in the Village, that is true for 8-21% of homeowners. Furthermore, the number of homeowners with >30% cost burden have decreased at the county level since 2009, but the number with >50% cost burden has increased within the Town (other comparisons between 2009 and 2017 are not statistically significant). This suggests that many homeowners are purchasing homes above their means. This could be partly because home prices have risen, while incomes for area residents have not kept pace. Another possible explanation is that the limited savings of cost-burdened renters forces them into a low down-payment on their first home, which results in a higher mortgage than they would prefer. In either case, the root cause is a misalignment of household incomes and homeownership costs.

Home Affordability Calculator	Median incom	ne approach	Median sale price approach		
Chittenden County (2017 data)	Total (Renter	Renter	Single-Family	Condo	
Cintienden County (2017 data)	and Owner)		Home		
Annual Household Income	\$66,906	\$39,989	\$98,485	\$66,370	
Home sale price	\$228,000	\$135,500	\$336,750	\$226,000	
Cash needed at closing	\$21,551	\$14,012	\$30,394	\$21,388	

Home Affordability Calculator	Median incom	ne approach	Median sale price approach		
Town of Essex (2017 data)	Total (Renter	Renter	Single-Family	Condo	
Town of Essex (2017 data)	and Owner)		Home		
Annual Household Income	\$76,667	\$44,848	\$96,875	\$58,735	
Home sale price	\$262,500	\$152,000	\$331,050	\$199,950	
Cash needed at closing	\$24,363	\$15,537	\$29,946	\$19,269	

Home Price Affordability Index (2017)		Median sale price	All households		Renting households	
			Median	HPAI	Median	HPAI
			income		income	
All	Chittenden County	\$304,000	\$66,906	4.54	\$39,989	7.60
homes	Town of Essex	\$280,500	\$76,677	3.66	\$44,848	6.25
Single- family	Chittenden County	\$336,750	\$66,906	5.03	\$39,989	8.42
	Town of Essex	\$331,050	\$76,677	4.32	\$44,848	7.38
Condo	Chittenden County	\$226,000	\$66,906	3.38	\$39,989	5.65
	Town of Essex	\$199,950	\$76,677	2.61	\$44,848	4.46



*Between 2009 and 2017, the number of homeowners spending more than 30% of their income on housing is not statistically different in Essex and Essex Junction; for those spending more than 50%, it is not statistically different in Chittenden County and Essex Junction.

6 Housing for the Elderly and Supportive Housing

Having a reliable, comfortable place to call home is crucial to a stable lifestyle – without that, challenges that some perceive as minor can severely disrupt a person's physical, mental, and financial well-being. For instance, someone with a mobility issue may need to find adapt a unit to meet ADA standards. Another person afflicted with dementia may need to find a memory care facility or home help aide as the disease progresses. Someone with substance abuse issues exiting a treatment program may need recovery housing to help them transition back to regular housing. And someone who is recently evicted or fleeing a domestic violence situation may need temporary and safe shelter until a long-term home can be found.

These circumstances typically require different types of housing than are normally found in the market, and often require involvement of non-profits and governments. This section examines the demand for these types of housing in Essex and the availability of programs to serve those needs.

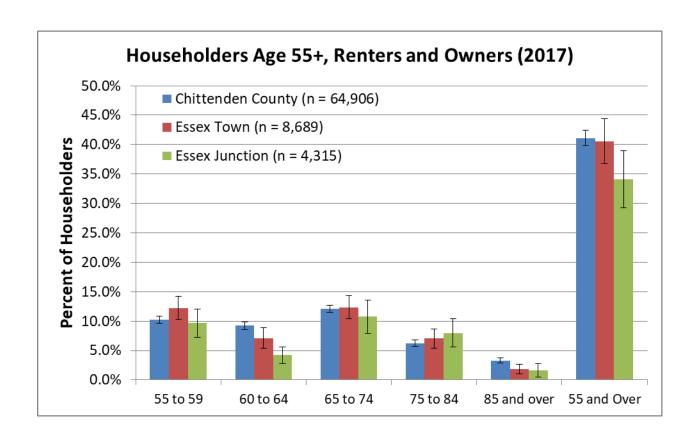
For the purposes of this assessment, the population considered elderly will be those eligible to live in congregate housing. Also sometimes referred to as senior housing, congregate housing is generally limited to occupants aged 62 years or older, or persons with disabilities. Federal, state, and Essex housing regulations also state that congregate housing developments may be occupied by those as young as age 55 as long as 80% of the dwelling units are occupied by someone at least age 55 or older, or someone with a disability. Congregate housing may be market rate, but are usually subsidized by federal and state housing programs. Congregate housing may be designed with fully independent living quarters for each dwelling unit, or with shared meal or other communal areas; however, congregate housing does not include assisted living, nursing, or memory care facilities.

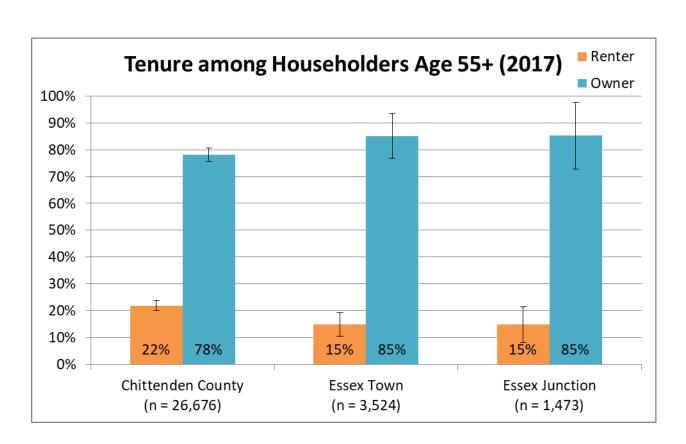
6.1 Elderly Households and Tenure

It is useful to consider the cohort of those aged 55-62 when analyzing elderly populations because even if such individuals do not currently need or qualify for certain congregate housing developments, many will within the next 5-10 years.

In 2017, roughly 40% of all households in Chittenden County and Essex Town were age 55 or over (the figure is closer to 35% in Essex Junction). This amounts to 3,524 (+/-332) households in the Town and 1,473 (+/-209) in the Village. In Essex and Essex Junction, 85% of these householders own their home rather than rent.

Depending on personal preference, health condition, financial resources, and limited availability of congregate rental housing (discussed further in Sections 6.3 and 6.4), many of those homeowners will choose to age in place rather than move into senior living communities. Some homes may require alterations and upgrades, such as ramps, lifts, or relocated entrances, to ensure comfort and safety as mobility issues arise for homeowners. It is difficult to know how many of these households are in need of financial or other forms of assistance because the ACS and VHFA do not specifically collect such information, and small sample sizes would skew the results if they did. Nevertheless, the Essex Community should support outreach and services such as home sharing, home health aides, and senior transportation, to ensure these households remain safe, comfortable, and as self-sufficient as possible as they continue to age.





6.2 Household Income among the Elderly

ACS statistics for income among householders aged 65 or older have high MOEs for Essex and Essex Junction, but county figures show that incomes are somewhat evenly distributed. However, financial stability among elderly households can vary widely depending on income (including wages, retirement savings, and social security), medical and household expenses, and the portion of income actually spent on housing.

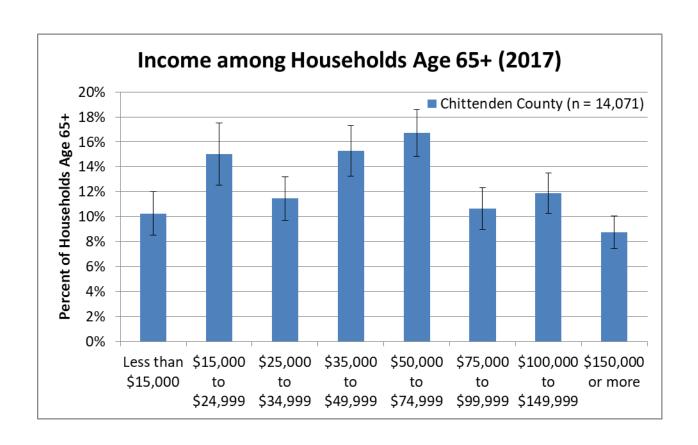
Elderly households who spend more than 30% of their income on housing are generally eligible to live in subsidized rental homes. In Chittenden County, this represents roughly 60% (+/-1.5%) of all householders aged 65 years or older. Again, Essex and Essex Junction figures have high MOEs, but assuming that the proportion of cost-burdened elderly households is the same, about 130 elderly households in Essex and 59 in Essex Junction pay more than 30% of their income on housing, and likely would be eligible for subsidized housing.

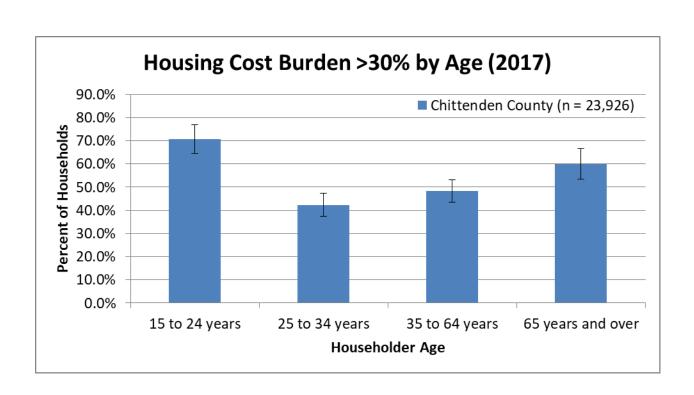
6.3 Senior Housing Stock

As noted in Section 4.10 (Rental Assistance Programs), there are 136 VHFA-subsidized apartments limited to those aged 55 and older in Essex, of which 64 are in Essex Junction. In order to provide affordable homes for the cost-burdened households (which do not currently occupy the subsidized units), Essex and Essex Junction would need to more than double the number of subsidized units available to this age group without displacing households in apartments not limited by age. As noted in Section 4.10, the wait lists for subsidized apartments are several months to a year, and sometimes multiple years for larger units.

Subsidized apartments	Essex	Essex Jct.
Number of apartment complexes	7	3
Total apartments	285	114
Units limited to senior or disabled tenants	19	19
Units limited to tenants aged 55 and older	136	64
Units limited to disabled tenants	0	0
Accessible/adaptable units	71	25
Units with permanent supportive housing for the homeless	0	0
Units with permanent supportive housing for other types of tenants	0	0

In addition to the 285 apartments subsidized by VHFA, there are also several market-rate apartment buildings designed for seniors that are recently-built or under construction which do not limit potential occupants by age or qualification for subsidies. These include a 43-unit building at 15 Park Street planned to open in 2019; and a 27-unit building located at 5 Freeman Woods and planned to open in 2020. There is also a 50-bed memory care facility located at 6 Freeman Woods, and a 71-bed assisted living facility has received approval for development at 2 Freeman Woods but has not started construction yet. A 100-bed assisted living facility located at 18 Carmichael Street was completed in 2014.

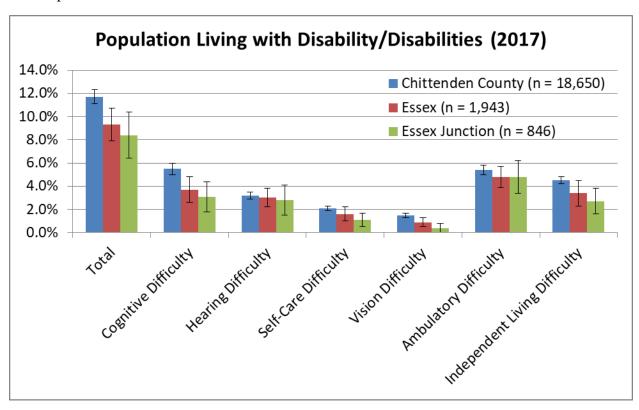




6.4 Population Living with Disabilities

The ACS estimates that around 8% of the population of Essex and Essex Junction live with some sort of disability. The prevalence of different types of documented disabilities is shown alongside the total portion of those with disabilities, but note that some individuals may have multiple disabilities.

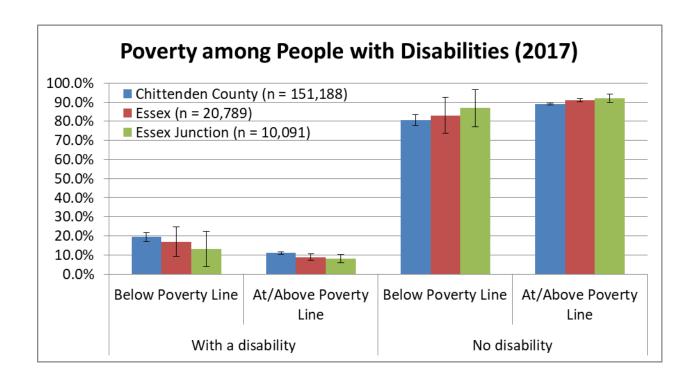
These individuals and their households may require unique housing arrangements similar to those who are elderly. In fact, there is significant overlap in those populations – about 36% of Chittenden County residents with a disability are age 65 or older, and another 36% are age 35 to 65. Due to low sample size, figures for Essex and Essex Junction have high margins of error and are not presented here.

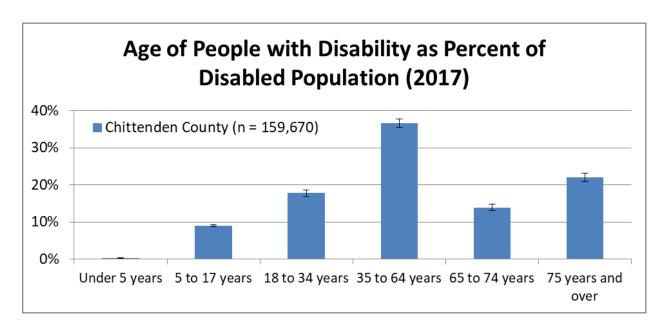


6.5 Poverty among People with Disabilities

The ACS does not collect data on income specific to people living with disabilities; however, it does calculate the ratio of their incomes compared to federal poverty thresholds, which is used to determine eligibility for federal funding programs. The poverty threshold income varies by family size and household expenses; further information about how it is calculated can be found from the <u>U.S. Department of Health and Human Service webpage on poverty</u>.

Though figures for Essex and Essex Junction again have high MOEs, it is clear that at least in Chittenden County, a person living with a disability is more likely to have an income below the poverty threshold, and vice versa. This may indicate that such individuals face difficulty in finding an affordable home, and that up to a quarter of subsidized housing could be occupied by someone with a disability. This is roughly in line with the proportion of ADA-accessible or adaptable subsidized apartments in Essex (25%) and Essex Junction (22%).





6.6 Homelessness

In any community, there are some people who do not have a stable home situation — whether due to emergency circumstances, financial challenges, physical or mental health conditions, domestic abuse or violence, or substance abuse problems. In Chittenden County, there are services and programs available to serve these individuals, but often they are overburdened and have trouble connecting with the individuals in need, either because they don't know who is in need or don't have a way to reach them. Furthermore, most of the temporary shelters available are located in or near Burlington, posing a further barrier of distance to those located in Essex or Essex Junction.

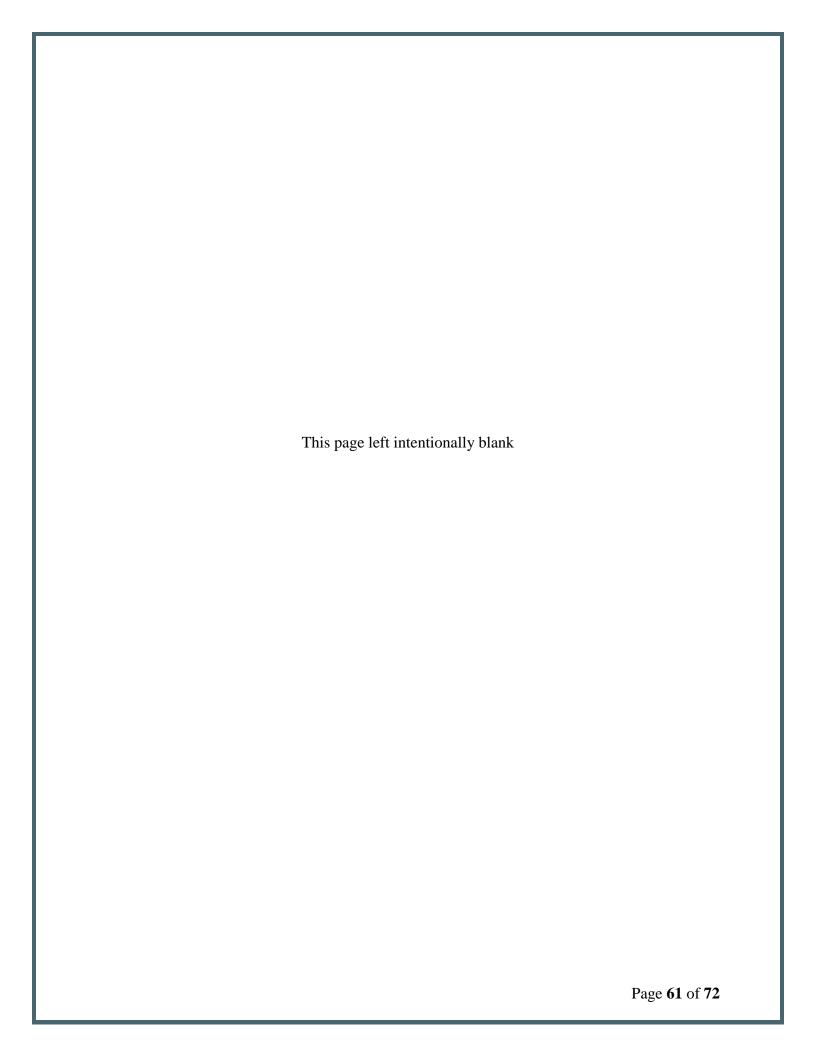
Data on homelessness or other special needs is difficult to obtain because individuals do not have a fixed address, or such information may need to remain confidential. However, the Vermont Coalition to End Homelessness undertakes a "point-in-time" (PIT) count of households who are homeless, whether in shelters or unsheltered, in each Vermont county on one night in January. This count does not include households or individuals at risk of homelessness or living with friends or family ("couch surfing"). VHFA notes that the PIT count vastly underestimates the number of homeless individuals, and that those receiving services for homeless throughout 2017 was three times the number of those in the PIT count. Given population size of Essex and Essex Junction and the potential risk of homelessness in the community, there is likely a need for a temporary shelter located within the municipalities.

Point-in-Time Count 2018 – Chittenden County				
Type of Shelter	Number of households			
Emergency Shelter	124			
Publicly-Funded Hotel	105			
Transitional Housing	38			
Unsheltered	15			
Total	282			

6.7 Supportive Housing

Supportive housing refers to programs (sometimes specific housing developments) that, in addition to providing a place for people to live, also provide social services to support their physical, mental, and social well-being. The services provided can vary widely and can include treatment for substance abuse, HIV/AIDS, or mental health conditions; job and life skills training; family and foster care support; and many others. People with such challenges are often at risk of homelessness, and compared to temporary shelter programs, supportive housing can provide enough stability to help overcome those challenges in the long term.

The 2019 Community Health Needs Assessment (CHNA) for Chittenden and Grand Isle Counties identified affordable housing as the third most important community health issue, after mental health and substance use disorder. However, the report notes that housing is foundational to many other community health issues, and meeting housing needs can reduce stress, family violence, and adverse childhood events as well as other quality of life and health measures. Further information, including a directory of existing health care facilities and resources, can be found in the CHNA at https://www.uvmhealth.org/medcenter/Documents/CHNA-March2019-web-approved.pdf.



7 Conclusions

This section reviews the wealth of information presented above to identify trends and connections in the data that shed light on the housing needs of the Essex Community.

7.1 Analysis of Population and Demographic Trends

The population of Essex Junction, the Town of Essex, and Chittenden County are growing faster than the rest of the state. However, household size in these growing areas is decreasing, and the age of householders is shifting from mostly middle-aged to young adult or senior. Since the region's current housing stock is predominantly composed of larger single-family detached homes, there is a growing disparity between household size and home size. Though household incomes have risen along with housing costs, household cost burden and poverty have increased

Major Demographic Trends

- Shrinking household size
- More seniors, young adults
- Increasing ethnic diversity
- Stagnant incomes
- Increasing cost burden

substantially in the same time period. In particular, household income among those in the service industry (including food preparation and serving; cleaning and maintenance; sales; and personal or health care) are generally lower than what is needed to afford homes in the area. Also, though racial and ethnic diversity is quite low compared to the state and nation, Chittenden County and Essex / Essex Junction are becoming more diverse.

7.2 Analysis of Rental Housing Trends

Renters in the area, which represent about a quarter to a third of households, are generally young (more than half are less than 35 years old), though renters over the age of 55 account for about a quarter of renters in the county and about a fifth of those in the town. Compared to the number of 1- and 2-person households, there is a very limited supply of studios and 1- and 2-bedroom

Only a third of Essex households who qualify for rent assistance receive it; in Essex Junction, it is less than a quarter.

rental dwellings. There are more 3- and 4-bedroom rental dwellings available than households of a commensurate size. Given that demand is greater than supply for some types of units, it is not surprising that rental vacancy rates are very low in Essex and the county. Cost burden is high among a significant portion of the renting market, since a majority of renters' incomes are too low to afford the homes that are available, or demand for desirable units has caused rents to rise.

There is limited subsidized housing available for cost-burdened renters, either through project-based subsidies or the Housing Choice Voucher Program. In Essex overall, only a third of renters who qualify for assistance are receiving it; in Essex Junction, it is less than a quarter. Though creating more subsidized housing in Essex would help these households, better long-term solutions include actions that promote higher incomes for renters and increasing the number of smaller rental homes available at a reasonable rent without subsidies.

7.3 Analysis of Homeownership Trends

In contrast to renters, homeowners in the area are generally middle-aged and have larger households and higher incomes. Though home sizes are better matched to current homeowner household size, there is a lack of choice for different types of homes, such as condominiums, apartments, and mobile homes. Since renting households are smaller and have lower incomes, this presents a significant barrier to becoming homeowners. This is compounded by high demand

High home sale prices, low diversity of home types, and lower income among renters prevents them from becoming homeowners. for homes, as evidenced by the increase in the number of home sales and sale prices along with a decrease in days on the market are low. Again, it is no surprise that homes are not affordable compared to household incomes, and homeowner cost burden is high (though not as high as renter cost burden).

7.4 Analysis of Elderly and Supportive Housing Needs

The populations of Essex and Essex Junction are aging (though there are more young people here than elsewhere in the state). Though their incomes vary widely compared to other age groups, at least half of them pay more than 30% of their income on housing. Most of these

elderly households are currently homeowners, and due to changing lifestyle needs and levels of independence, many of them may struggle to stay in their homes as they age. There are also a significant number of community members who live with a disability, many of whom are seniors, and these individuals may struggle to find homes adapted to their needs.

Many elderly households are choosing to age in place rather than enter senior communities.

Though there are a number of new housing options for seniors and those with disabilities in Essex and Essex Junction, they may not be affordable for certain households or provide the support services they need. In the Essex Community, subsidized housing developments limited to seniors or those with disabilities currently can only serve about half of the population in need.

Homelessness is likely an issue in Essex and Essex Junction, but it is difficult to track data on this issue at the local level. Furthermore, there are few, if any, supportive housing resources based in the Essex Community, so most people in need are receiving assistance elsewhere, if they are receiving supportive services at all. Finding ways to keep people in stable, safe housing can make a significant difference in the overall health and wellness of the community.

8 Municipal Action Plan

The Town and Village cannot directly control factors contributing to housing need, such as household incomes, sale prices and rents, or the balance of rental and owner-occupied housing. However, local governments can establish regulations, collaborate with housing developers, and/or provide local funding for housing programs to work toward the goals identified in Section 2.1. This section outlines actionable next steps for the municipal governments of Essex and Essex Junction to help meet the identified housing needs in the community.

8.1 Establish a Joint Housing Commission

Similar to other boards, committees, and commissions appointed by municipal legislative bodies, a housing committee would be charged with monitoring local housing needs and advising the legislative body and other boards on housing issues. If managing a local housing trust fund were part of its duties, the body would be established as a housing commission (distinguished from a committee, which only serves in an advisory role).

Essex and Essex Junction have both supported forming a housing committee or commission, and given how closely tied the municipalities' housing markets are, it would be logical to form a joint body. Such a committee or commission could be composed of local housing developers, non-profit advocates, and community members at large, and could help oversee advancement of all the strategies outlined in this section.

8.2 Revise the Land Use Regulations

Land use regulations – sometimes known as Zoning Regulations, Subdivision Regulations, Development Bylaws, etc. – are the means by which municipalities manage the location, design, and type of development in their community. Generally, regulations identify zoning districts and specify whether housing is an allowed form of development and what type of housing is allowed (single-family detached, multi-family, townhouse, etc.). Though these regulations are intended to prevent conflicts of land uses, promote good community design, and manage growth to a level that municipal services can support, they can sometimes limit (intentionally or unintentionally) the availability of affordable housing.

The Chittenden County Regional Planning Commission recently completed an audit of the *Zoning* and *Subdivision Regulations* for the Town outside the Village to determine barriers to affordable housing development and recommended changes to address those barriers. That document is included here as Appendix C. Though its scope was limited to the Town outside the Village, certain elements are applicable to the Village's *Land Development Code*, and other opportunities to promote affordable housing may exist in the Village's regulations.

The recommendations include increasing the use of accessory dwelling units, reducing the required amount of parking for new developments, and making the development review process simpler and less discretionary (which reduces

Inclusionary Zoning

Advantages

- Ensures integration of market-rate and affordable units
- Can specify affordability levels
- Can apply to specific area

Disadvantages

- May slow total housing production
- May discourage smaller projects
- Slow implementation
- High administrative cost

the cost of development, a savings that is passed on to residents). One major change discussed in the audit is the use of inclusionary zoning, which would require that a certain portion of residential development be sold or rented at a rate affordable to area residents. This could be applied to all residential development or only to certain areas or zoning districts, and it would guarantee at some level that affordable housing will be accommodated in new development.

However, because developers are required to sell or rent at below market rate, inclusionary zoning can make certain projects not economically viable – i.e., developers would have a loss on their investment, rather than a return, and would not be able to secure project financing. Given this, inclusionary zoning is more effective when it includes some other incentive or relief commensurate to the added cost of affordable units. Such tradeoffs can include a density bonus, reduced development fees, or a mitigation option where a development is allowed to not include affordable units, but them in a different area or pays into a housing trust fund proportionally to the number of units not built. This fund could also be used to subsidize units in other developments that might not otherwise be built. The Grounded Solutions Network has developed an Inclusionary Zoning Calculator that models viability of projects based on numerous variables, including different types of regulatory requirements and market factors.

8.3 Reduce Development Fees for Affordable Housing Projects

As noted in Section 8.2 above, reduced development fees are a potential incentive to promote affordable housing development. These fees can include standard development fees, such as those for zoning permits and development review processing fees. They can also include local impact fees, which are charged when the project requires the municipality to add capacity to its infrastructure and services to serve the development (such as extending water and sewer lines), proportional to the development's share of that cost. This strategy is essentially a local subsidy activated at the time of development that does not require the municipality to establish

Reduced Development Fees

Advantages

- Easy to implement
- Low cost to municipality

Disadvantages

- Lost revenue to municipality for important infrastructure costs
- May not produce enough affordable units

and manage a housing trust fund. Revenues that would otherwise go into the municipality's general fund or, in the case of impact fees, capital funds for specific projects, are instead used to offset the cost of developing affordable units.

The advantage of this strategy is that it allows the municipality and developer to negotiate project outcomes and costs in a way that serves both best. However, development fees in Essex and Essex Junction are relatively small compared to the total project costs, and reducing or removing them likely would not be enough of a cost saving to a developer to make affordable units viable.

8.4 Apply for Neighborhood Development Area Designation(s)

The Vermont Agency of Commerce and Community Development (ACCD) administers a designation program for downtowns, village centers, new town centers, growth centers, and neighborhood development areas (NDAs). These designations, which are applied for by municipalities and intended to encourage compact development, provide technical planning

assistance for municipalities, priority for infrastructure grants, and eligibility for tax incentives for developers, including reduction of fees for Act 250 (state-level land use review).

The Village of Essex Junction currently has both Village Center and Neighborhood Development Area designation for the Village Center district, which includes the area within about 1/8 to 1/4 mile around Five Corners. The NDA designation could be extended to 1/4 mile beyond the Village Center boundary to extend incentives for development and eligibility for state affordable housing funds to those areas. Pursuing Downtown designation for the Essex Junction Village Center area would leverage further incentives, but would require additional planning and municipal initiatives such as creation of a downtown board or special improvement district.

An additional Village Center or possibly Downtown designation could be pursued for the Essex Town Center,

State Designations

Advantages

- Leverages other funding sources
- Aligned with comprehensive and capital plans
- Promotes resource protection and good urban design

Disadvantages

- Limited applicability
- No guarantee of affordability without other strategies

located along VT-15 between VT-289 and the intersection of Towers Road, VT-128, and VT-15. This would allow for NDA designation within a significant portion of the Town's planned growth area. As noted above, applying for these designations would require some additional municipal planning and financing programs, but those are in line with current efforts in those planning areas.

8.5 Establish a Housing Trust Fund

As noted above, creation of a local Housing Trust Fund (HTF) would provide a dedicated source of subsidies for affordable housing projects, in addition to providing a source of local match funds to leverage larger funding sources. If the community establishes inclusionary zoning or sets a payment-in-lieu option for density bonuses, such payments would be directed to the HTF. A HTF could also be supported through local property taxes or fees on property transfers, a common practice in many states and municipalities. If it accumulated enough money, a HTF could also be used to purchase land for or underwrite construction of affordable housing projects by non-profit developers, such as Housing Vermont.

Another key role of a HTF could be to preserve existing owner-occupied housing at affordable levels, such as through Champlain Housing Trust's (CHT's) shared equity program.

Housing Trust Fund

Advantages

- Leverages other funding sources
- Can be used for varied purposes
- Proven effectiveness
- Municipal control of how resources are allocated

Disadvantages

- Potentially high cost
- Requires board to administer

In this program, CHT purchases single-family homes and then sells just the building to low- and moderate-income first-time homebuyers. The homeowner retains the equity on any improvements they make to the home, while CHT holds the increase in equity from rises in property value. Thus, when the home is resold (to another qualified first-time homebuyer), the first homeowner has built equity to purchase a home on their own, while CHT has derived revenue from the property that is used for other housing programs. An Essex HTF could help underwrite initial purchases of such shared equity homes, especially in strategic areas that provide other community benefits to

low- and moderate-income residents, such as access to public transportation, local jobs, and social services.

Further research would be needed to determine how a HTF should be established, funded, and managed, as well as the funding levels that would make a HTF effective in Essex. This research could be undertaken by a housing committee or commission, which could also manage and approve expenditures from the fund. Alternatively, the Selectboard and/or Trustees could perform these functions with recommendations from municipal staff.

8.6 Partner with Housing Developers and Non-Profits

Partnerships between municipalities and housing developers, both for-profit and non-profit, on affordable housing projects can achieve affordable housing goals at a lower cost than through municipal regulation. Such partnerships can range from cooperative purchase and/or development of land for housing projects to cost-sharing of infrastructure to mutual technical assistance in project scoping and development. Such partnerships require a degree of flexibility

Public-Private Partnerships

Advantages

- Very flexible
- Ability to negotiate outcomes and tradeoffs
- May plug into other municipal goals and projects

Disadvantages

- High investment of time
- Less predictable outcomes
- Opportunistic; may not advance housing goals effectively

and trust on both sides to be successful, and should be guided by clearly-defined principles, desired outcomes, timelines, and budgets.

Examples of recent successful housing partnerships between municipalities and developers include Allard Square, a new senior housing development in South Burlington's City Center brought about by a partnership with Cathedral Square. Another example is the French Block and Taylor Street rehabilitation projects in Montpelier, a partnership between the City and Housing Vermont. Though not a municipal partnership, a recent Habitat for Humanity project at 57 Park Street in Essex Junction involved rebuilding a fire-damaged single-family house into a four-unit apartment building just outside the Village Center.

8.7 Closing Thoughts

As noted in the introduction, none of these actions or even all of them combined will completely eliminate housing needs in the Essex Community. However, they are important first steps to begin addressing those needs. Each person helped by such initiatives will help strengthen the economic and social resilience of the community and show that it is dedicated to ensuring everyone has a safe, comfortable, and affordable place to call home.

9 Appendices

9.1 Appendix A: Census / American Community Survey Table References

Section	Section Title Page Census Table ACS Table		VHFA Paga				
Number	Section Title	Page	2000 2010		2010/2017	VHFA Page	
1	Executive Summary	1	N/A	N/A	N/A	N/A	
2	Introduction	2	N/A	N/A	N/A	N/A	
2.1	Goals	2	N/A	N/A	N/A	N/A	
2.2	Driving Questions	2	N/A	N/A	N/A	N/A	
2.3	Methods and Data Accuracy	3	N/A	N/A	N/A	N/A	
3	Population, Demographic, & Housing Stock Trends	5	N/A	N/A	N/A	N/A	
3.1	Population	5	P001	P1	B01003	Population & Households > Population	
3.2	Households	5	J007	НСТ7	B25003	Population & Households > Households by Tenure	
3.3	Household Size	5	H016	H16	B25010	Population & Households > Household Size	
3.4	Race of Householder	7	N/A	N/A	B25003A-I	Population & Households > Tenure by Race	
3.5	Age of Householder	9	N/A	N/A	B25007	Population & Households > Householder by Age	
3.6	Median Household Income	11	HCT012	N/A	B25119, S1901	Income & Employment > Median Household Income	
3.7	Family Income	13	N/A	N/A	S1901	Income & Employment > Median Family Income	
3.8	Income by Age Group	13	N/A	N/A	B19037	N/A	
3.9	Poverty	13	PCT049	N/A	B17001	N/A	
3.10	Unemployment (Labor Force)	15	N/A	N/A	N/A	Income & Employment > Labor Force	
3.11	Employees by Location	15	P029	N/A	B08009	Income & Employment > Workers by Place of Work	
3.12	Labor Force Wages and Earnings	17	N/A	N/A	N/A	Income & Employment > Wages	
3.13	Wages by Employment Sector	19	N/A	N/A	N/A	Income & Employment > Wages	
3.14	Commute to Work / Home	21	N/A	N/A	N/A	N/A	
3.15	Length of Tenure	23	N/A	N/A	N/A	B25038	

Section	Section Title Page Census Table ACS Table		VHFA Page			
Number		_	2000	2010	2010/2017	Ü
3.16	Movership	23	N/A	N/A	B27034	N/A
3.17	Tenure Type (Rental vs. Owned)	25	H007	НСТ7	B25003	Population & Households > Households by Tenure
3.18	Total Housing Stock	26	H007, H008	N/A	B25003, B25004	N/A
3.19	Age of Housing Stock	28	N/A	N/A	N/A	N/A
4	Rental Housing	29	N/A	N/A	N/A	N/A
4.1	Rentership and Rental Housing Stock	29	H007, H008	N/A	B25003, B25004	Population & Households > Households by Tenure
4.2	Renter Household Size vs. Rental Home Size	29	N/A	N/A	B25009, B25042	Housing Stock > Housing Stock
4.3	Rental Building Type	31	N/A	N/A	B25032	Housing Stock > Residential Building Type
4.4	Renter Age Distribution	31	N/A	N/A	B25007	Population & Households > Age of Householder
4.5	Vacancy Rate	33	H007, H008	N/A	B25003, B25004	Housing Stock > Vacancies
4.6	Median Gross Rent	33	N/A	N/A	B25064	Rental Housing Costs > Median Rent
4.7	Median Gross Rent by Bedrooms	33	N/A	N/A	B25031	Rental Housing Costs > Median Rent
4.8	Renter Household Income and Rental Housing Wage	35	HCT012	N/A	B25119	Income & Employment > Median Household Income
4.9	Renter Cost Burden	37	N/A	N/A	B25070	Rental Housing Costs > Renter Cost Burden
4.10	Rental Assistance Programs	37	N/A	N/A	N/A	Housing Programs > Apartments with Project- Based Public Subsidies, Households Receiving Rental Assistance
5	Homeownership	39	N/A	N/A	N/A	N/A
5.1	Homeownership Rate and Owner- Occupied Housing Stock	39	H007, H008	N/A	B25003, B25004	Population & Households > Households by Tenure
5.2	Homeowner Age	39	N/A	N/A	B25007	Population & Households > Age of Householder

Section Number	Section Title	Page	Census Table 2000	ACS Table 2010	VHFA Page 2010/2017	Section Number
5.3	Homeowner Household Size vs. Owner-Occupied Home Size	41	N/A	N/A	B25009, B25042	Housing Stock > Housing Stock
5.4	Owned Homes by Building Type	43	N/A	N/A	B25032	Housing Stock > Residential Building Type
5.5	Demand for Homeownership ("For Sale" Vacancy)	43	H007, H008	N/A	B25003, B25004	Housing Stock > Vacancies
5.6	Median Home Sale Price	45	N/A	N/A	N/A	Homeownership Costs > Primary Home Sales
5.7	Assessed Home Value	47	N/A	N/A	N/A	N/A
5.8	Price-Related Differential	47	N/A	N/A	N/A	N/A
5.9	Home Price Affordability Calculator	49	N/A	N/A	N/A	Homeownership Costs > Home Price Affordability Calculator
5.10	Home Price Affordability Index	49	N/A	N/A	N/A	Homeownership Costs > Home Price Affordability for Area Residents
5.11	Homeowner Cost Burden	49	N/A	N/A	B25091	Homeownership Costs > Homeowner Cost Burden
6	Elderly and Special Needs Housing	51	N/A	N/A	N/A	N/A
6.1	Elderly Households and Tenure	51	N/A	N/A	B25007	N/A
6.2	Household Income among the Elderly	53	N/A	N/A	S1810	N/A
6.3	Senior Housing Stock	53	N/A	N/A	N/A	Housing Programs > Apartments with Project- Based Public Subsidies, Households Receiving Rental Assistance
6.4	Population Living with Disabilities	55	N/A	N/A	B19037, B25072	N/A
6.5	Poverty among People with Disabilities	55	N/A	N/A	C18131	N/A
6.6	Homelessness	57	N/A	N/A	N/A	N/A
6.7	Supportive Housing	57	N/A	N/A	N/A	N/A

9.2	Appendix B: Statistical Testing for Year-to-Year Comparisons of ACS/Census Data
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9.3	Appendix C: Affordable Housing Audit of Essex Town Land Use Regulation	ons
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Statistical Testing Tool

Statistical Testing for Two Estimates



Purpose

This spreadsheet determines whether there is statistical evidence to conclude that two estimates are different from each another.

Results

Yes	Estimates are statistically different.
No	Estimates are NOT statistically different (or are statistically tied).
N/A	Statistical testing is not applicable for one or both of the estimates.

Overview Instructions Statistical Testing for Multiple Estimates Worked Example

			First Margin		Second Margin	
		<u>First</u>	of Error	<u>Second</u>	of Error	Statistically
	<u>Label</u>	<u>Estimate</u>	<u>(MOE)</u>	Estimate	<u>(MOE)</u>	Different?
1	Population Growth 2010-2017 (B01003, P001)					
2	Chittenden County	156,545	0	160,985	0	Yes
3	Essex (including Essex Jct.)	19,587	0	20,901	31	Yes
4	Essex Junction Village	9,271	0	10,132	32	Yes
5						
6	Growth of Households 2010-2017 (B25003, HCT7, H007)					
7	Chittenden County	61,827	0	64,906	552	Yes
8	Essex (including Essex Jct.)	7,887	0	8,689	233	Yes
9	Essex Junction Village	3,875	0	4,315	200	Yes
10						
11	Household size 2000-2017 (B25010, H16, H016)					
12	Chittenden County	2.47	0	2.48	0.03	No
13	Essex (including Essex Jct.)	2.62	0	2.56	0.08	No
14	Essex Junction Village	2.48	0	2.48	0.12	No
15						
16	Household size 2010-2017 (B25010, H16, H016)					
	Chittenden County	2.37	0	2.48	0.03	Yes
18	Essex (including Essex Jct.)	2.48	0	2.56	0.08	No
19	Essex Junction Village	2.39	0	2.48	0.12	No
20						
21	Household size 2000-2016 (B25010, H16, H016)					

22	Chittenden County	2.47	0	2.35	0.02	Yes
23	•	2.62	o	2.44	0.07	Yes
24	Essex Junction Village	2.48	o	2.38	0.11	No
25					3.1.1	
	Household size 2010-2016 (B25010, H16, H016)					
27	Chittenden County	2.37	0	2.35	0.02	No
28	1	2.48	o	2.44	0.07	No
29	Essex Junction Village	2.39	o	2.38	0.11	No
30						
	Median Household Income (Total) 1999-2009 (HCT012, B25119)					
32	Chittenden County	47,673	0	59,634	1,372	Yes
33	· ·	58,441	0	71,963	6,791	Yes
34	· · · · · · · · · · · · · · · · · · ·	53,444	o	61,670	6,319	Yes
35		,		7,7	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
37	Chittenden County	59,634	1,372	66,906	2,119	Yes
38	1	71,963	6,791	76,677	4,885	No
39	,	61,670	6,319	63,948	9,756	No
40		0.,0.0	5,515	33,010	5,1.55	
	Median Household Income (Total) 2000-2017 (HCT012, B25119)					
42	Chittenden County	47,673	0	66,906	2,119	Yes
43	Essex (including Essex Jct.)	58,441	o o	76,677	4,885	Yes
44	, ,	53,444	o o	63,948	9,756	Yes
45		00,111	Ĭ	00,010	0,700	100
	Median Household Income (Renters) 2009-2017 (HCT012, B25119)					
47	Chittenden County	32,169	1,486	39,989	2,644	Yes
48	Essex (including Essex Jct.)	38,259	6,351	44,848	7,768	No
49	Essex Junction Village	36,000	5,906	47,656	11,321	No
50		,	,	ŕ		
	Median Household Income (Owners) 2009-2017 (HCT012, B25119)					
52	Chittenden County	77,130	1,943	90,924	2,477	Yes
53	,	81,570	4,996	98,381	6,276	Yes
54	Essex Junction Village	73,798	7,025	88,913	4,928	Yes
55		, , , , ,	,		, -	
	Poverty 2000-2010 (B17001, PCT049)	12,267	0	15,789	1,174	Yes
57	· · · · · · · · · · · · · · · · · · ·	484	0	869	316	Yes
58	, , , , , , , , , , , , , , , , , , , ,	248	0	482	215	Yes
59	· · ·					
60	· •					
	Poverty 2010-2017 (B17001, PCT049)	15,789	1,174	17,057	1,078	No
	,					

62	Chittenden County - below poverty	869	316	1,127	289	No
63	Essex Town - below poverty	482	215	654	197	No
64	Essex Junction - below poverty					
65	· ·					
66	Poverty 2000-2017 (B17001, PCT049)	12,267	0	17,057	1,078	Yes
67	Chittenden County - below poverty	484	0	1,127	289	Yes
68	Essex Town - below poverty	248	0	654	197	Yes
69	Essex Junction - below poverty					
70	,					
71	Employees by Location 2000-2010 (B08009)					
	Essex (including Essex Jct.)	10,458	0	10,779	426	No
73	Essex Junction Village	4,862	o	5,149	279	Yes
74	•	,				
75	Employees by Location 2010-2017 (B08009)					
	Essex (including Essex Jct.)	10,779	426	11,851	395	Yes
77	Essex Junction Village	5,149	279	5,930	316	Yes
78	, and the second					
79	Employees by Location 2000-2017 (B08009)					
80	Essex (including Essex Jct.)	10,458	0	11,851	395	Yes
81	Essex Junction Village	4,862	0	5,930	316	Yes
82	·					
83	Households by tenure (total) 2000-2017 (B25003, HCT7, H007)					
84	Chittenden County	56,452	0	64,906	552	Yes
85	Essex (including Essex Jct.)	7,013	0	8,689	233	Yes
86	Essex Junction Village	3,409	0	4,315	200	Yes
87	·					
88	Households by tenure (total) 2010-2017 (B25003, HCT7, H007)					
89	Chittenden County	61,827	0	64,906	552	Yes
90	Essex (including Essex Jct.)	7,887	0	8,689	233	Yes
91	Essex Junction Village	3,875	0	4,315	200	Yes
92						
93	Households by tenure (own) 2000-2017 (B25003, HCT7, H007)					
94	Chittenden County	37,292	0	40,980	628	Yes
95	Essex (including Essex Jct.)	5,418	0	6,029	274	Yes
96	Essex Junction Village	2,425	0	2,643	214	Yes
97						
	Households by tenure (own) 2010-2017 (B25003, HCT7, H007)					
	Chittenden County	40,310	0	40,980	628	Yes
	Essex (including Essex Jct.)	5,955	0	6,029	274	No
101	Essex Junction Village	2,658	0	2,643	214	No

102					
103 Households by tenure (rent) 2010-2017 (B25003, HCT7, H007)					
104 Chittenden County	21,517	0	23,926	707	Yes
105 Essex (including Essex Jct.)	1,932	0	2,660	234	Yes
106 Essex Junction Village	1,217	0	1,672	204	Yes
107					
108 Renter Cost Burden > 30% 2000-2009 (VHFA)					
109 Chittenden County	7,905	0	10,866	556	Yes
110 Essex (including Essex Jct.)	746	0	678	157	No
111 Essex Junction Village	239	0	429	126	Yes
112					
113 Renter Cost Burden > 30% 2009-2017 (VHFA)					
114 Chittenden County	10,866	556	12,681	793	Yes
115 Essex (including Essex Jct.)	678	157	1,235	282	Yes
116 Essex Junction Village	429	126	808	220	Yes
117					
118 Renter Cost Burden > 50% 2009-2017 (VHFA)	5.050	000	0.000	500	V.
119 Chittenden County	5,359	389	6,620	592	Yes
120 Essex (including Essex Jct.)	213	80 73	536	185	Yes
121 Essex Junction Village 122	136	73	427	173	Yes
122 123 Owner Cost Burden > 30% 2009-2017 (VHFA)					
124 Chittenden County	32%	2%	27%	2%	Yes
125 Essex (including Essex Jct.)	28%	4%	26%	4%	No
126 Essex Junction Village	28%	6%	31%	7%	No
127	2070	0,0	0170	1 70	110
128 Owner Cost Burden > 50% 2000-2009 (VHFA)					
129 Chittenden County	10%	1%	10%	1%	No
130 Essex (including Essex Jct.)	6%	2%	9%	2%	Yes
131 Essex Junction Village	8%	3%	13%	5%	No
•					

Essex Land Use Regulation Housing Audit

Developed by CCRPC for the Town of Essex July, 2018



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EXECUTIVE SUMMARY

The following report includes a variety of recommendations for the Town of Essex Zoning Regulations to eliminate barriers to affordable housing. Some of these recommendations are broad in scope while others are simple housekeeping changes. The broader recommendations go beyond a text edit in the zoning regulations and, while complex, may produce a more beneficial result than the minor housekeeping recommendations. The broader recommendations should be considered within the context of a housing needs assessment, and perhaps by a housing committee if and when established. This report should also help as a guide when implementing changes from the Town Center visioning work.

Here is a summary of the overarching broad recommendations:

- Consider a Development Review Board form of review so projects can be reviewed with just one combined Site Plan and Conditional Use review rather than the time and money associated with two different Boards and two hearings.
- Consider a Growth Center or New Town Center and Neighborhood Development Area Designation from the State to alleviate Act 250 review and permitting.
- Continue to allow Accessory Dwelling Units (ADUs) in all residential areas with more relaxed standards.
- Overall, the base dimensional requirements do not allow for the level of density needed to help accommodate
 additional housing, let alone affordable housing. Therefore, it is recommended that the regulations be amended,
 particularly in the Town Center to accommodate more density in a smart growth manner.
- Overall, the standards and process for a density bonus and a Planned Unit Development are too complex to gain the
 benefit of the increased density. Within the areas planned for growth, define the density and/or form of development
 you'd like to see and simplify the review process so that vision can be achieved. Eliminate the overly complicated PUD
 and density bonus provisions.

- Inclusionary zoning (a mandatory requirement for a portion of a housing development to be affordable) can be an
 effective mechanism for achieving housing affordability in areas where growth is happening. It is not a tool that
 addresses the cost of building affordable housing, as this mandatory requirement simply passes the cost on to
 developers. However, as changes are considered in the Town Center, it is a tool that should be looked at, along with a
 local housing trust fund.
- Overall, consider whether minimum parking requirements are too high and whether maximum parking or no parking requirements would be a better method.

BACKGROUND

By way of background, the Essex 2016 Town Plan includes:

Action 4.1 Undertake a comprehensive housing study, including recommendations for regulatory and non-regulatory methods of increasing the stock of affordable housing.

Action 4.2 Develop regulations to promote affordable housing and/or remove barriers to it, if this initiative is recommended in the comprehensive housing study.

The Town is not undertaking a comprehensive housing study at this time, largely because the VHFA's website has not been updated with the necessary housing data. It is expected that the housing data website will be updated sometime in 2018. VHFA's Maura Collins has also recommended that the Town form an Affordable Housing Committee to tackle the issue.

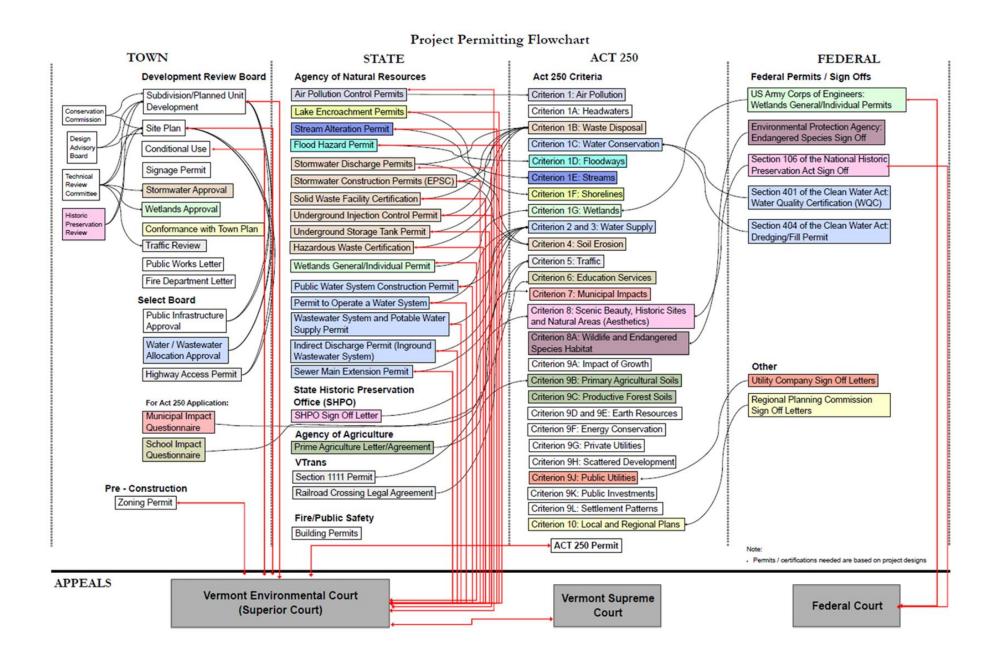
In the meantime, the Town of Essex requested CCRPC to do a comprehensive review, or "audit", of the Town's zoning and subdivision regulations. The audit would determine the obstacles to affordable housing that may be embedded in the regulations and prepare suggested zoning and subdivision amendments to promote affordable housing and/or remove barriers to it.

The timing of this study is appropriate from a regional perspective as there is a total housing and affordable housing shortage that exists in the region.

- One of the biggest challenges identified in the ECOS Plan is our housing shortageⁱ.
- Housing is unaffordable: 33% of homeowners and 56% of renters spend more than 30% of their income on housingⁱⁱ.

- Less workers live in the County: 68% of employees live here, compared to 75% in 2002ⁱⁱⁱ.
- Household size is shrinking: 2.4 persons/household, compared to 3.5 in 1960^{iv}; and we are growing at the same time (by approximately 900 people per year over the last six years^v).
- Rental vacancy rate is anemic: 2.6% in 2017; 1.8% long term average^{vi}

The cost of building more housing is a challenge, and it's particularly challenging to build housing to an affordable price point for many reasons. One reason is the lengthy and unpredictable permitting process in Vermont as demonstrated by the flowchart on the following page from Ernie Pomerleau. While this is not the only cost factor, it is significant for a municipality because streamlining and improving efficiency is within your purview.



METHODOLOGY

KICK-OFF MEETINGS

Regina Mahony, Planning Program Manager at CCRPC, met with Dana Hanley and Darren Schibler on 2/2/2018 to discuss the parameters of this project, and verify the scope. It was decided that CCRPC will focus their review on the following provisions: base density, density bonus, parking requirements, and the development review process in the zoning districts in the sewer service area. In addition, CCRPC will review the accessory dwelling unit provisions, as they are applicable to all zoning districts both inside and outside of the sewer service area. CCRPC will only do a cursory review of the Agricultural-Residential, Conservation, Floodplain, Industrial/Residential, and Fort Ethan Allen districts as they are not within the Town's sewer service area and not likely candidates for additional housing.

It is important to note that this study does not include an analysis of the affordable housing needs for Essex – including what price points Essex may want to target. This will come from the comprehensive housing study.

Regina Mahony and Essex planning staff reviewed the scope of work with the Planning Commission on 2/22/2018. Regina Mahony answered preliminary questions and gathered feedback from the Planning Commission.

Regina Mahony provided Essex planning staff with a draft report, and subsequently incorporated Staff comments. The draft report was then provided to the Essex Planning Commission in advance of the June 28, 2018 presentation. Regina Mahony subsequently incorporated comments from the Commission in the Final Report. Lastly, Regina Mahony provided the Selectboard with a presentation on July 9, 2018.

CCRPC RESEARCH & RECOMMENDATIONS

Following the preliminary review, CCRPC conducted a literature review for best practices where relevant; reviewed Essex's regulations; reviewed regulations in surrounding municipalities; and developed a list of recommendations. These results are presented by regulatory provision category below.

REVIEW & RECOMMENDATIONS

DEVELOPMENT REVIEW PROCESS

Before getting into specific zoning provisions, it is beneficial to review the development review process and make some overarching recommendations on the existing procedures.

Reason for Review from Affordable Housing Perspective

Time and uncertainty can add to the cost of a development project and minimize the ability to accommodate affordable housing. The basis of this review is focused on the distinction between by-right (i.e. objective) and discretionary approvals (i.e. subjective), and other review/approval aspects that can reduce time-consuming, costly, uncertain, inconsistent, and unpredictable decisions.

"Elected officials want zoning to achieve specific goals. Citizens want to know what can happen next to their home. Developers want to read the zoning code and prepare a plan that meets the standards and can be approved. Discretionary approvals fail all these desires, and it stands to reason that a failed zoning tool should be abandoned." By Lane Kendig^{vii}

In the *By-Right Zoning*, Zoning Practice report, Lane Kendig describes both conditional use and Planned Unit Developments as highly discretionary approval processes. Conditional uses were originally added to use tables to address uses that are necessary and sometimes needed in residential areas or downtowns (e.g. emergency services, wastewater treatment plants, electrical sub-stations), likely to cause a nuisance, and were difficult to classify as simply permitted or prohibited. Over time common uses have been added to this list because only under certain conditions may a particular use be a good fit in some districts. The challenge is that the conditional use standards are highly discretionary (e.g. "character of neighborhood") and can lead to unpredictable results. The issues that are usually of concern (e.g. unsightly appearance, traffic, signs, lighting, etc.) can and should be addressed through clear, objective standards and not under the context of a conditional approval. In addition, many of these provisions are covered under a Site Plan review process. Planned Unit Developments (PUDs) are also highly discretionary as the concept is to allow for flexibility from the standards, and therefore results in unpredictable results.

Comparison to Other Regional Municipalities

Municipalities have been working to make their regulations more objective for a few reasons, including the current subjective review processes do not result in predictable outcomes, J.A.M. Golf LLC and other VT decisions clarify the requirements for more specific and objective standards in, and developments have not met the vision hoped for in the municipal plans. Form Based Codes are a tool that has been used to establish more objective standards to achieve predictable outcomes and developments that meet the communities vision. Some municipalities have an administrative review process associated with these (i.e. approved by the Zoning Administrator), while others are approved by the Development Review Board. There are many aspects to a Form Based Code, but it is not necessary to make use of all the provisions depending on the objectives of the municipality. The key benefit is more objective standards. There are also other tools that can be used as well, including improvements to existing standards within the regulations (e.g. switch from setbacks to build-to lines).

The following table includes four municipalities in Chittenden County that have adopted a form based code and describes their review process and subjectivity. Other municipalities in Chittenden County with form based codes include Shelburne, Jericho and Westford (many components of form based code type zoning, though they don't call it that).

Form Based Code Provisions in Chittenden County Communities							
	Winooski (Gateways)	South Burlington (City Center)	Burlington (Downtown & surrounding district)	Colchester (Severance Corners)			
Review Type - Small projects		Administrative Approval	Administrative Approval	Development Review Board			
Review Type - Large projects	Administrative Approval	Administrative Approval	Administrative Approval & DRB depending on height	Development Review Board			
Does the Code allow for staff or DRB discretion?	Yes, within objective limits: "Administrative Adjustment Standards"	None except DRB for doorway spacing	Fixed criteria for administrative; some discretion for DRB	No			

Recommendations for Essex Regulations

Process 1. The overall recommendation is to adjust the zoning regulations to a more by-right, objective process. This includes making multi-family housing a permitted use, and not requiring PUD approval.

Process 2. Table 2.1: Make multi-family housing is a permitted use rather than conditional use in the districts where the Town would like to see more housing. Currently there are only four districts where multi-family housing is a permitted use, and two of those districts aren't likely to be used for additional multi-family housing (i.e. R3 is essentially built-out and in B1 housing isn't a

component of the purpose statement). Secondarily there is a provision where multi-family dwellings are permitted but only under PUD approval; therefore, the benefit of it being permitted by-right is negated by requiring a complicated, subjective review process.

Process 3. Consider a Development Review Board form of review so projects can be reviewed with just one combined Site Plan and Conditional Use review rather than the time and money associated with two different Boards and two hearings.

Process 4. Consider a Growth Center or New Town Center and Neighborhood Development Area Designation from the State to alleviate Act 250 review and permitting.

Process 5. 5.5(A): Amendments – Approved as consent agenda. For many Chittenden County municipalities, these types of things are approved administratively by staff. Consider following this practice as it can eliminate time and uncertainty for applicants.

Process 6. 8.1: Subdivision Definition – Amend the subdivision definition so a multi-family building on one lot does not need to be approved as a subdivision (review it instead as a Site Plan only). Look to the Essex Way 70 decision, and other multi-family approvals to understand if there is anything from the subdivision review process that is necessary for an effective review of these types of projects. If so, incorporate those elements within a Site Plan provision specific to multi-family projects, rather than subjecting these developments to a 2- or 3-hearing process.

Process 7. The table below attempts to compare the relative ease of the process changes to the benefit. The more difficult changes may likely produce the greatest benefit. However, within each of these options there are small changes that can be made with less difficulty.

OPTIONS FOR PROCESS CHANGES	EASE OF CHANGE	RELATIVE BENEFIT OF CHANGE	SPECIFIC EXAMPLES
ADDITIONAL "BY RIGHT" APPROVALS (MEANING PERMITTED WITHOUT A NEED FOR DISCRETIONARY DECISION MAKING AND APPROVED BY STAFF)	DIFFICULT	HIGH	ELIMINATE CU REVIEW FOR ADUS IN NEW ACCESSORY STRUCTURES AND ADDITIONAL FLOOR AREA
FEWER DISCRETIONARY APPROVALS (I.E. CONDITIONAL USE, PUDS AND SUBDIVISION REVIEW WHERE NO LAND IS BEING SUBDIVIDED)	EASY	HIGH	NO SUBDIVISION REVIEW FOR MULTI-FAMILY ON ONE LOT, ONLY SITE PLAN REVIEW. ALSO MULTI- FAMILY AS PERMITTED USE RATHER THAN CONDITIONAL
DEVELOPMENT REVIEW BOARD STRUCTURE RATHER THAN PLANNING COMMISSION & ZONING BOARD OF ADJUSTMENT	DIFFICULT	MEDIUM	ELIMINATE REPETITIVE REVIEW PROCESS BY TWO DIFFERENT BOARDS FOR THE SAME APPLICATION
ADDITIONAL CONSENT AGENDA APPROVALS	EASY	LOW	

ACCESSORY DWELLING UNITS

Vermont recognizes the benefits that Accessory Dwelling Units (ADUs) can have on overall housing stock and housing affordability and requires municipalities to allow these units wherever single family homes are allowed. However, ADUs haven't been built in significant numbers despite their relative low cost in comparison to other new housing development in infill areas. This section describes the benefits of ADUs, successful incentive programs in the West, comparison to other Chittenden County municipalities, and recommendations for Essex to consider for greater use of ADUs.

Reason for Review from Affordable Housing Perspective

Benefits of Accessory Dwelling Units^{ix}:

- Increases a community's housing supply without significant further land development
- Facilitates efficient use of existing housing stock & infrastructure
- An affordable housing option for many low- and moderate-income residents
- Improves homeowner cash flow
- Helpful to aging and/or people with disabilities (or caregivers, empty nesters, young adults, etc.) who may want to live close to family members.

Despite these benefits, ADUs have not been built in a significant way. However, there has been more recent success in the West, specifically in Vancouver, Seattle, Portland and California. *Jumpstarting the Market for Accessory Dwelling Units:*Lessons Learned from Portland, Seattle and Vancouver helps to explain the market in these cities and the key takeaways that helped enable their success^x:

Reform zoning for minimum lot size and floor area. Minimize design review and relax owner occupancy requirements.
 Homeowners appreciate flexibility and use them for a variety of reasons; the majority are used for affordable housing (not short-term rentals as some expected).

- Work with local banks to allow homeowners to borrow against the future value of the ADU. Otherwise, only those with
 cash can afford to build them despite them costing the lowest of any new housing construction in already built-up
 areas (because they are small, can be built quickly and efficiently, and there is no land cost). Reduction of permit fees
 and utility fees can spur homeowners to build, though it likely won't impact the cost of construction significantly.
- Educating landowners and providing technical assistance will likely produce good results for relatively little cost. This played a big role in Portland's success over the last decade. As an example, this is a great website geared toward property owners and developers: www.accessorydwelling.org.

Of note is Portland's success (2,000 ADU permits issued since 2010) which can be attributed to these factors xi:

- Regulatory: no owner occupancy requirement, no design review, a by-right process, and fee waivers.
- Financial: eliminated impact fees (called System Development Charges) which are on average 7% of the cost of construction.
- Social: green building and ADU advocates hosted tours to educate other residents on the benefits and the process in building.

California made sweeping changes to their enabling statute for ADUs in an attempt to help deal with their housing shortage crisis. The law that went into effect on January 1, 2017 makes a wide variety of changes including but not limited to administrative approval, limitation of parking requirements, and elimination of some utility connection fees^{xii}.

Comparison to Other Regional Municipalities

	Occupancy Requirement		Relation to Principal Dwelling					
	Principal Dwelling	Either Principal or ADU	Within	Attached with Expansion or New Detached ¹	Total Floor Area	Required Parking	Bedrooms	Other
Essex		Х	Р	CU	30%	1/unit	efficiency or 1 bedroom	
Essex Junction (Section 721)	X		P	CU	30%	1/unit		not in residential garage unless there is adequate separation between the residential unit and garage and is compliant with the Vermont Fire Prevention Code
Burlington (Section 5.4.5)		X	Р	CU	30%	1/unit	efficiency or 1 bedroom	
Colchester (Section 2.09(B))		х	P	CU	30% or 900 ft ² whichever is greater	1/bedroom	up to 2 bedrooms	unit whether attached or detached shall have the external appearance of a single-family residence; and compatible (including scale, fenestration, roof & siding materials, color & design) with the principal dwelling
South Burlington (Section 3.10.E.)	X		Р	CU	30%	2/unit²	efficiency or 1 bedroom	
Williston (Section 20.1)	х		P	CU	30%³	1/unit for efficiency & 1 bedroom, 2/unit for 2 bedrooms	up to 2 bedrooms	Detached accessory dwellings in the Village must comply with the Village design standards.
Winooski (Section 5.1)		X	Р	CU	30%	1/unit	efficiency or 1 bedroom	
CCRPC Recommendation for Essex	Consider no owner occupancy requirement		-	right so long as lot setbacks are met ⁴	Relax floor area size ⁵	Consider no off- street parking in areas with transit.		

Recommendations for Essex Regulations

ADU 1. The overall recommendation is to continue to allow ADUs in all residential areas with more relaxed standards.

Opportunities for Improvement:

ADU 2. 4.1(A)(2): Owner occupancy. While it is helpful that either the single family unit or the accessory unit can be owner occupied, consider removal of the owner occupancy requirement altogether. There is a question about whether this is enabled in statute. 24 VSA §4412 (1)(E) is the enabling statute for accessory dwelling units and includes the language "no bylaw shall have the effect of excluding as a permitted use one accessory dwelling unit that is located within or appurtenant to an owner-occupied single-family dwelling." §4412 (1)(F) states "Nothing in subdivision (1)(E) of this section shall be construed to prohibit: (i) a bylaw that is less restrictive of accessory dwelling units". Since (1)(F) refers to the entirety of (1)(E), I interpret this to mean that a municipality can relax any provision within (1)(E), including "owner-occupied". However this is debatable and if Essex were interested, legal counsel should be sought. An associated issue to be resolved, if the Town removes the owner occupancy requirement is the distinction between an ADU and a duplex. The main differences between ADUs and duplexes are the size limitation and owner occupancy requirement. If the owner occupancy component is removed from ADUs it challenges the system in determining what use it actually is. That is a real challenge that would need to be worked out, but if the end goal is more housing units and more units that would fall into an affordable category both ADUs and duplexes are

¹While there are some distinctions, Essex and most of these municipalities require a CU for additions or new accessory structure, increase in building height or habitable floor area, or increase in dimensions of parking area

² South Burlington - if deed restricted for a disabled person, no additional parking required.

³ Williston - "...or where the parcel is larger than one-half acre, but too small to subdivide in the zoning district in which it is located, no more than 50% of the total floor area of the dwelling to which it is accessory, with a maximum size for any accessory dwelling of 1,500 square feet."

⁴Essentially no one can do an ADU by right if they can't fit it within the existing structure of their home.

⁵Portland allows 75%, up to a maximum of 800 ft².

valuable uses that the Town should encourage. There is no real need to make the permitting process for one more complicated than the other.

ADU 3. 4.1(A)(5): Shall not exceed 30% in size. Consider relaxing this size maximum by one or both of the following: 1. Allow the 30% to be calculated with the ADU rather than just the single family dwelling prior to construction; 2. Allow for 30% or up to a maximum size (examples include 800ft² from Portland, OR; and 900ft² from Colchester). Based on Essex's 30% max, only a fairly large home over 2,600 ft² could have an ADU around 800 ft²; a 2,000 ft² home could only have a 600 ft² ADU; and a traditional home around 1,200 ft² could only have a 360 ft² ADU which some may find too small. There is some value in holding the 30% size limitation if it is truly producing smaller units that are filling an affordable housing gap, but it is recommended to allow some flexibility in how the 30% is calculated.

ADU 4. 4.1(A)(6): Parking. See parking review section for more details.

ADU 5. 4.1(B): Conditional Use Review. As written Section 4.1(B) requires Conditional Use review for additions or new structures ("...that increases the height *or floor area* of the existing single family dwelling..."). In practice, it is rare for an applicant to go to the ZBA for an accessory apartment either because the single family home is so large the 30% floor area for the accessory apartment can be easily accommodated within the existing floor area, or because a zoning permit is pulled for an addition first and then a second permit is pulled for an accessory apartment. The latter comes with some risk, and while minimal, it is not a risk that a landowner with limited means would likely take. Additionally, in practice, conditional use review is only invoked when the ADU itself exceeds the 30% floor area limitation; however, the wording in 4.1(B) is not limited to only that. Consider an amendment to 4.1(B) that would eliminate the need for Conditional Use review for an addition to accommodate an ADU, so long as the addition and parking fit within lot coverage, setbacks and height. This could be accomplished by simply deleting "or floor area" from Section 4.1(B). This would increase the opportunity for ADU development by right. Also, from a land use perspective a duplex is a more "intense" use than an ADU; and currently, duplexes are a

permitted use in all residential districts except MXD where it is a conditional use, and C1 where it isn't allowed at all. Therefore, if the more intense duplex is a permitted use in most circumstances, this is an argument for ADUs as permitted uses even when done in an addition.

ADU 6. 4.1(B): Conditional Use Review. To further expand on the opportunities for ADU development by right, consider allowing ADUs in a new accessory structure without Conditional Use review so long as the new structure and parking fit within lot coverage, setbacks and height. Because new accessory structures may be placed further back in the yard than the existing single family home, it may be appropriate to establish some basic design standards associated with this by right ADU development. For example, a standard that the 2nd story can only be 60% of the floor area of the 1st story to avoid obtrusive height and sight lines directly into a neighboring back yard (this is an example from Vancouver, and they have others. Winooski's residential form-based code district has some simple standards that could help with the preservation of privacy in back yards as well). Another example is this provision from Colchester: "unit whether attached or detached shall have the external appearance of a single-family residence; and compatible (including scale, fenestration, roof & siding materials, color & design) with the principal dwelling." Ensure that these standards are clear and specific so the Zoning Administrator can approve them without discretion via a zoning permit.

BASE DENSITY

Reason for Review from Affordable Housing Perspective

While there are many factors that impact the cost of construction, the number of homes that can be built on a given lot is a critical piece of the puzzle. The base thresholds that CCRPC used for comparison in this study include the following:

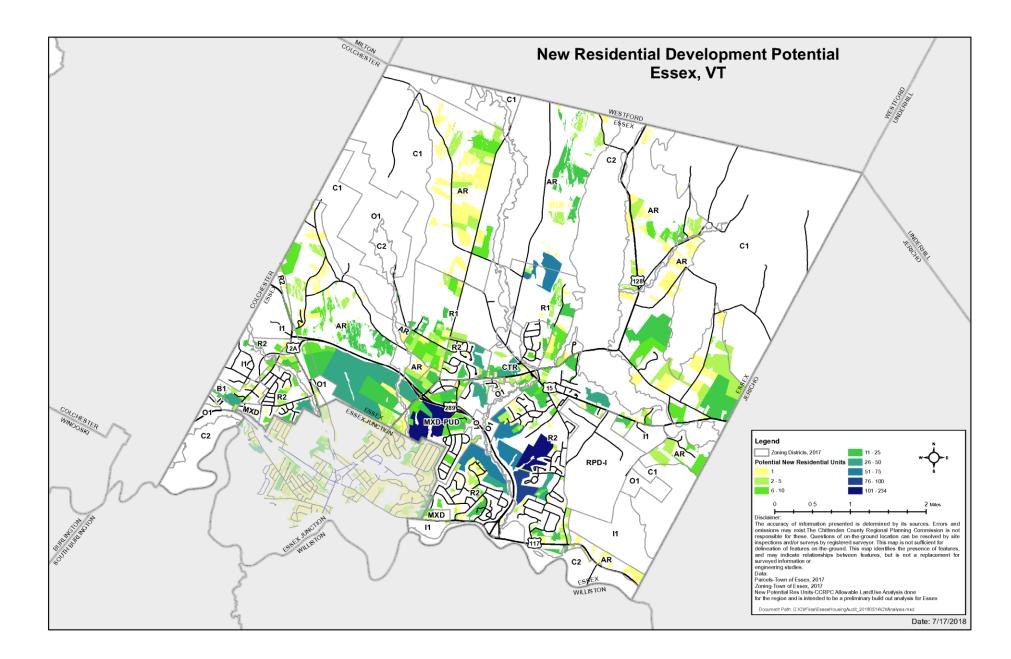
- 4 units per acre is the minimum density threshold for Vermont's Growth Center and Neighborhood Development Area designations.
- 7 units per acre is the minimum density needed to support transit with a frequency of 1 bus every 30 minutesxiii.
- 5,000 ft² is the recommended minimum lot size for single family residential from Vermont's Growth Center and
 Neighborhood Development Area designations. It is presumed that this can promote infill development and creates a neighborhood scale development that is walkable.
- Another factor to consider is flexibility in unit sizing. The market for micro apartments is being driven by millennials and
 the retirement of baby boomers. These units are commonly understood to be smaller than 400ft², and can be as small
 as 220ft², according to the International Code Council's International Building Code. "Tiny homes" are also typically
 400ft² or smaller.

Also, because the densities in each zoning district are related to limited sewer service area allocations, density increases to accommodate a more affordable housing unit cost in one area may involve a reduction in density in another area. To understand the future growth allocation based on existing zoning densities, CCRPC mapped Essex's potential future growth from the 2050 population forecasts (established for the 2018 ECOS Plan and prepared by Economic & Policy Resources, Inc. in 2017). The 2050 population and household forecasts for Essex include the Junction and are listed below:

Essex (with the Junction)	Population Forecast	Household Forecast
2015	20,946	8,360
2050	24,020	11,429

Prepared by Economic & Policy Resources, Inc. 2017

The following map depicts a build-out based on potential new residential development from the forecast, current zoning parameters and development constraints removed (meaning natural resources that can't be developed, such as wetlands, have been accounted for).



Comparison to Density Thresholds

Zoning District in Sewer Service Area	Meet NDA min. 4 du/acre density?	Type of Housing Permitted?	Type of Housing CU?	Allow at least 3 stories?	Allow for smaller (approximately 5,000 ft2) minimum lot sizes for SF?	Allow for relaxed dimensional requirements for infill?	7 units/acre for 30 min. bus service?
MXDC	Yes, smallest at 7,000ft ²	two and multi- family	congregate	Yes, but only 40'	This district doesn't allow SF homes.	Yes, 70% lot coverage for multi-family residential; 36' front setback at minimum (larger on Rte. 15 and Main St.); no side or rear setbacks	No
CTR	Yes, 10,000ft2	single and two family	multi- family and congregate	Yes, but	Not sure this is prohibited. The purpose statement indicates moderate to high density development.	Allows for up to 4 units within existing historic structures which is useful for existing structures. But standards for new construction is limited. Only allows for 40% lot coverage for multi-family residential.	No
R3	Yes, 10,000ft ²	single, two and multi	congregate	Yes, but only 40'. Maybe OK here.	Ratio in PUD getting slightly better but still a square lot with a required 75' min frontage (100' regular) would be 66' depth.	Not really. Slightly better setbacks in PUDs but not really encouraging infill. Though this zone is built-out.	No
RB	Yes, 10,000ft ²	single and two family	multi- family and congregate	Yes, but only 40'. Maybe OK here.	Doesn't prevent it, but with 100' minimum frontage it really isn't workable (you'd only have a 50' depth).	Not really, and PUDs not allowed.	No
B1	No, 20,000ft ²	multi- family and congregate		Yes, but only 40'. Maybe OK here.	Does not allow single family	Allows 70% lot coverage for multi-family; though 150' frontage might be large even for multi-family (urban v. suburban style)	No
R2	No, 20,000ft ²	single and two family	multi- family and congregate	Yes (40', but okay here)	Ratio in PUD getting slightly better but still a square lot with a required 75' min frontage (100' frontage otherwise) would be 66' depth.	Not really. Slightly better setbacks in PUDs but not really encouraging infill. Though density increases for congregate housing at 10,000ft²/du.	No
HP-DC	No, 20,000ft ²	single, two and multi	congregate	Yes, but only 40'	No, minimum lot size is too large. No frontage and no setbacks is helpful.	No frontage, no setbacks, but only 40% lot coverage for multi-family.	No

Ī								1
				two and	Yes, but	Ratio in PUD getting slightly better but		
				multi-	only 40'.	still a square lot with a required 75' min		
		No,	two family	family and	Maybe	frontage (100' regular) would be 66'	Not really. Slightly better setbacks in PUDs	
	MXD	20,000ft ²	in PUD	congregate	OK here.	depth.	but not really encouraging infill.	No

Recommendations for Essex Regulations

Overall, the base dimensional requirements do not allow for the level of density needed to help accommodate additional housing, let alone affordable housing. Therefore, it is recommended that the regulations be amended, particularly in the Town Center to accommodate more density in a smart growth manner. Look to the R2 district, particularly east of 289 for additional sewer allocation if needed to bolster the development potential in the Town Center.

Opportunities for Improvement.

Base Density 1. 8.1: Dwelling Unit Size in Definitions - Essex's current definition for dwelling unit size allows for 350ft² usable floor area in any two-family, multi-family or mobile home configuration; and the minimum size for single family units is 500ft². The multi-family size could be reduced to allow for smaller units to accommodate the micro unit apartments. However, according to a recent Burlington Free Press articlexiv on smaller units in the region, the smallest studios reported are 360ft² -- so perhaps 350ft² is small enough. Regarding the single family unit size of 500ft², it is limiting the use of "tiny homes" which are typicallyxv referred to as 400ft² or less.

Base Density 2. Article II: Minimum Lot Area - Generally the minimum lot area is the basis for density, and the associated base density for most of the zoning districts in the sewer service area is very low. Density increases largely require PUD approval which is an incredibly complicated review process (see below for more details).

Base Density 3. Article II: Lot Frontages - Generally the minimum lot frontages for many of the zoning districts in the sewer service area are too large to create small in-fill residential lots of 5,000ft² or less. A 50' frontage can help pave the way for a 5,000ft² (or 1/8 acre) lot. While 10,000ft² (or 1/4 acre) lots are compatible with 75' to 100' frontages, lots should be smaller in sewer service areas where multi-modal, walkable neighborhoods are the goal.

Base Density 4. Consider form over traditional use and density based zoning. Increasing density can be a hard sell when the public doesn't have visuals to help them understand the changes proposed. Focusing visuals on the human experience within the streetscape can help residents understand what the changes will feel like, rather than fear the greater height or density that goes along with the change. See pages 17 and 20 in the Winooski Gateway Corridors Vision Plan as an example (credit to

Urban Advantage for the visuals). Form Based Code (or similar tools) processes start with a robust visioning exercise that aims at consensus over the look and feel of a place. That vision is then coded and standardized in a by-right, objective zoning regulation to help create a predictable approval process on the back-end. Along with this planning process it is important to educate residents on the high cost of expanding infrastructure into greenfields rather than concentrating development in areas planned for growth that are already served by existing infrastructure.

DENSITY BONUS & PUDS

Reason for Review from Affordable Housing Perspective

As discussed in the previous section, some of the zoning districts have low base densities and dimensional requirements that are likely barriers to increased housing and affordable housing. Because Planned Unit Development is the only method for increased density through the density bonus provisions, this provision was analyzed as part of this study.

Comparison to Burlington's Inclusionary Zoning Ordinance

While affordable housing is not a requirement in Essex's regulations, it is helpful to look at inclusionary zoning parameters as a frame of reference for the 'get something to give something' concept as the intent is the same for density bonus provisions associated with incentivizing affordable housing development.

The sidebar from the Burlington Inclusionary Zoning report eloquently captures the challenge of cost shifting to developers. In addition, the report identifies the importance of a consistent and predictable development review process and public funds to support the system in full. The following explains some of the basic provisions of Burlington's inclusionary ordinance and the report's recommendations^{xvi}:

- 1. Required for projects with 5 or more residential units; and 10 or more units for rehabs. The study finds that 5 units may be too small in Burlington's market, and recommends increasing this to 10 or more units.
- 2. The percent affordable is based on the average market value of the units:

The following is a screen shot from the *Evaluation of the City of Burlington's Inclusionary Zoning Ordinance* by czb, LLC. Jan. 2017

Cost shifting from the public to developers:

The public has a right to set high standards for development in Burlington. After all, careful stewardship of the city's assets has created tremendous value that would be silly not to leverage. But that does not mean developers should be expected to provide a public good without incentive or compensation of some kind - that is why cost offsets are a fundamental part of any inclusionary zoning ordinance. Developers are no less rational than other economic actors and need to obtain a return comparable to any risk-taking entity; expecting them to do otherwise will limit the realization of community goals that mandate their participation as partners.

Average price range of units	% of units to become perpetually affordable
At or below 139% Area Median Income (AMI)	15%
Between 140 – 179% AMI	20%
180% + of AMI, or on waterfront	25%

Income targets: 65% AMI for rental; 75% for ownership. The study recommends switching this to ranges, and notes that 75% is low for ownership. When Essex does a housing needs assessment and research to understand the right income targets, page 32 of this report can be helpful for more specifics on these range recommendations.

3. Cost offsets: Developers are entitled to density and lot coverage bonuses of between 15% and 20%; 50% parking requirement waiver; and waiver of a portion of impact fees for the inclusionary units. However, the study reports that the give and get that should work here to cover the developers costs of complying is not working. Interviews with the forprofit and non-profit developers found these bonuses are not being realized and in fact developments end up coming in under the base allowable density. The study recommends revamping these because cost offsets are fundamental to inclusionary zoning to help offset the costs that developers incur in building to an affordable price point.

Because of this study, the City has been considering amendments to the ordinance. While they are still in process, the Inclusionary Zoning Working Group has produced this recommendations report on 6/4/2018:

https://www.burlingtonvt.gov/sites/default/files/IZWG%20Draft%20Recommendations%206.4.18_0.pdf. It would be beneficial for Essex to follow the results of this work to assist with improvements to the existing density bonus provision, or for considering an inclusionary zoning provision.

Recommendations for Essex Regulations

Density Bonus & PUD 1. Overall, the standards and process for a density bonus and a Planned Unit Development are too complex to gain the benefit of the density bonuses. Within the areas planned for growth, define the density and/or form of

development you'd like to see and simplify the review process so that vision can be achieved. Eliminate overly complicated PUD and density bonus provisions.

Density Bonus & PUD 2. Inclusionary zoning (a mandatory requirement for a portion of a housing development to be affordable) can be an effective mechanism for achieving housing affordability in areas where growth is happening. It is not a tool that addresses the cost of building affordable housing, as this mandatory requirement simply passes the cost on to developers. However, as changes are considered in the Town Center it is a tool that should be looked at, along with a local housing trust fund.

Strengths:

Density Bonus & PUD 3. 6.8(A): Purpose of PUD-R – Inclusion of "provide greater housing opportunities" is very helpful in the purpose statement.

Opportunities for Improvement:

Density Bonus & PUD 4. 8.1: Affordable Housing Definition – allow for up to 100% area median income (AMI) as a range as suggested at the Economics of Housing workshop. A housing needs assessment will help Essex define the correct range for its goals, but a range can be much more workable than a set target.

Density Bonus & PUD 5. 6.3(A)(1): PUD, Review Process – As suggested elsewhere in this report, change the subdivision definition so that multi-family residential projects on one lot do not need to be reviewed as a subdivision as there is no actual subdivision of land. Also, another bullet is likely needed in Section 6.3(A) to define the review process for this situation. If PUDs remain as the only method for increased density, a more simplified PUD approval process should be established (potentially site plan only). Though the overall recommendation is to set a higher base density by right and review it as a Site Plan.

Density Bonus & PUD 6. 6.4(E): Density Calculations – while not uncommon, this provision requires the unbuildable land to be subtracted from the allowable density calculation. If the remaining buildable land can accommodate the full density (water, sewer, parking, etc.) of the entire project parcel, why not allow the full density on the buildable portion? The unbuildable land will be protected; this provision does not protect it further.

Density Bonus & PUD 7. 6.4(K): Residential Density Bonus – this provision is requiring at least two extra amenities (energy efficiency), in return for the one added benefit of 25% more density. Because an increase in housing is a municipal goal, consider allowing it by right within the appropriate parameters, rather than using it as a carrot for other good behavior. Also, 25% more density as the 'get' for building more density may not be enough of a benefit to make the finances work.

Density Bonus & PUD 8. 6.4(K): Residential Density Bonus – The energy efficiency requirement reads: "All units in any development that is granted a density bonus must meet the Energy Star standards as defined by Efficiency Vermont." In talking with Efficiency Vermont to determine whether this requirement is above and beyond the current VT Residential Building Energy Standards (RBES), it became clear that the provision in Essex's regulation is not well defined. This provision should be amended to clarify exactly what standard developers are being required to meet. There are four standards (not including 'net zero' which is above and beyond these):

1. EPA's Energy Star standards. Defined by the federal Environmental Protection Agency and certified by third parties. Efficiency Vermont conducts those rating certifications in VT, but they don't define these standards. According to Steve Spatz of Efficiency Vermont, they don't see a lot of Vermont developers seeking this standard and it can be very difficult to meet if they aren't intending it from the start since it includes other provisions like water usage and onsite water runoff.

- 2. Efficiency Vermont Certified Home. This is an Efficiency Vermont program and they conduct final building verifications to issue these certifications. The standards are above and beyond the base RBES requirements since 2018, and the stretch energy code that is required under Act 250 review.
- 3. Stretch Energy Code under Act 250 Review. This is more stringent than the base RBES requirements largely due to higher insulation value for foundations (R15 to R20).
- 4. VT Residential Building Energy Standards. This is the base requirement for all new residential construction in VT. Establishing this as the standard would not be imposing an additional burden on developers, which is recommended for the purposes of this report. Considering additional requirements do not improve the bottom line for the goal of achieving more affordable housing.

Density Bonus & PUD 9. 6.4(K)(2): Residential Density Bonus – It doesn't sound like the provision for contribution to the municipal conservation fund in an amount at least 50% of the current assessed lot value has been used. Essex Staff has run this through on some conceptual projects and found that it doesn't seem to make financial sense. This is similar to a fee in lieu provision in an inclusionary zoning ordinance. Monitor the work in Burlington's inclusionary zoning ordinance, as an example, to set a more reasonable fee for contribution.

Density Bonus & PUD 10. 6.4(K)(3): Residential Density Bonus – while density bonuses are not the best tool for achieving the right density, it is good that only a portion of the bonus units (25%) need to be affordable. That is likely more workable for a developer than requiring 25% of the total units to be affordable, and seemingly more workable than the 25% total affordable in the 400% bonus provision. A Housing Committee with input from the development community can help define the specific percentage that is right for Essex, as well as understanding where Burlington ultimately lands on their inclusionary zoning ordinance.

Density Bonus & PUD 11. 6.6: PUD-Commercial – Within this review process congregate and 1- and 2-bedroom multi-family residential uses can be built without the restrictions that are in PUD-Mixed Use. Namely the 10 du/acre maximum restriction doesn't come into play here, so the allowance of up to 400% density bonus appears to be a real incentive. However, there are several confusing provisions to try to settle here. It appears that this is only allowed in the B1 district with a base density of 20,000 ft², which equates to a low number of units – making the 400% density bonus appealing. However, though the B1 district isn't intended for housing (even though congregate housing is allowed). In addition, Table 2.9(F)(2) states that the maximum density is 25 units/acre, a very different density than defined by 20,000ft².

Example Density: PUD-C, B1 District, 3 acre lot (the minimum required for a PUD-C)	Calculated Units	Comments
Base Density of 20,000ft ² (though it isn't clear how the 25 units/acre maximum comes into play):	6 units	Very low.
400% Density bonus (Section 6.4(K)):	+ 18 units = 24 total units	Seemingly useful incentive. However, this translates to 1 du/5,000 ft² (or 8 units/acre), an arguably good base for a walkable single family neighborhood, but still low for a multi-family project?
25% Required Affordable:	6 units	While 24 total is better than 6, 18 units is not enough to recover the cost of the 6 units affordable. Consider a lower proportion of affordable, just like the 25% density bonus (which requires only 25% of the bonus units to be affordable).

Density Bonus & PUD 12. 6.7: PUD-Mixed Use – There are some scenarios where the density bonuses allowable with a PUD-Mixed Use are workable, however Section 6.7(E) sets a maximum density of 10 du/acre which undermines the intent of the 400% density bonus.

		Example Density: PUD-MU, MXD-C district, 5 acre lot (the minimum required for PUD-MU)	Calculated Units	Comments
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Base Density of 7,000ft ² :	28 units	Better base density
400% Density bonus (Section 6.4(K)):	+ 84 units = 112 units	A much more logical density for multi-family in an concentrated growth is desired. 1 du/1,785ft ² or 22 units/acre (frame of reference: in DT Burlington the cost of land at \$500,000/acre translates to a minimum of 20 units/acre to make a project work financially).
25% Required Affordable:	28 units	With 112 units total, there is room to recover some affordable units (though 25% may still be too high).
Max 10 units/acre:	Only 50 units with 12 affordable	While this is greater than the base density, it is significantly lower than 112, so the 400% bonus is meaningless. Consider a lower proportion of affordable, just like the 25% density bonus (which requires only 25% of the bonus units to be affordable).

Example Density: PUD-MU, MXD district, 5 acre lot (the minimum required for PUD-MU)	Calculated Units	Comments
Base Density of 20,000ft ² :	10 units	Very low for a mixed-use area that is planned for growth in the sewer service area.
400% Density bonus (Section 6.4(K)):	+ 30 units = 40 units	Seemingly useful incentive. However, this translates to 1 du/5,000ft ² (or 8 units/acre), an arguably good base for a walkable single family neighborhood, but still low for a multi-family project on a 5 acre lot.
25% Required Affordable:	10 units	While 40 total is better than 10, 30 units may not be enough to recover the cost of the 10 units affordable.
Max 10 units/acre:	Not triggered.	

Density Bonus & PUD 13. 6.7(D)(2): PUD-Mixed Use – Non-residential density. Why not use this same, simple concept for residential densities as well? It's more of a form-based approach and allows for development of the lots as appropriate for the space rather than setting and defining arbitrary densities.

Density Bonus & PUD 14. 6.7(D)(3): PUD-Mixed Use – This section describes that areas devoted to commercial only buildings be subtracted out and added back in as 2/3 when calculating total density. The intent is unclear and the approach is convoluted. Consider adding an intent so applicants know what the aim is, and establishing a more simple method for achieving the intent.

Density Bonus & PUD 15. 6.7(D)(4): PUD-Mixed Use – Additional 2 units/density. This seems like a good incentive because it doesn't have any associated requirements with it; however, it isn't allowed beyond the 25% bonus, so it really isn't adding anything. In addition, it is unclear how this relates to the 400% density bonus.

Density Bonus & PUD 16. 6.7(F): PUD-Mixed Use – Doesn't allow any construction in a subsequent phase until the previous phase is complete and seems quite restrictive from an infrastructure standpoint. While the intent is sound (infrastructure should not get too far ahead of the project itself in case something goes wrong), it seems the PC could allow some flexibility here. Particularly when it comes to the opportunity to establish street connections; there may be a benefit in those connections even if all the phases of development aren't fulfilled.

Density Bonus & PUD 17. 6.8(E)(2): PUD-R – Suggest that you include a reference to provision 6.4(K) as a reminder that density bonuses can be approved here. For an example of how the density bonus works in the PUD-R (to compare to the above PUD example tables):

Example Density: PUD-R, R2 district, 5 acre lot (to compare to the other scenarios)	Calculated Units	Comments
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Open Space (Section 6.8(J):	1 acre	The density from this acre can be used in the density calculation which is helpful (but only if it can be reasonably adapted to recreational use), unlike undevelopable land.
Base Density of 20,000ft2:	10 units	Very low for a 5 acre lot.
400% Density Bonus (Section 6.4(K)):	+ 30 units = 40 units	Seemingly useful incentive, and it translates to 1 du/5,000 ft2 (or 8 units/acre), an arguably good base for a walkable single family neighborhood.
25% Required Affordable:	10 units	While 40 total is better than 10, 30 units may not be enough to recover the cost of the 10 units affordable. Also, considering undevelopable land needs to be subtracted, it is unlikely you'd even get to 40 total units in this scenario.

Density Bonus & PUD 18. 6.8(F): PUD-R, Minimum Lot Size & Lot Area – This provision requires the applicant to prove the benefit of these reductions. If the intent of the PUD-R is more efficient use of the land, the lot sizes and lot area must be reduced because at its base it creates an inefficient, suburban layout. Consider allowing these reductions by right, rather than waiver. This might mean changing the base dimensional requirements rather than allowing for by right exceptions in the PUD provision, but it could be the latter. This may be appropriate in some districts and not others.

Density Bonus & PUD 19. 6.8(G)(2)(c): PUD-R, Side Yard – Allowing a zero feet setback on one side of a single family lot is challenging for maintenance of that lot (house painting, etc.). Perhaps this would be better suited by relaxing the total frontage, and allowing 5' side setbacks?

Density Bonus & PUD 20. 6.8(G)(4): PUD-R, Frontage – While the 100' frontage might make sense for the AR and R1 districts, a 50' frontage may be more effective at creating a walkable neighborhood which might be more logical in some of the R2 district locations. In addition, 5,000ft² is a good marker for a walkable, single family neighborhood. 75' of frontage creates an inefficient lot pattern (75' wide, and 66' deep).

Density Bonus & PUD 21. 6.8(G)(5): PUD-R, Townhouse – Very useful to allow for these with waivers to frontage, setback and size provisions; however, consider allowing these by right in some districts. A form-based code style code can help enable this, though it isn't necessary.

Density Bonus & PUD 22. 6.8(H): PUD-R, Buffers – This buffer concept can unintentionally create a separation of uses, and can reinforce suburban style, non-walkable areas. This may make sense in some districts, but consider a different method in the districts where you want to influence a more walkable neighborhood.

Density Bonus & PUD 23. 6.8(I): PUD-R, Mobile Home Parks - The specific site standards for a new mobile home park is more on par with a walkable neighborhood pattern, except for 30' front setback as it is too deep. I'd suggest using this for all areas where the goal is a walkable neighborhood with detached style developments (the homes themselves could be single, duplex or more).

Density Bonus & PUD 24. 6.8(J)(1)(a): PUD-R, Open Space – If a multi-family, single parcel project needs to go through PUD review to get a density bonus, this provision then requires them to set aside 1 acre for open space. Depending on the site and size of the overall parcel, this could be a non-starter for a multi-family project. This provision makes sense for a larger detached neighborhood style development where the 1 acre would abut existing open space or could be used for a neighborhood park, but for a multi-family project in the MXD, MXDC or CTR districts this could be a challenge. It may be better to identify urban open spaces within the Town Center in a master plan/form-based code type of structure rather than requiring every project to set aside an acre.

Density Bonus & PUD 25. 6.8(J)(1)(c): PUD-R, Open Space - Only acreage associated with open space used for recreation purposes can be used in the allowable density calculation. There are other natural resource benefits of open space protection, and the acreage associated with all of them should be used in the allowable density calculation. Protect the natural resources

and set aside open space, but don't penalize the applicant by not allow in the overall density calculation.	ring the density from that open space acreage to	o be used
	For the History Box I for a History A. Pal	00000

PARKING

Reason for Review from Affordable Housing Perspective

Parking is a significant cost of development, and therefore raises housing prices. There are a variety of factors that influence the cost of constructing parking, but some of the average costs cited by parking researchers include:

- Donald Shoup, professor of urban planning at the University of California, Los Angeles, and the author of The High Cost of Free Parking, finds: "the average cost per space for parking structures in the U.S. is about \$24,000 for aboveground parking and \$34,000 for underground parking."xvii
- Carl Walker's annual Parking Structure Cost Outlook for 2017 reports: "As of March 2017, our statistical data indicates that the median construction cost for a new parking structure is \$19,700 per space and \$59.06 per square foot." These costs do not include land acquisition, permitting and engineering, and other soft costs. Since New England's construction costs are generally higher than the U.S. average, Boston's median cost may be a better surrogate for Vermont than the U.S. median. Boston's median cost/space is \$22,591 and \$67.74 per square footxix. Compare that to a typical cost of construction of a home in Chittenden County of \$250,000 (Housing Vermont example from the Chittenden County Economics of Housing Workshop on 1/29/18), a \$22,591 parking space is 9% of that total cost.

Donald Shoup's work identifies the significance of this cost particularly on affordable housing – the cost of the parking can negate the affordable housing subsidy.** In addition to the impact on housing prices, other reasons to examine parking requirements found in municipal land use regulations include the impact it has on inducing automobile traffic rather than multimodal, walkable neighborhood patterns, and causing inefficient use of land and degradation of the built environment. For these reasons, many municipalities are considering alternatives to the traditional approach of minimum parking requirements so that only the necessary amount of parking is built**i.

Comparison to Other Regional Municipalities

Required Residential Parking	Essex	Essex Junction	Burlington	Colchester	South Burlington	Williston	Winooski
		Tł	nese are all minimum parking	requirements unless s	stated otherwise		
Residential (single family and duplex)	2.3 spaces per DU	2 spaces per DU	2 spaces per DU; except 1 space per DU in Downtown	2 spaces per DU Plus 1 space for every four units for two-family DUs	2 spaces per DU	2 spaces per DU	2 spaces per DU
Residential, multiple family	1.67 spaces per 1 & 2 bedroom DUs	2 spaces per multi-family DU Plus 1 space for every 10 DUs	2 spaces per DU in neighborhood districts 1 space per DU in Shared Use and Downtown districts	2 spaces per DU Plus 1 space for every 4 DUs	1 space per studio and 1- bedroom DUs 2 spaces per DU for all other DUs Plus 1 space for every 4 DUs	1.75 spaces per DU	1 space per studio, 1 & 2 bedroom DUs 1.5 spaces per 3 bedroom or larger DUs Plus 1 space for every 4 DUs (calculated at increments of 4)
Residential, accessory dwelling	1 space per DU	1 space per DU	1 space per DU	1 space/ bedroom	1 space, but 2 when w/o occupancy restriction on lots of ½ acre or more	1 space per efficiency & 1 bedroom DU 2 spaces per 2 bedroom DU	1 space per DU
Other			Many special residential use parking minimums. Maximum total spaces shall not exceed 125% of the minimum number of required spaces (Sec. 8.1.9)	Congregate Housing: 1.2 spaces per DU Plus 1 space for every 4 units	In City Center/Form Based Code District: Maximum 2 spaces per DU		

A local parking reform example: A few years ago South Burlington researched actual parking needs at residential developments on Farrell Street and a few other locations. Based on these data they reduced the minimum required parking for studio and 1 bedroom units from 2 spaces to 1 space. In the Form Based Code district they set a maximum of 2 spaces/unit. In addition, they are now re-thinking their parking regulations citywide. Staff have had discussions with the Planning Commission about doing one of the following:

- · Eliminating parking minimums altogether
- Switching the parking "minimums" to being "maximums" and eliminating minimums
- Eliminating minimums and setting something akin to the current minimum as a "maximum without DRB approval"

South Burlington has found that most if not all single and two-family homes have far more than the minimum parking requirements. On the multi-family side, they've not experienced a situation where the number of parking spaces they've required has been too little (except for a student housing building that was more of a management issue).

Also, Burlington is now considering removing minimum parking requirements in the Downtown.

For more examples of municipalities that have reduced minimum parking requirements, switched to maximum parking requirements, or done away with them altogether see this national map from Strong Towns:

https://www.strongtowns.org/journal/2016/11/22/our-parking-minimums-map-updated

Additional resources that may be helpful include: a City Lab interview with Donald Shoup: https://www.citylab.com/transportation/2018/05/parking-is-sexy-now-thank-donald-shoup/560876/; and his new book: https://www.routledge.com/Parking-and-the-City/Shoup/p/book/9781138497122

Recommendations for Essex Regulations

Parking 1. Overall, consider whether minimum parking requirements are too high and whether maximum parking or no parking requirements would be a better method.

Room for Improvement:

Parking 2. Table 3.3: Residential Parking – 2.3 parking spaces per dwelling unit for single family and duplexes is higher than the surrounding municipalities. Consider decreasing this requirement. Particularly considering the addition of 1 unit for an ADU - a single family house would then need 3.3 parking spaces, rounded up to 4 parking spaces, which could be prohibitive in some circumstances.

Parking 3. Table 3.3: Multi-family Residential Parking – Depending on the size of the unit the Essex minimum parking requirements are over or under South Burlington's (a comparison made due to their current work on this topic):

	1 Bedroom Multi-Family, 8 unit project	2 Bedroom Multi-Family, 8 unit project
Essex	14 parking spaces	14 parking spaces
South Burlington	10 parking spaces	16 parking spaces

Consider researching current parking usage and demand and adjust accordingly to minimize any unnecessary parking requirements. Also consider alternative methods (i.e. maximum parking requirements, or no requirements). Developers at the Economics of Housing Workshop advocated for no parking requirements as they know what parking needs they have and will accommodate those to effectively market the units.

Parking 4. 3.9(E): Recommended New Section on Parking Reductions – The shared parking and off-site lot are helpful provisions. Considering the high cost of parking spaces and the impact on housing prices, it may be beneficial to allow for a reduction in required residential parking based on proximity to bus stops and bike facilities (and perhaps car-share if that expands in the future). Typical walking distance to a transit stop is about 0.25 to 0.50 mile (5 to 10 minutes)^{xxii}.

SUMMARY/CONCLUSION

This study includes several recommendations that can be used by the Town to remove barriers to affordable housing within the land use regulations. While regulations and permitting are not the only factor impacting the high costs of construction, it is a significant factor that is within the control of the Town. If Essex conducts a comprehensive housing study, this study should be a helpful companion document for any regulatory recommendations. This study can also be used more immediately as land use amendments are considered, such as amendments to the Town Center.

¹ Chittenden County, VT Competitive Assessment, 2012 – An ECOS Plan Analysis Report

ii American Community Survey, 1-year estimates.

[&]quot;U.S. Census Bureau Longitudinal Employer-Household Dynamics. 2002 and 2015.

iv U.S. Decennial Census.

^v American Community Survey, 1-year estimates.

vi Allen, Brooks & Minor Report, December 2017.

vii By-Right Zoning: Minimizing Reliance on Discretionary Approvals. By Lane Kendig. Zoning Practice, April 2016. A publication of the American Planning Association.

raining Modules. August 2010. http://vpic.info/Publications/Reports/DevelopmentReviewModules/Interpreting.pdf

ix Big House, Little House, Back House...ADU? American Planning Association Webinar. Presented by Ben Frost, NNECAPA member. https://youtu.be/yt9U208YW6M

- xii ADU Update: Early Lessons and Impacts of California's State and Local Policy Changes. By David Garcia, December 2017. Terner Center at Berkeley. http://ternercenter.berkeley.edu/uploads/ADU_Update_Brief_December_2017_.pdf
- Visualizing Density Website: Investigating the density challenge facing the United States. Lincoln Institute of Land Policy. Contributors: Julie Campoli of Terra Firma Urban Design, Alex MacLean of Landslides, and Lincoln Institute Staff: Armando Carbonell and Dennis Robinson. http://datatoolkits.lincolninst.edu/subcenters/visualizing-density/glossary.aspx#threshold
- xiv Developers Offer Small Units as Answer to Burlington's Workforce Housing Crunch. Joel Banner Baird. Burlington Free Press. April 2, 2018. https://www.burlingtonfreepress.com/story/news/2018/04/08/micro-apartments-planned-south-burlington-larkin/478030002/
- xv Making Space for Tiny Houses. David Morley, AICP. A Publication of the American Planning Association, PAS QuickNotes No. 68
- xvi Evaluation of the City of Burlington's Inclusionary Zoning Ordinance. By czb, LLC. January 2017.
- xvii Putting a Cap on Parking Requirements: A Way to Make Cities Function Better. Donald Shoup. Planning May 2015.
- Parking Structure Cost Outlook for 2017. By Gary Cudney, P.E., President/CEO of Carl Walker. Can be found: http://denver.streetsblog.org/wp-content/uploads/sites/14/2017/10/2017-Cost-Article.pdf
- xix Parking Structure Cost Outlook for 2017. By Gary Cudney, P.E., President/CEO of Carl Walker. Can be found: http://denver.streetsblog.org/wp-content/uploads/sites/14/2017/10/2017-Cost-Article.pdf
- ** Putting a Cap on Parking Requirements: A Way to Make Cities Function Better. Donald Shoup. Planning May 2015.
- xxi Eliminating Parking Minimums. By Ben LeRoy. American Planning Association. Zoning Practice June 2017.
- xxii Pedestrian Safety Guide for Transit Agencies. Federal Highway Administration.

https://safety.fhwa.dot.gov/ped_bike/ped_transit/ped_transguide/ch4.cfm

^x Jumpstarting the Market for Accessory Dwelling Units: Lessons Learned From Portland, Seattle And Vancouver. Karen Chapple, Jake Wegmann, Farzad Mashhood, and Rebecca Coleman. Prepared for and funded by the San Francisco chapter of the Urban Land Institute. http://ternercenter.berkeley.edu/uploads/ADU_report_4.18.pdf

^{xi} Jumpstarting the Market For Accessory Dwelling Units: Lessons Learned From Portland, Seattle And Vancouver. Karen Chapple, Jake Wegmann, Farzad Mashhood, and Rebecca Coleman. Prepared for and funded by the San Francisco chapter of the Urban Land Institute. http://ternercenter.berkeley.edu/uploads/ADU report 4.18.pdf

To: Board of Trustees; Selectboard; Evan Teich, Unified Manager

Cc: Sarah Macy, Finance Director/Assistant Manager

From: Greg Duggan, Deputy Manager (50)
Re: Consideration of local options tax

Date: November 22, 2019

Issue

The issue is whether the Trustees/Selectboard will authorize staff to develop a plan to propose a local option tax to voters.

Discussion

Staff and the Village Capital Committee have explored the potential for a local option tax in Essex. Based on information from the state, a local options tax in Essex is estimated to generate \$1.2 million per year.

Voters need to approve the implementation of a local option tax. The tax can be applied to any or all of the following: sales tax, meals tax, alcoholic beverages tax, and rooms tax.

Staff believes a local option tax could be an important way to generate additional money for capital expenses, while also potentially lowering the operating budgets for the Town and Village by reducing the amount of transfers to capital.

Many surrounding municipalities – including Burlington, Colchester, South Burlington, Williston, and Winooski – have a local options tax.

If the boards wish to bring the local options tax to voters in March, staff needs to begin work immediately to put together a full proposal by January, to include on the March ballot. The plan would likely include proposals for which of the above-mentioned categories to tax, how to divvy the tax between the Town and Village governments, how to use money raised by the tax, and more. Board members should raise any questions and concerns at the Tuesday board meeting before giving staff direction on whether or not to proceed with crafting a more detailed proposal.

Cost

None, other than staff time.

Recommendation

Staff recommends that the Trustees/Selectboard will authorize staff to develop a plan to propose a local option tax to voters.

To: Town of Essex Selectboard and Village of Essex Junction Trustees; Evan Teich, Unified Manager

CC: Greg Duggan, Deputy Manager, Sarah Macy, Finance Director and Assistant Manager

From: Ann Janda, Project Manager
Re: Governance Subcommittee Update

Date: November 26, 2019

Issue

The issue is providing an update to the joint boards regarding the latest work of the Governance Subcommittee.

Discussion

At its 11/14 meeting the Governance Subcommittee discussed the issue of representation.

Although Subcommittee members generally (but not unanimously) favored an exclusively at-large representative model, members agreed that sentiments must be informed by popular opinion expressed in the quantitative survey as well as other concerns likely to arise from the prospect of merging two separate municipal corporate entities. Therefore, the Subcommittee Recommends:

- A seven member board
- Two seats designated exclusively for representatives from the combined Essex Town 8-1 and 8-3 representative districts.
- Two seats designated exclusively for representatives from the Essex Junction 8-2 representative district.
- Three remaining seats for representatives from any representative district (i.e. 'at-large from 8-1, 8-2, or 8-3')
- The lengths of the terms will be staggered to balance turnover with continuity
- This representative model will be considered 'transitional' and will remain in place for period of time (yet to be determined) during which the new government will review alternative models including 'exclusively at-large' and 'voting district/ward' models based on updated and precise population data. At the end of the designated period the representative model will revert to an exclusively at-large model if no other model has been approved.

The Subcommittee will provide the Essex Junction Trustees and Essex Town Selectboard a more thorough report outlining the reasoning behind our recommendation after the subcommittee has had an opportunity to fully review and approve a draft of such a report.

At its 11/19 meeting the Governance Subcommittee discussed the issue of taxation.

Subcommittee members discussed the phase in period of the unified tax rate, but there was no consensus. Subcommittee members also discussed some ideas to lower the tax impact to the Town outside the Village if the municipalities merge. Ideas discussed were:

- Using some amount fund balance
- A local option tax
- A Village of Essex Junction historic downtown district

More research will be done and these discussions will continue at the next meeting on 12/12.

Cost

NA

Recommendation

Staff recommends that the Village Board of Trustees and the Town Selectboard discuss these ideas.

To: Board of Trustees; Selectboard; Evan Teich, Unified Manager

Cc: Sarah Macy, Finance Director/Assistant Manager

From: Greg Duggan, Deputy Manager (50)
Re: Meeting schedule in January 2020

Date: November 22, 2019

Issue

The issue is whether or not the Trustees and Selectboard will reschedule their joint meeting schedule for January 2020; and whether the Selectboard will reschedule their Jan. 6 regular meeting to Jan. 13.

Discussion

The Selectboard has an all-day budget workshop scheduled for Monday, Jan. 6, followed by a regular meeting and joint meeting with the Trustees that night. To make the day more manageable, staff has looked into other options for meetings.

The recommended option is to have the joint meetings after the first Trustee meeting and second regular Selectboard meeting; and to have the Selectboard reschedule its Jan. 6 night meeting to Jan. 13. Doing so would result in the following schedules:

Selectboard

Monday, Jan. 6 – all day budget day

Monday, Jan. 13 – regular night meeting; finalize budget

Tuesday, Jan. 14 – joint meeting

Tuesday, Jan. 21 – regular meeting; joint meeting

Trustees

Tuesday, Jan. 14 – regular meeting; joint meeting

Tuesday, Jan. 21 – joint meeting Tuesday, Jan. 28 – regular meeting

The Trustees and Selectboard may have a lot of work to do around potential governance change and merger in the weeks leading up to Town and Village annual meetings. As a result, staff does not recommend cancelling a joint meeting at this point.

Cost

N/A

Recommendation

It is recommended that the Trustees/Selectboard reschedule their joint meeting schedule for January 2020 to have joint meetings on Tuesday, Jan. 14 and Tuesday, Jan. 21.

It is further recommended that the Selectboard reschedule their first regular meeting from Jan. 6 to Jan. 13.

To: Village Trustees and Town Selectboard

From: Tammy Getchell, Assistant to the Manager

Re: Executive Session/Evaluation of employee **Date:** November 22, 2019

Issue

The issue is whether or not the Trustees and the Selectboard enter into executive session to discuss the evaluation of a public official.

Discussion

In order to have a complete and thorough discussion about this topic it would appear that an executive session would be necessary. The evaluation of a public employee can be a protected discussion, provided that the public body make a final decision in an open meeting.

Cost

N/A

Recommendation

If the Selectboard and Trustees wish to enter executive session, the following motion is recommended:

"I move that the Selectboard/Trustees enter into executive session to discuss the evaluation of a public official in accordance with 1 V.S.A. Section 313 (a)(3) and to include the Unified Manager".

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VILLAGE OF ESSEX JUNCTION TRUSTEES TOWN OF ESSEX SELECTBOARD DRAFT JOINT MEETING MINUTES Tuesday, OCTOBER 29, 2019

SELECTBOARD: Elaine Haney, Chair (via phone); Max Levy, Vice Chair;, Patrick Murray; Annie Cooper: Andy Watts.

TRUSTEES: Andrew Brown, President; George Tyler; Raj Chawla; Dan Kerin; Amber Thibeault.

ADMINISTRATION: Evan Teich, Unified Manager; Greg Duggan, Deputy Manager; Sarah Macy Finance Director/ Assistant Manager.

OTHERS PRESENT: Jeff Benjamin; Kim Chase; Diane Clemens; Jacob Dawson, Vermont Digger; Erin Fagnant, KSV; Matthew Heller, Linda McKenna; Mike Plageman; . . Sara Serabian; John Sheppard, Ken Signorello; Margaret Smith; Luke Tornadi; Dave Treston, KSV; Irene Wrenner.

1. CALL TO ORDER/ PLEDGE OF ALLEGIANCE TO THE FLAG

Andrew Brown called the Trustees back to order from their recess, and Max Levy, acting as chair, called the Town of Essex Selectboard to order at 7:19 PM, for the Special Joint Meeting of the Village of Essex Junction Trustees with the Town of Essex Selectboard.

2. AGENDA ADDITIONS/ CHANGES

There were no changes to the agenda.

3. AGENDA APPROVAL

With no changes to the agenda, no motion to approve was required.

4. PUBLIC TO BE HEARD

a. Comments from Public on Items Not on Agenda

Irene Wrenner passed out a memo questioning the FAQs that the Governance Subcommittee would be discussing the following night. She said Essex and Essex Junction are nested communities, with Essex Junction residents holding dual citizenship, and not two separate entities sharing services. She noted that the FAQs state that the cost of merger will go up each year, but she said data from the 2006 merger proposal shows that the costs quoted for merger were higher at that time than they are now. She requested information on how the board determined that the costs of merger will be going up each year.

5. BUSINESS ITEMS

a. Presentation of quantitative survey results on potential governance change

Dave Treston, Senior Account Planner with contracted firm KSV, noted that KSV was invited to conduct research as an independent third party to learn how residents felt about a possible merger of the Town of Essex and Village of Essex Junction. This process began in June, with a high-level survey with open-ended questions. Later in the summer, KSV conducted six focus groups, two with only residents of the Village, two with only residents from the Town outside of the Village, and two with both. In September, KSV conducted a second, more qualitative, survey.

At the end of the process, KSV produced an 87-page report intended to be a "pulse check" for the boards to see what residents think on the topic, and to provide context as the next phase of this project is developed.

The second survey received 844 responses, with roughly half of the respondents stating that they lived in the Village, and half stating that they lived in the Town outside of the Village. Respondents were broken up by voting district (8-1, 8-2, 8-3). The majority of respondents stated they have lived in the community for more than ten years.

The first section of the survey asked how respondents would vote if there was a vote on the merger tomorrow. In total, 48.46% of respondents said they are generally in favor of a merger, 33.41% said they are generally opposed, and 18.16% said they are undecided. There is more support for merger in the 8-1 district, which encompasses the Village, than in the 8-2 or 8-3 districts, which encompass the Town outside of the Village. Mr. Treston noted that those who have lived in the community for more than ten years tend to be less in favor of merger.

 Mr Treston reviewed some of the reasons that respondents indicated that they were in favor of merger, including the thoughts that Merger would lead to a stronger, more unified community; would improve municipal services; would lead to tax equalization; and that it is time for the merger to happen once and for all.

Mr. Treston also reviewed some of the reasons that respondents indicated that they are opposed to merger, including concern about increasing taxes, especially in the Town outside of the Village; the belief that there are more negative consequences from a merger than positive ones; concerns about inequitable representation; and the belief that the issue has already been decided by the 2006 vote.

Mr. Treston noted that residents of the Village especially expressed concern for how consolidation has occurred to date, believing that too much has occurred without a vote. He said some residents, especially those in the Village, believe that merger is attempting to fix something that is not broken.

Mr. Treston went on to state that he saw commentary throughout the process about the communication regarding the merger feeling like a pro-merger ad campaign. Respondents felt like they did not have enough details on the pros and cons of a merger. Mr. Treston said it is important to present accurate and comprehensive information to residents for them to make an informed decision on the issue. He encouraged the boards not to downplay concerns of residents, and to ensure that resident input is heard throughout the process.

Mr. Treston noted that the largest percentage of undecided voters were in the 8-3 district. Some of these respondents noted that they generally feel like merger is a good idea, but need more information on the drawbacks and benefits.

Mr. Treston described representation as a major concern, with the composition of the governing body as the heart of the issue. The second survey asked respondents to rank three proposals: a board with all members elected at large, members from wards, or a combination of the two. Mr. Treston reiterated that this was not a vote, just a method of obtaining a general idea of where residents lean.

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Respondents who favored at-large representation stated that believe it would remove perceived Town/Village divides, lead to more fair representation, and because they felt elected leaders would do a better job if they are serving the entire community. Respondents who did not favor at-large representation cited concerns about equal representation, a more favorable opinion of ward style representation, and concerns that issues facing specific areas of Essex would be minimized.

Respondents who favored district/ward representation believed that it would allow for fairer representation and more diverse representation. Those who did not favor district/ward representation cited concerns that representatives would only serve their own district and that it would increase divisiveness.

Mr. Treston discussed the idea of offering a combination between the two. Some respondents expressed concern that this seemed overly complicated for a community our size and raised concerns about the comparative power of the at-large representative compared to the ward representatives. Mr. Treston stated that respondents were asked to rank the options. He noted that some respondents did not choose to rank the options at all, because they stated that they did not like any of them. He noted that this was just a survey, not a formal poll. The survey is intended to get residents' feelings on the topic. Respondents expressed a desire to see the fully fleshed out details of the plan before they made any final determinations.

Mr. Treston detailed the areas of consensus that he saw in the survey data. 60% of respondents stated that they did not want a mayor for the community. 74% stated that the municipal budget should be voted on by Australian ballot, rather than by a voice vote at Town or Village meeting.

Mr. Treston stressed the importance of communication to the Boards. Residents expressed a desire to see more information on the pros and cons of each governance option. Respondents favored e-mail, mail, and Front Porch as their desired communication methods.

In summary, residents remain divided on the issue. As more decisions are made, it is important to continue to check the pulse of the community. More information needs to be prepared in order for those that are undecided to decide. Communicate early in the process, objectively, and out in the open.

Mr. Brown stated that it has come to the attention of the Boards that a member of the community has taken an unethical step in encouraging members of the community to take the survey more than once, and disseminating information on how to do so. He decried this effort, and stated

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that genuine public participation in this effort is crucial. He asked Mr. Treston if the results of the survey could be trusted in spite of this.

Mr. Treston stated that quality checks are done on all surveys. While names nor e-mail addresses are collected, IP addresses are logged. If numerous responses came from the same IP address, KSV looks at the raw data to see if there was differentiation among the results, as it is possible that these results came from a public or workplace computer. He noted that there were only two cases of multiple surveys coming from the same IP address where the results were very similar. He noted that these results were not removed, and were not enough to skew the results of the survey one way or another.

Mr. Brown asked if the community could trust the results. Mr. Treston stated that they could.

 Mr. Tyler noted that those who have lived in the community for more than ten years are more opposed to merger than those who have lived in the community for less time. He asked Mr. Treston if he believed that younger people are more in favor of merger than older residents. Mr. Treston stated that there was not a correlation between age and opinions on the topic.

Mr. Watts expressed serious concerns with Mr. Brown's statements on the individual who encouraged others to take the survey multiple times. He stated that he was so upset that he was shaking and almost walked out, and that Mr. Brown could have expressed his concerns in a less accusatory manner, and without suggesting that unethical behavior occurred. Mr. Brown stated that it was not his intent to offend Mr. Watts, but that he wanted to ensure that the data from the survey could be trusted by the community.

Ms. Cooper stated that she had not heard of this situation until Mr. Brown brought it up. She said that she is hopeful that the community would not take a survey more than once. She said that both Boards have been working as a team quite well, and noted that they will need to continue to communicate throughout the process.

Mr. Tyler noted that the survey and focus groups were information gathering exercises, not a formal decision. The results of this survey will not determine the future tax rates nor the results of a merger vote.

Ms. Cooper said that this is a launching point for the Board in regards to communicating with the public. She stated that she would like to hear what residents think about this and other issues, and encouraged anyone to contact her at acooper@essex.org with concerns.

Mr. Murray asked Mr. Treston to comment on the sample size and the statistical significance of the survey. Mr. Treston stated that 800 responses would give an accurate representation of the voting age community as a whole.

Mr. Watts stated that he would like to refute Mr. Murray's comment. This survey did not have a random sample, it was self-selected. As a result, it cannot be seen as statistically significant. Mr. Chawla stated that the sample size was good, but the term statistical should not be used.

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Mr. Murray stated that he takes back his point on statistical significance, but wanted to say that he felt that the numbers were encouraging.

The Boards opened up the floor to public comments:

John Sheppard: Mr. Sheppard stated a desire to learn more about how the respondents were divided between the three districts. He said that he noticed that taxes will increase for the Town outside of the Village with a merger, however most residents do not think that the quality of services will be affected. He noted that residents of the Town outside of the Village were concerned that planning would be negatively affected by merger. He stated that anything that did not consider these things was just a distraction. Mr. Sheppard also described a desire for the separate and share model to be considered by the boards.

Irene Wrenner: Ms. Wrenner asked to confirm that the Boards have concluded that this was not a statistically significant survey. Mr. Levy stated that was correct. Ms. Wrenner stated that this survey only obtained a 4% response rate from the population, and that they would have gotten significantly more responses if residents were excited about the merger. She asked if there were controls present to ensure that respondents were above the age of eighteen and residents of Essex. Mr. Levy stated that none were present, and that respondents were taken at their word. Ms. Wrenner stated that trust has been difficult to earn and see in local government, and that it cannot be counted on. She stated that she heard the Boards state that they will not be building policy based on the survey results, and hopes never to hear Board members cite the results of this survey when they make statements on why certain actions were taken.

Ken Sigronello: Mr. Sigronello reiterated that this was not a scientific survey. Inferences can only be made to the sample, not the population as a whole. There should be a disclaimer stating the results apply to the sample only, not the community as a whole.

b. Discussion of how to proceed with potential governance change and merger proposal

Mr. Kerin wanted to state that he has heard a lot of residents taking information from letters to the editor in the Essex Reporter as fact. He encouraged anyone with questions to go to Town and Village staff for answers, as they are unbiased parties. He noted that Finance Director

Mr. Levy opened discussion up to the Boards with how to proceed with the results of the survey.

Sarah Macy researched separation, and noted that doing such would result in a higher tax rate for the Town outside of the Village, and an even lower tax rate for the Village.

Mr. Tyler noted that the Joint Governance Subcommittee meets tomorrow night, and hopes to try to form a plan with a general timeline to bring back to the Boards. He noted that many respondents said that they were unsure how they felt due to a lack of information.

Mr. Levy asked if the Boards would allow the Joint Governance Subcommittee to come up with an outline of a merger plan. This plan would be brought back to the Boards and the general public for their input.

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In regards to discussions on sample size, Ms. Haney noted that she cannot remember a time when the Boards have received so much public input on a single topic. She stated that she will continue to refer to survey results as a metric for decision making. Ms. Haney stated that she has been getting questions about what will happen if the merger is voted down, and said that it is imperative for the Boards to come up with a Plan B. Mr. Chawla stated his agreement with this.

6. CONSENT ITEMS

- a. Approve 2019-2020 Winter Operations Plan
- b. Approval of minutes: September 24, 2019 (Trustees only)

GEORGE TYLER made a motion, seconded by DAN KERIN, that the Trustees approve the consent agenda. The motion passed 5-0.

 ANDY WATTS made a motion, seconded by PATRICK MURRAY, that the Selectboard approve the consent agenda. The motion passed 5-0.

7. READING FILE

- a. Board Member Comments
- b. Fiscal Year 2019 Report from Chittenden Solid Waste District

8. EXECUTIVE SESSION

There was no executive session.

9. <u>ADJOURN</u>

GEORGE TYLER made a motion, and DAN KERIN seconded, that the Trustees adjourn the meeting. The motion passed 5-0, at 9:19 PM.

 PATRICK MURRAY made a motion, seconded by ANNIE COOPER, that the Selectboard adjourn the meeting. The motion passed 5-0, at 9:19 PM.

272	Respectfully Submitted,
273	Darby Mayville
274	Recording Secretary
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276	Approved this day of, 2019
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278	(See minutes of this day for corrections, if any)
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285	Patrick Murray, Clerk, Selectboard
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MEMORANDUM

To: Essex Selectboard,

From: Jerry Firkey, Essex Health Officer, Sharon Kelley, Deputy Health Officer,

CC: Unified Manager Evan Tiech, Deputy Manager Gregg Duggan

Re: Inform the Essex Selectboard regarding Revisions to the State Rental Housing Health Codes

Date: October 30, 2019

ISSUE

To inform the Selectboard of a new law regarding Rental Housing Health Codes, known as Act 48.

DISCUSSION

During this past legislative session. A bill entitled H132 (AKA Act 48) was passed regarding administration and enforcement of Rental Housing Health Codes. Act 48 became effective on July 1, 2019. Under the new law, the Health Officers in Vermont are given "broader and more direct authority" in the enforcement of the State Rental Housing Health Codes. All authority and enforcement mechanisms are through actions of the Health Officers and the Courts, and Selectboards are no longer involved in any activities regarding rental housing.

Under the revised law, the option no longer exist for voluntary "compliance". The laws are now such that "mandatory compliance" is required. Once a Health Officer performs an inspection using a mandatory twelve (12) page checklist, he/she will inform the owner they have a certain number of days to correct the violations noted, and if not corrected within a specified time frame, a civil penalty of \$200.00 per day will be imposed for each day and every day thereafter for any of the noted infractions. If the total penalty adds up to \$800.00 or less the case will be presented to the Chittenden County Superior Court Judicial Bureau by the Health Officer for adjudication. If the total amount of the penalty is over \$800.00 the case will be filed with the Chittenden Superior Court by the Town Attorney for judicial action/adjudication.

If the violation presents itself as needing immediate remediation, the new law permits the Health officer to seek injunctive relief from Chittenden Superior Court.

- Act 48 (H132) can be found at the following link "legislature.vermont.gov"
- The twelve (12) page checklist can be found at "healthvermont.gov/tho"

COST

In the cases of Town Attorney actions all cost are expected to be recuperated through the fines and fees imposed on the owner from the Courts. In cases before the Judicial Bureau there is no extra cost and any fine money will be forwarded to the Town Treasurer for General Funds as will any fine money not encumbered by Attorneys fees from the Superior Court cases.

RECOMMENDATION- This memo is for informational purposes only